LEE COUNTY

NORTH CAROLINA

Committed Today for a Better Tomorrow



2011-2012 Annual Budget

Adopted:
June 20, 2011

Through vision and leadership, setting the standard for professional local government.

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LEE COUNTY
NORTH CAROLINA

Committed Today for a Better Tomorrow

May 23, 2011

Lee County Board of Commissioners

Linda A. Shook, Chairman
Larry "Doc" Oldham, Vice-Chairman
Richard B. Hayes
Nathan E. Paschal
Robert T. Reives
Charlie T. Parks
James Womack

Re: Budget Message
Fiscal Year 2011-12 Recommended Budget

Dear Chairman Shook and Commission Members:

In accordance with the Local Budget and Fiscal Control Act and the duties as the County's Budget Officer, it is my responsibility to present Lee County's FY 2011-12 recommended budget. The FY 2011-12 recommended budget has been developed with the Commissioners' primary goals to maintain the current tax rate of 75 cents per $100 of valuation, maintain educational funding, continue support of public safety, and invest in technology to support our employees. Due to the current economic recession which has now affected the last three budget submittals, this budget struggles to maintain service levels in many departments even with maintaining the same overall budget level as last year.

Lee County, as are most of the 100 counties in the State, is facing the most difficult annual budget process since the great depression. High unemployment rates have increased the number of our citizens seeking assistance from our departments. The current recession has had a significant impact on the State of North Carolina's budget, which in turn has caused issues with us being able to deliver the services our citizens require. The State's impacts are being passed on to the County through continued reductions in State shared revenues and the transfer of program funding to the County. These actions will have significant impacts on operations for the coming budget year and years to come. In addition, the County was devastated by a tornado on April 16, 2011. This event has brought new challenges to the County which we will be addressing for months to come.

OFFICE OF THE COUNTY MANAGER
P. O. Box 1968 • 106 Hillcrest Drive • Sanford NC 27331-1968
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Two years ago, the budget focused on decreasing fixed costs, reducing head count by 26 positions, and raising fund balance to protect the County's financial position for the long run. The budget was reduced by over 10 percent. These actions helped prepare the County to ride out a long downturn in the economy. It now appears that our ad valorem tax base has stabilized and that our sales tax revenues are slowly beginning to recover. However, even with this turn for the better, the County continues to see drops in revenue in other areas that will affect our ability to deliver services in the upcoming fiscal year and beyond. Therefore, I am proposing additional reductions in headcount and the scaling back of services in many areas.

The total budget presented is $62,077,621. This represents an increase of .25 percent from the FY 2010-11 original budget and a 2.32 percent decrease over the current amended FY 2010-11 budget. The original adopted FY 2010-11 budget totaled $61,922,285, and our current amended budget is $63,247,854. Our budget fluctuates greatly during the year for several reasons. First, during the year departments may receive one-time revenue that they can spend to help their operations or have revenue taken from them that will cause adjustments to their budget. We typically see these actions in the high service departments of the Sheriff, Jail, Health, Social Services, Senior Services and Youth Services. The main reason for the increase this year was the decision to approve a $900,000 economic incentive package with Caterpillar. With that incentive, the County also agreed to provide space for a new training facility and purchased the Transmatic Building for $920,000. These two actions reduced our fund balance by $1,820,000 alone and increased our budget by the same amount.

The conclusion of the 2010-11 fiscal year will see that the county is beginning to draw down its fund balance to cover operational expenditures and achieve balanced budget status. The County began the current year with an appropriation of $2,103,163. The current fund balance appropriation in the FY 2010-11 budget is $4,403,176; the increase is largely to cover the incentive agreement and actions taken with the Caterpillar plant expansion. County departments have already implemented year end cost cutting procedures to reduce the actual amount that we will use from fund balance. It is estimated that the County will use $2,425,000 of the appropriated amount by the end the current fiscal year. If so, available fund balance in the General Fund will end the year at $10,385,951 or 16.53 percent of the FY 2010-11 projected expenditures. The Board's policy states that it will strive for a fund balance of 18 percent and will not allow reserves to drop below 14 percent.

The proposed fund balance used to balance the FY 2011-12 budget is $2,700,000. This is a significant increase over the current fiscal year original appropriation of $2,103,163, but is consistent with our expectations that this would be a difficult year due to the State of North Carolina's budget deficit for the upcoming biennium budget. The reason for the increase is to have less of an impact on our current employment levels. Without the increase of $596,837, the County would have to reduce head count and eliminate non-mandated services and/or departments. A portion of the fund balance appropriation is for one-time expenses and includes consideration of the full-funding of salaries at $1,163,842. This amount is routinely referred to as the County's "float". Due to our declining revenues, the County's ability to generate significant amounts of float has been diminished greatly. The County will need to monitor spending and revenue

receipts very closely next year to make sure that the actual fund balance used does not bring the fund balance ratio below the 14 percent minimum. Eligible fund balance-use projects are routinely viewed as purchases that have a useful life of more than one year and are not "consumable". These purchases total $1,536,158 in the budget.

Recently, there has been some confusion about requirements regarding the appropriate level of available fund balance for local governments. In a memorandum received from Sharon Edmundson, Director, Fiscal Management, North Carolina Local Government Commission on April 18 2011, she cautions public officials about using fund balance to offset expenses that are traditionally the State's responsibility. She states "discussions at the state level have suggested that counties could use fund balance in excess of the 8% minimum balance requirement to offset costs previously borne by the State. The staff of the Local Government Commission believes that such cost-shifting is misguided."

"Fund balance available" is the statutory concept that describes the amount of funds local governments legally have available to be appropriated in the coming fiscal year. It is essential that ad valorem tax-levying units, such as municipalities and counties, maintain an adequate amount of fund balance available to meet their cash flow needs during the months in their revenue cycles when outflows exceed inflows. This ensures that the unit can meet current obligations and to prevent the unit from experiencing cash flow difficulties.

"Local Government Commission policy requires that, on June 30, units maintain a minimum balance of 8 percent of the prior year's expenditures, or approximately one month of expenditures. North Carolina counties have historically maintained fund balance available levels well above the 8 percent minimum as a cushion against unexpected expenditures, emergencies or declines in revenues. Bond rating agencies reinforce the notion that fund balance should be above 8 percent and that higher levels are required for sound financial management. The higher balance is often necessary because the available fund balance many times includes restricted amounts, such as sales tax that is restricted for school capital outlay and funds set aside for debt service."

"Using the 8 percent fund balance metric as a target, rather than an absolute minimum, may have devastating effects on the fiscal health of North Carolina counties. Across the state, the average fund balance amounts maintained by counties (approximately 21 percent) have been consistent throughout the recent economic downturn. Counties have responded to the current economic downturn by reducing their budgets to avoid depleting fund balance available. Many counties have reduced expenditures through layoffs, furloughs, and service reductions. In addition, counties have raised taxes and fees to maintain their financial stability. Their boards have made the difficult choices to maintain the good fiscal health that North Carolina local governments seek to achieve. We believe that maintaining fund balance at the current average level is the prudent course for counties."

This year's proposed budget will draw our fund balance available to just above our targeted minimum of 14 percent. This new level is well below the state average of 21

percent and our population category average of 25 percent (50,000 to 99,999 population). During the year, departments will have to be diligent in the expenditure of funds to ensure that we do not fall below 14 percent on June 30, 2012.

The County also faces an uncertain burden on our fund balance due to the April 16, 2011, tornado. The County is spending a large amount of money on the recovery. Most of this money should be reimbursed by FEMA, but we do not have any guarantees. Therefore, the Commissioners should be conservative with our fund balance until we receive the reimbursements from FEMA.

The revaluation of real property in the 2007-08 fiscal year produced a 12.4 percent increase in the County's tax base. Lee County financial policies adopted May 5, 2005, stated "In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation." **This will be our fifth consecutive year at a tax rate of .75 cents.** As you are aware, our next revaluation was pushed back to FY 2013, which means the tax department has begun the next revaluation process. Our current sales tax ratio is still in the high 90's meaning a new revaluation will not significantly raise our tax base. The pressure to maintain our current property tax rate is increasing with each passing budget. As you will see during our budget review, the County is facing the difficult task of maintaining service levels at the current tax rate.

Maintaining our current tax rate has been extremely difficult given the current situation the State of North Carolina faces with its budget. As an extension of our State government, we are an easy way for the General Assembly to pass on program responsibility and expense reductions. The County has reduced its portion of the budget in each of the last 4 budgets in order to fund educational expense increases and absorb state actions which have reduced our revenues and increased our expenses. Our ability to continue to meet our obligations at our current tax rate is very doubtful if the State passes additional expenditure increases and revenue cuts to the County. We cannot continue to absorb these actions and maintain our service levels. This Budget begins to reduce service levels in our non-mandated programs and reduces funding to outside agencies and non-profits.

Due to the Board's desire to maintain the current tax rate, I am recommending the following actions be taken:

1. Reduce the County's employee numbers from 352 to 345. We will be eliminating 10 positions and creating 3 new positions – 1 in the Sheriff's Department and 2 in the Department of Social Services (DSS).
2. Close the Jonesboro and Broadway Library branches saving the County $71,921 in operational expenditures on an annual basis. I am also recommending that we declare these facilities as surplus and sell the Jonesboro location and enter into discussions with the Town of Broadway on the possible use of the facility by them. I am also recommending that the main library close on Sundays.
3. Reduce operating hours at the Senior Enrichment Center and reduce staffing at the facility.

4. After a review of the fees charged in Parks and Recreation, I am recommending that we raise fees to participants over the next 3 budgets to more accurately reflect the cost of providing our programs.
5. Reduce the 401(k) contribution from the County to non-law enforcement employees of 5 percent to 3 percent for a savings of $200,000 next year. (This is how we are paying for the 1.6 COLA to all employees).
6. Increase the employee cost for the PPO health insurance plan.
7. Reduce funding to outside agencies and non-profits. These reductions do not affect K-12 education or the Community College.

There are many more reductions in the budget, but these are the main ones needed to bring our budget into balance.

The total FY 2011-12 proposed budget reflects an increase of .25 percent in revenues bringing total revenues to $62,077,621. The net revenue increase in the FY 2011-12 budget is $155,336. Property tax revenue is projected to increase .97 percent over the FY 2010-11 budget year. Diligent tax collection efforts have allowed us to use a higher tax collection rate, and an increase in the tax base this year of $45,000,000 is the reason for the $330,750 increase. The County is showing an increase in Local Option Sales Tax of 5.84% or $396,782. This increase is due to the rebounding of sales tax revenues in the current fiscal year, plus an estimated 2 percent growth in FY 2011-12. The County is still showing significant decreases in fee revenue, program revenue, and other revenues. These decreases reflect the trend since the fourth quarter of 2007 which began a decline in these revenues. Once again, this decline is largely due to the slow down in the economy, especially in the areas of home sales (excise taxes), housing starts (building inspections and environmental services fees) and State shared revenues (ADM, Beer and Wine, DSS & Health Department revenues, and grant funding).

Over the years, the Board of Commissioners has made significant expenditure increases in education. Due to declining revenues two years ago, the budget reduced funding to both the Lee County School System (LCSS) and Central Carolina Community College (CCCC) by 4 percent, while other departments reduced their budgets by as much as 10 percent. The FY 2010-11 budget increased the current expense budgets for both to help assist them with increases in health insurance and retirement contributions. Once again, in the coming FY 2011-12 budget, I am recommending increases to both which are required as part of our fiscal policy when the County implements a COLA for our employees we must in turn raise the contributions to the agencies. The LCSS requested a total of $19,228,291 in local current expense which is an increase of $4,050,241 or 21.06 percent from the FY 2010-11 budget. The LCSS Budget Message stated reason for the increase is to replace a "REDUCTION OF REVENUE FROM state sources" and "projected mandatory state increases for hospitalization, retirement and other fixed costs." The recommended funding amount for FY 2011-12 is $15,338,050 or an increase of $160,000. At our current tax rate of .75 cents the requested increase of $4,050,241 is not attainable. The LCSS's best chance to receive these funds is for the State of North Carolina to fulfill their constitutional obligations in education. The State can do this by keeping in place the additional 1 cent sales tax which is set to expire on July 1, 2011.

The capital request from the LCSS is $1,880,969. NC Lottery proceeds may be used to pay for debt and school current capital. Due to our belief that these funds would always be at risk to be taken by the State, we did not apply Lottery proceeds to debt service, only capital items. This was done with the support of LCSS. As was our fear, the General Assembly reduced this year's Lottery allocation in half to $773,829 and next year we anticipate that amount not to exceed $685,000. This amount could go even lower based on the Governor's and Senate budget proposals. This makes funding capital/maintenance projects difficult for the County. The Board of Commissioners will have to begin to replace lost lottery funds with ad valorem tax revenues. I am recommending that starting with this fiscal year and going forward for the next 5 years, we begin to add a minimum of $150,000 per year to our capital allocation to the LCSS. This strategy is designed to replace the Lottery losses and the $350,000 the LCSS allowed us to use to go to our capital reserve as part of the Lee Senior High School Project. This would also address their issue regarding the amount per square foot that we give them for capital/maintenance. The LCSS has estimated lottery receipts of $676,500, and this recommended budget includes that amount. As soon as the allocations from the Lottery are announced to the County, the Board of Education (BOE) goes ahead and sends a request to the State for those funds. At the end of the year if the funds exceed what is budgeted, an amendment to our budget is done to give them the additional funds. The BOE asked for the lease payment of $207,654 for the POD units at Lee Senior High School, which is included in the recommended budget. This will be the fourth and final year of the POD lease payments. Next year I am recommending that we transfer this amount to the capital fund, increasing our contribution to them in this category even further. When the new classroom building is finished at the Lee County High School, LCSS and CCCC are requesting to move the POD units to CCCC to be used by the Lee Early College. $122,456 is budgeted to move the units. The budget shows a total of $1,430,331 going towards LCSS capital. Projects to be funded from the lottery proceeds must be approved by the Department of Public Instruction. Approval should be demonstrated to the County by LCSS before any project begins.

In the 2011-12 proposed fiscal year budget, current expense funding for CCCC is increased by $88,712 or 4.00 percent. The Community College's current expense request in FY 2011-12 is $2,306,971, which is fully funded in our budget. The reason for the increase is that in the current year's budget, CCCC was able to use $120,000 of their local fund balance to help the County cover plant operational expenses. This was a one-time use of funds that the County will now replace with reoccurring revenue. The capital appropriation continues to fund the POD units at the W.B. Wicker Business Center. The capital request from the Community College was $206,462. The recommended expenditure of $186,462 is $2,608 or 1.38 percent less than the current capital funding of $189,070.

This year, a 1.6 percent Cost of Living Adjustment (COLA) is recommended for employee pay. Per the County's financial policies, a COLA for employees is determined by a US Department of Labor index. This upcoming year's COLA index is 1.6 percent; in the current year budget employees received a 2 percent COLA bonus in lieu of a raise of 2.9 percent that the COLA index would have allowed. Two years ago, the employees did not get a raise or bonus because the COLA index was zero for that year. Employees will actually be worse off financially in July as this budget reduces the

401(k) contribution from 5 percent to 3 percent for non-law enforcement positions. In addition, for the fourth consecutive year the County will be reducing health insurance coverage to the employees causing more out of pocket expenses to be paid by them for medical care. In addition, premiums paid by the employees and retirees for the PPO plan will be going up.

The FY 2011-12 budget continues to fund the employee benefits of workers compensation insurance and medical insurance for our employees. The County's workers compensation insurance coverage renewal will be flat compared to last year's actual premium. The County actually had a rate reduction, but increases in the number of employees in the Sheriff's Department offset the reduction. The reduction was achieved through better claims management and claims history. Second, the proposed budget incorporates an 8.52 percent increase in employee medical insurance rates. The County's renewal from Blue Cross Blue Shield (BCBS) was originally 17 percent. We then authorized our broker, Mark III Brokerage, to bid our coverage. Bids from CIGNA and United were considerably higher than BCBS. County staff also reviewed a self-insured program during the bid reviews. It was determined that the risk was too high for the County to move away from a fully insured plan. The County currently offers 3 different plans to employees and retirees. Employees and non-Medicare (pre-age 65) eligible retirees will have the choice of a PPO plan or an HSA plan. Medicare eligible retirees (post-age 65) will still be provided a Medicare supplement program that actually provides better coverage in most areas than the employee plans. To reduce the 17 percent increase in our original renewal quote from BCBS, the County will be modifying its PPO123 plan to reduce cost. The overall increase to the County is 5.56 percent, but the overall increase that is offset by increased premiums to the employees is 8.52 percent.

For years, the Board has provided a health insurance benefit for retirees that serve at least 15 continuous years with Lee County immediately preceding retirement. It is estimated that this benefit will represent a $292,632 expenditure in FY 2010-11. The 2011-12 fiscal year realizes a total possible exposure of $307,104. Presently, 76 former employees receive this benefit. It is anticipated that in the next five (5) years, an additional 33 employees will be eligible to retire with full retirement benefits and benefit from the program. There will also be 14 employees during the next five (5) years that can retire with reduced retirement benefits and qualify for the insurance benefit. In light of increased medical insurance costs and the increasing number of retirement-eligible employees, the Board of Commissioners did modify the retiree health insurance benefit for any employees hired after March 1, 2010. For employees hired after that date and who earn the retiree health insurance benefit, coverage will only be provided from retirement to reaching the age sixty-five (65); or becoming covered under another comparable group medical plan; or becoming entitled to Medicare. Even with this change, the Board should continue to monitor this program closely and be prepared to modify such, if it becomes cost prohibitive.

Keeping with the Board of Commissioners' commitment to assist the Sheriff in reducing crime in the County, this year's budget increases the Sheriff expenditures by $80,085 or 1.94 percent, mainly to support increases in personnel costs. There is a reduction in the Jail's operational cost of $51,468 as the Jail staff continues to find more efficient ways to

operate. To the Sheriff and his staff's credit, they have done a great job in securing grants and drug forfeiture funds to help them pay for training, equipment, capital, and staff. The major change for the Sheriff in FY 2011-12 is the taking over of animal control enforcement. As the Commissioners know, this service has been very difficult to provide due to its complexities. The change to the Sheriff was made so that the use of sworn law enforcement personnel would make enforcement of State and Local laws easier to do. The resulting change in the budget was to add $252,000 in expense to the Sheriff's department. There was a corresponding decrease in the Health Department's animal control budget of $118,537. The increase to the Sheriff's budget was mainly in personnel costs due to the COLA and addition of a third animal control officer. The County is providing replacement cars for the Sheriff in FY 2011-12, as we did in FY 2010-11. The Sheriff has obtained two sizable grants through the Justice Grant program which will end in April of 2012. The Sheriff has budgeted drug forfeiture money to continue those grants until June 30, 2012. At that point, the Commissioners and Sheriff will have to address the four positions that will be affected by the loss of these grants. The Sheriff is applying for new grants that would cover these positions in the FY 2012-13 budget year. Overall Public Safety, including Emergency Management and the Fire Marshal's budget, is up 3.27 percent or $259,270. Almost all of the increase is due to the transfer of animal control enforcement to the Sheriff.

The County's Human Services functions continue to face increasing demand for services with decreasing revenue from Federal and State sources. This proposed budget reduces services in several areas where funding has been eliminated or reduced. Overall, the Human Services budgets are down 2.91 percent or $432,007. Almost every program faces reductions in the coming year. The loan major increase in this area is in Senior Services - Transportation (COLTS). The $199,366 increase is 90 percent funded by the State and is for the replacement of vehicles. If this increase is taken out of the category, the reduction to Human Services is over $630,000. An additional effect on our budget occurs on the revenue side for these programs as State reductions to these programs begin the transfer of responsibility to the County. The Social Services Department asked for 3 additional positions. Due to the increase in the number of applicants they are seeing, I am recommending 2 new positions. The Hillcrest home is seeing their revenue reduced by $155,000 this year. To replace part of this revenue, I am recommending large reductions in our 3rd party/non-profit funding so that we can keep the youth shelter open. This revenue along with the cuts they have made will keep the home open.

The one area of the County's budget that has been the most affected by the last 4 years of the economic downturn, has been our debt service. By law in North Carolina, the County must fund all of its annual debt service obligations. This year, total debt service is $8,703,664 or 14 percent of the annual budget. Under our financial policies, our stated goal is not to exceed 15 percent. In our debt service projections, this year's corporate income tax allocation (ADM) from the State of North Carolina should have been around $700,000. For the last two years, the State has temporarily diverted those funds to other programs. The State has now permanently removed those funds from the counties. Over the last two budgets, the County has used one-time revenue from capital project funds to cover this loss, a total of $1,300,000 over the last two years. This coming fiscal year and in anticipation that this cut is now permanent, the budget now

uses re-occurring ad valorem tax revenue to replace these funds. The debt service funds were also adversely affected by the allocations of the sales tax revenues reserved by statute for capital/debt. With the 12 percent drop over the last 3 years in sales tax revenue, this created a further deficit in our debt service revenues. This year's budget addresses this shortfall as well and dedicates reoccurring revenue from the General Fund to fully fund our debt obligations. 96 percent of our debt outstanding now is related to education based projects.

North Carolina General Statute (NCGS) 159-13(a) directs that the Budget Ordinance and tax rate adoption take place by July 1, 2011. On the same day that the budget is presented to the governing body, the Budget Officer is required to file a copy of it in the Office of the Clerk to the Board for public inspection and schedule a public hearing. In addition to the Clerk's office, a copy of this proposed FY 2011-12 budget will be available at the Suzanne Reeves Library on Hawkins Avenue in Sanford and online at the County's website, www.leecountync.gov. The public hearing for this recommended budget is scheduled for June 6, 2011, in Courtroom 4 of the old Lee County Courthouse at 6:00 pm. NCGS 159-13 specifies that not earlier than 10 days after the budget is presented to the governing body and not later than July 1, the governing body shall adopt a budget ordinance and levy a tax rate. In the following pages you will find a more detailed account of this FY 2011-12 proposed budget. I encourage you to review such and contact me if a specific explanation is required.

A presentation of the document and the proposals contained within is scheduled for the May 23, 2011, 6:00 p.m. regular meeting of the Board. A work session prior to this meeting will start at 3:00 p.m. in the Gordon Wicker Room to discuss the overall budget and answer initial questions from the Board. A work session for the Board to further contemplate this proposed budget is scheduled for June 1, 2011 at 3:00 pm. It is hoped that deliberations will be complete and that the budget ordinance may be adopted at the June 20, 2011, regular Board meeting.

The drafting of this recommended budget has taken many hours of work and dedication from many employees. I wish to thank Lisa Minter, Finance Director, for her assistance in preparing this budget. I also want to thank all the department heads who understood the challenges we faced in this budget and helped balance the budget. Going forward, I am optimistic that this will be the last of 4 consecutive budgets where cost cutting was our top priority. The employees of this County have given a lot both professionally and personally to balance these budgets. My hope is that as the economy improves we can address ongoing issues that affect our work place. This will be another difficult year for us and all the agencies that we fund. However, I am excited about the future and believe that Lee County is in a good position to take advantage of the opportunities that will present themselves. The County's staff stands ready to help in the review of the budget, and we await the next step in the process.

Sincerely,

John Crumpton
County Manager/Budget Officer

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LEE COUNTY
NORTH CAROLINA
Committed Today for a Better Tomorrow

Fiscal Year 2011-12
Budget at a Glance

Total Property Valuation: $4.7 billion
Proposed Tax Rate: $.75
One Penny Generates: $460,600

General Fund– Revenues

	Original 10-11 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
Ad Valorem Taxes	$35,120,750	$35,420,000	$35,420,000	$299,250	0.85%
Local Option Sales Tax	$8,584,520	$9,051,299	$9,051,299	$466,779	5.44%
Other Taxes & Licenses	$385,500	$353,500	$353,500	($32,000)	-8.30%
Intergovernmental Revenues	$11,205,332	$10,684,859	$10,677,080	($528,252)	-4.71%
Permits & Fees	$262,000	$241,000	$241,000	($21,000)	-8.02%
Sales & Services	$1,863,624	$2,118,386	$2,118,386	$254,762	13.67%
Investment Earnings	$150,000	$50,000	$50,000	($100,000)	-66.67%
Miscellaneous	$251,428	$217,542	$217,542	($33,886)	-13.48%
Transfers In	$1,995,968	$1,241,035	$1,241,035	($754,933)	-37.82%
Fund Balance Appropriated	$2,103,163	$2,700,000	$3,319,880	$1,216,717	57.85%
Total Revenues	**$61,922,285**	**$62,077,621**	**$62,689,722**	**$767,437**	**1.24%**

General Fund- Expenditures

	Original 10-11 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)	% Increase/ (Decrease)
General Government-Total	$7,274,229	$7,515,106	$7,622,317	$348,088	4.79%
Public Safety-Total	$7,930,164	$8,189,434	$8,152,874	$222,710	2.81%
Economic/Physical Devel.-Total	$1,750,191	$1,397,380	$1,396,925	-$353,266	-20.18%
Health and Welfare-Total	$14,838,209	$14,406,202	$14,439,672	-$398,537	-2.69%
Public Health	*$2,846,928*	*$2,639,308*	*$2,642,323*	-$204,605	-7.19%
Mental Health	*$240,000*	*$240,000*	*$240,000*	$0	0.00%
Social Services	*$9,457,343*	*$9,262,657*	*$9,245,648*	-$211,695	-2.24%
Education- Total	$19,242,720	$19,315,324	$19,815,324	$572,604	2.98%
School Current Expense	*$15,178,050*	*$15,338,050*	*$15,838,050*	$660,000	4.35%
CCCC Current Expense	*$2,218,259*	*$2,306,971*	*$2,306,971*	$88,712	4.00%
Cultural and Recreational -Total	$1,950,580	$1,832,288	$1,827,334	-$123,246	-6.32%
Debt Service-Total	$8,486,763	$8,703,664	$8,703,664	$216,901	2.56%
Reserves- Total	$449,429	$718,223	$731,612	$282,183	62.79%
Total Expenditures	**$61,922,285**	**$62,077,621**	**$62,689,722**	**$767,437**	**1.24%**

FISCAL YEAR 2011-2012
PROPOSED BUDGET RECOMMENDATIONS

GENERAL FUND REVENUE

In order to achieve a self-sufficient operation, this proposed budget includes the receipt of $62,077,621 in revenue to support General Fund activities for the 2011-12 fiscal year. Estimates of revenues for budgetary purposes are gathered from a variety of sources. To estimate revenues for the coming year, the County Manager and Finance Director consult with the Tax department and other department heads. These individuals play an important role in providing estimates of revenue from program-related fees; state and federal grants; licenses and permits; sales and services; property tax and sales tax. Past trends, current and future economic conditions along with input from County department heads were used to establish revenue projections for the coming year.

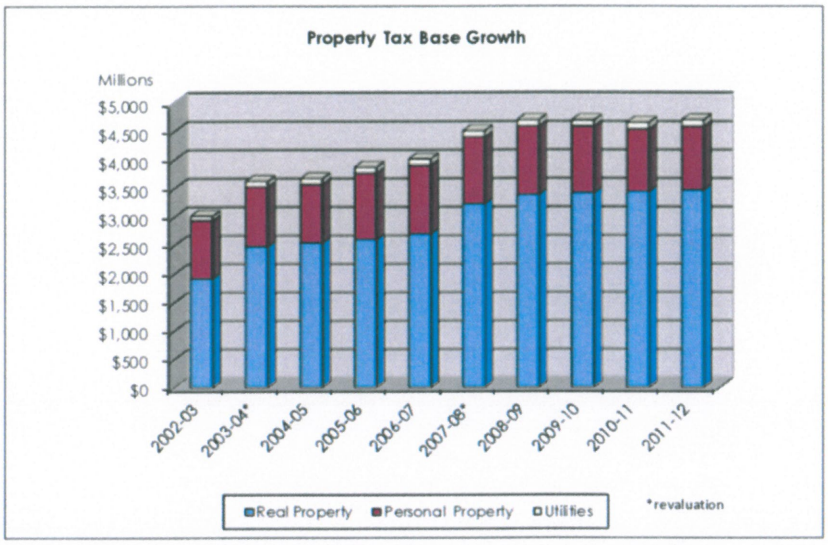
As that approximately 72 percent of the government's revenues are derived from two sources, the property tax and sales taxes, it is important to understand the significance of the projected revenue proceeds. The following table should help show the changes in the two revenue sources and the County's reliance on each as a percentage of total expenditures.

Table #1 – Major Revenue Sources

	FY 2010-2011	FY 2011-2012	Difference	% Change
Tax base	$ 4,655,000,000	$ 4,700,000,000	$ 45,000,000	.97%
Tax rate	0.75	0.75	0.00	0.0%
Ad valorem rev.	34,214,250	34,545,000	330,750	.97%
% of total exp.	*56.43%*	*55.65%*	*(.78%)*	*(1.38%)*
Sales tax rev.	8,584,520	9,051,299	466,779	5.44%
% of total exp.	*14.16%*	*14.58%*	*.42%*	*2.97%*

Lee County continues to be impacted by the economic downturn faced by our nation. This is evidenced by the .97 percent increase in the tax base. While this increase is small, it is a very welcomed increase after the projected decrease in the current fiscal year. Tax Administrator Dwane Brinson is projecting increases of $29,000,000 in real property, $4,500,000 in personal property, and $23,000,000 in registered motor vehicles. A decrease of $1,500,000 is anticipated in utility values. The increase in the tax base indicates that property owners are starting to make investments again. Hopefully, this trend will continue into FY 2012-13; however, the growth may be limited due to the tornado that occurred on April 16, 2011. The Tax Department will monitor damaged properties during the next fiscal year to see if

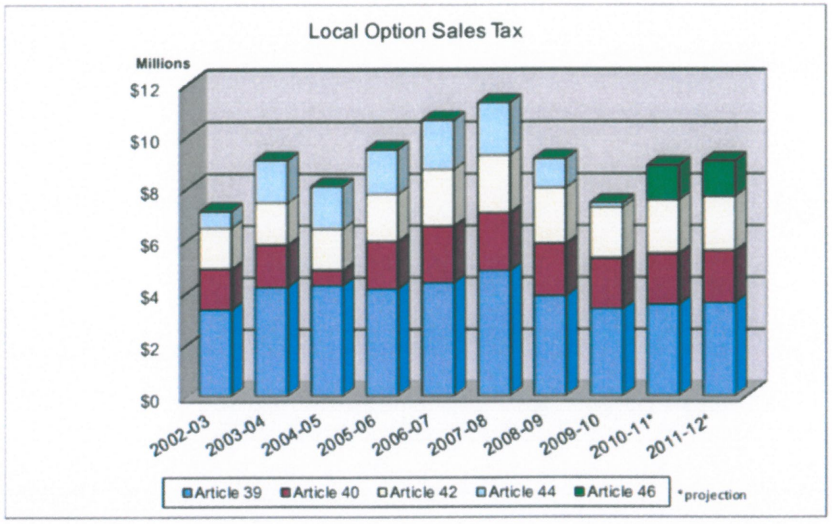
property owners are repairing or rebuilding. As illustrated above, the tax rate for FY 2011-12 is recommended to remain at 75 cents per $100 of valuation.



Through this extended economic downturn, the Tax Department has worked diligently on collecting the taxes due to the County. The County had a collection rate of 98 percent for the year ended June 30, 2010 which exceed both our population group average of 96.19 percent and the statewide average of 97.17 percent. The budget for FY 2011-12 has been prepared with the assumption that the Tax Department will continue to collect 98 percent of the levy for FY 2011-12. At this collection rate, the local tax base will produce $460,600 for each penny of the tax rate levy resulting in a projection of $34,545,000 in tax revenue for FY 2011-12.

Sales tax revenues are the County's second largest single revenue source. The current sales tax rate in Lee County is 8.00 percent. Of this, 2.25 percent is returned to the County. In Lee County, the total county-wide sales tax collections are distributed between the City of Sanford, the Town of Broadway and Lee County government based on the population in each government unit. The County's share of 1.25 percent is unrestricted. The other 1 percent is legally split into two .5 percent taxes and has certain restrictions placed on the proceeds by General Statutes. FY 2011-12 will be the second year of the ¼ cent sales tax that the voters of Lee County approved in November 2009. While the sales tax is not restricted by legislation, the Board of Commissioners did approve a resolution to use the proceeds for educational needs beginning with the renovation of Lee County High School. Effective July 1, 2011, the total tax rate charged in Lee County will decrease to 7.00 percent unless the State Legislature decides to extend the one percent State sales tax that is scheduled to expire on June 30, 2011.

Currently, 30 percent of the first .5 percent sales tax and 60 percent of the second .5 percent sales tax must be used for school related projects or debt service related to school projects. School sales tax collections are now used to fund debt service incurred by the County for the Lee County School System.



After two years of declining retail sales, FY 2010-11 is showing that the tide has started to turn. Traditional sales taxes, Articles 39, 40 and 42, have all shown positive increases this year, and the new Article 46 has produced more revenue than was projected this year. These revenues are projected to increase at a modest two percent over the FY 2010-11 projections in FY 2011-12. It is hoped that the County's retail stores damaged or destroyed by the tornado on April 16, 2011, will be reopened in the near future and not have a negative impact on the sales tax projections for FY 2011-12. Total local option sales tax revenue is projected at $9,051,299, a $466,779 increase from the FY 2010-11 budget amount.

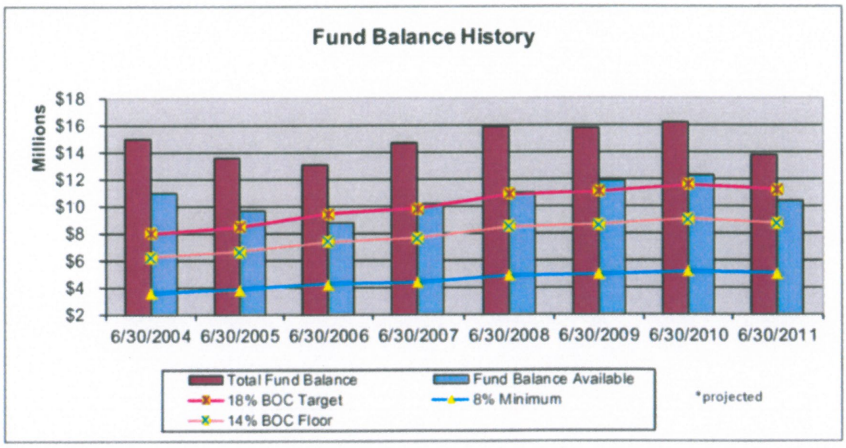
Considering the anticipated use of $900,000 of fund balance for the economic incentive package with Caterpillar and $920,000 for the purchase of the Transmatic Building to provide space for a new training facility that will be used to train employees for Caterpillar, it is anticipated that the year end 2011 available fund balance will be 16.53 percent of general fund expenditures. This proposed budget's use of fund balance reserves is significant, but necessary, if the Board of Commissioners does not want to raise taxes. A fund balance appropriation of $2,700,000 is included as supplemental revenue for FY 2011-12. A list summarizing the requested and recommended fund balance uses by category are illustrated in the table below. A detailed list can be found in Exhibit 4.

Table #2 – Fund Balance Uses

Category	Requested	Recommended
Capital	$ 1,046,552	$ 635,742
Building Improvements	585,653	463,100
Facility Development	73,200	43,200
School Capital Outlay	207,654	207,654
CCCC Capital Outlay	206,462	186,462
Total	$ 2,119,521	$ 1,536,158

While the use of fund balance for one-time expenditures is not in and of itself a negative action, the ongoing annual use of fund balance is cause for contemplation. If this trend continues, the County risks increased scrutiny from the

Local Government Commission and ultimately forced oversight by this regulatory body. A much better method for funding capital acquisitions is the use of a capital reserve fund. The Board did adopt a capital reserve appropriation policy that requires an annual contribution amount equal to one (1) percent of General Fund expenditures which is included in the proposed budget; however, those funds will be used this year to cover debt service. Without such a fund, the depletion of fund balance is prone to continue. The Board also adopted a minimum fund balance policy that requires an amount equal to 14 percent of expenditures and strives for a target fund balance to expenditures ratio of 18 percent. In light of the budget reductions made in FY 2009-10, our available fund balance to expenditures ratio increased at June 30, 2010; however, the County needs to be cautious in continuing to appropriate fund balance and increasing its total budget. The County also needs to resist pressure from the State and other agencies to use fund balance to cover reoccurring expenditures. Without reoccurring revenue sources to cover expenditures, the County could quickly be near its minimum fund balance. The occurrence of the tornado on April 16, 2011, in Lee County support the need for a strong fund balance reserve to enable us to be able to cover expenses related to such disasters while waiting for reimbursements from State and/or federal agencies.



GENERAL FUND EXPENDITURES

Expenditures proposed herewith total $62,077,621 an increase of 0.25 percent or $155,336 more than the FY 2010-11 original budget. The increase is attributable to normal inflationary influences and increases in education funding. This relatively small increase in the proposed budget did not come easily. In the FY 2010-11 budget, several of the County's financial policies were superseded. The proposed budget for FY 2011-12 fully funds the County's financial policies; however, services that the County offers and the County's employee benefits will be impacted. The competitive employment provision in the County's financial policies specifies that the County uses a specified Consumer Price Index (CPI) to determine increases to employee salaries. The CPI called for a 1.6 percent Cost of Living Adjustment (COLA) in FY 2011-12. This will be first salary adjustment that our employees have received in two years. This recommended budget does include a mandatory increase in retirement contributions for our employees. For general employees, the contribution rate is increasing from 6.46 percent to 6.97 percent and for law enforcement, the rate increases from 6.41 percent to 7.04 percent. Based on information that we have received from the retirement system, we will be facing

additional increases for at least four more years. These positive increases will be offset by a reduction in the County's contribution to employees' 401(k) accounts. The County currently contributes 5 percent to a 401(k) account for all regular employees including law enforcement. In FY 2011-12, the contribution will be reduced to 3 percent for all employees except law enforcement. General Statutes require the 5 percent contribution for sworn law enforcement officers. The County has once again had to reduce benefits in its PPO health insurance plan to keep cost increases as low as possible. Even with the plan changes, employees participating in the PPO plan will face increased premiums in the 2011-12 fiscal year.

To meet the Board of Commissioners' directive to maintain the County's current 75 cents tax rate, staffing levels have to be adjusted in FY 2011-12. Through vacancies, retirements and a reduction in force, 10 positions will be eliminated. Reductions in staffing will lead to a reduction in services being offered by County departments in FY 2011-12. Those services being reduced will be discussed in more detail in the functional detail section of this document. Requests for 5 new positions were submitted for consideration for FY 2011-12. This budget proposes the funding of 3 of the requested positions. Table #3 illustrates said requests and those recommended for approval.

Table #3 – Position Request Summary

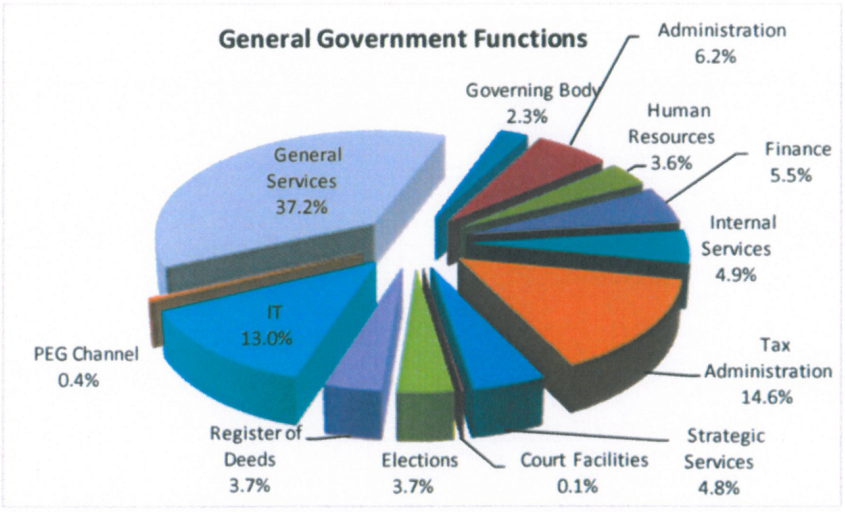
Department	Position Title	Salary*	Recommended	Notes
Sheriff	Non-sworn Courthouse Security Officer	40,952	20,476	1,2
Sheriff	Data Entry Specialist	37,883		2
Social Services	ICM Caseworker II - FNS	33,232		3,4
Social Services	ICM Caseworker II - Adult Medicaid	44,310	44,310	4
Social Services	ICM Caseworker II - Family & Children Medicaid	44,310	44,310	4
Total requested 5	Total recommended 3			

Notes: * Includes fringes (social security, retirement, 401(K) & insurance)
1. Recommend filling the position in January 2012
2. Requesting temporary part-time position be made permanent full-time
3. Requested start date October 2011
4. 50% County costs

As an agent of the General Assembly, the County provides many mandatory human services programs of which the eligibility and cost are not determined locally. County revenue totaling $4,339,355 is dedicated to these type required services; $30,402,701 is dedicated to mandatory programs and services outside the human service functions. A detailed list of mandated and non-mandated programs is provided in Exhibits 2 and 3. The County's inability to control the vast majority of the annual budget is an ongoing frustration that many outside of daily government affairs do not necessarily comprehend. Legislation approved in 2007 has provided relief from the County's required contribution to the State's Medicaid program. However, counties are now seeing the State shift costs of other federally mandated entitlement programs to the counties by capping the State's contributions to the program.

Following is a more detailed description of proposed General Fund expenditure activities by functional area. The Board should be aware that the requested operational budgets for the various County departments were very conservative and contained very few unreasonable requests. Appreciation is extended to the department heads for submitting practical proposals that considered the County's mission and its financial status. The Board should extend praise to each for their sincere dedication to the organization and their ability to provide high-quality services on somewhat less than adequate operational budgets.

General Government



General government activities can be viewed as the administrative support and governing activities of the organization. Included in this category are the governing body and administrative management, revenue and finance functions, courthouse responsibilities, as well as, facility and technology support. Total expenditures in this category are up 3.31 percent or $240,877. The majority of the increase is attributable to investments in the County's assets through capital outlay and building improvements. The responsibility of general government activities can be summarized as support services for the functional areas of County government. These back-office functions provide the revenue, administration, professional and technical support necessary to operate local government. While largely unseen by the general public, these services are essential and must receive continued investment of County resources to ensure high achievement standards in all government departments.

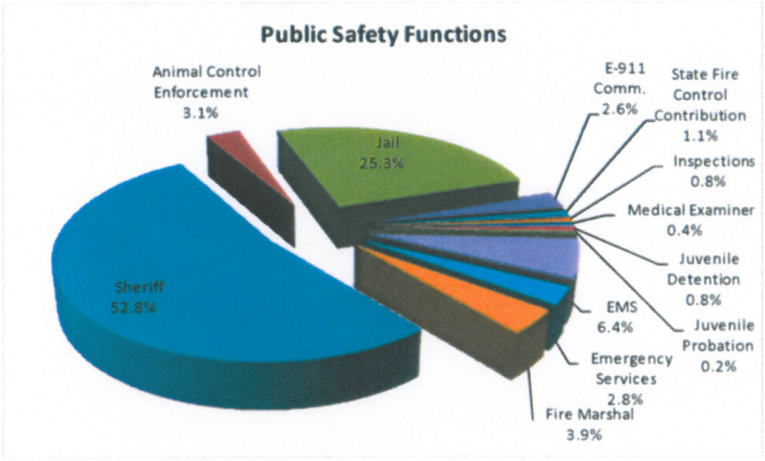
Over the past years, the County has made some major advancements and investments into technology; however, these are not one time investments. Technology is always advancing and must be maintained, enhanced or replaced on a routine basis. This proposed budget concentrates on the maintenance and enhancements of our systems. The Finance department budget includes $20,000 for an upgrade to the County's timekeeping system, KRONOS, which was installed in April 2008. The IT department's increase of $79,532 or 8.87 percent includes a full year of funding for the IT Network/Systems Administrator that was hired in January 2011. The IT department has implemented many new projects over the last few years, many of which have resulted in reduced operating costs for the County. However, for the systems to continue to operate properly they must be maintained, and enhancements need to be added to assure quality service is being provided to the County departments and ultimately the citizens of Lee County.

General Services' budget is increasing $197,512 or 7.60 percent. This increase is attributable to necessary repairs to keep our facilities in good working order. The roof at the Enrichment Center needs to be replaced at an estimated cost of $77,800. The chiller and boiler at the Lee County Government Center need to be replaced. Staff has kept both systems going for several years; however, repair costs keep increasing and parts are hard to obtain making it more reasonable to replace the units. The cost to replace both units is estimated at $235,000.

The competitive employment section of the County's financial policies calls for the County to conduct a comprehensive compensation and classification study every five years. Based on the date of the last study, the County is due to have a study done in FY 2011-12. The study is estimated to cost $40,000 and is included in the Human Resources budget.

The General Government function will be one of the hardest hit functions when looking at staff reductions. Human Resources' budget increase for the comprehensive compensation and classification study is offset by a reduction in temporary salaries due to the elimination of a temporary position. The Tax Department will not be filling a vacant Tax Assistant II position in the listing division. Based on the continued downturn in the economy and the limited activity at the Register of Deeds office, this proposed budget recommends the reduction of one staff member in that office. Finally, General Services will be maintaining more buildings and grounds in FY 2011-12 with a smaller staff. It is recommended that a position be eliminated in both the building maintenance and grounds maintenance divisions.

Public Safety



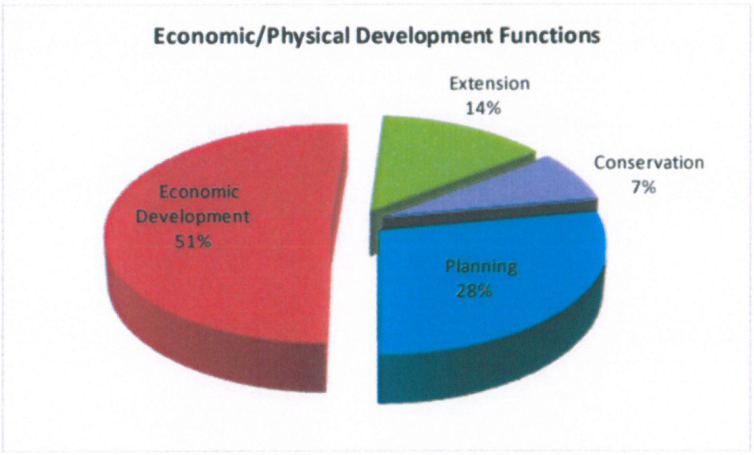
Total public safety related expenditures are proposed to increase by 3.27 percent or $259,270 in the recommended FY 2011-12 budget. A large portion of the increase, $252,100, is due to the Sheriff taking over animal control enforcement from the Health Department. While it is not a dollar for dollar decrease, there is a decrease in the Health Department's Animal Control budget. The Sheriff has submitted a FY 2011-12 budget requests of $4,341,362, an increase of $202,657 or 4.9 percent. The Sheriff requested that two temporary positions, a non-sworn courtroom security officer and a data entry specialist, be made full time regular positions. It is recommended that only the non-sworn courtroom security officer be made a regular full time position in January 2012. The Justice Grants received by the Sheriff's department and the Jail for two (2) positions in each department have been extended until April 30, 2012. These grants were funded through the American Recovery and Reinvestment Act.

Other funds have been secured to cover the costs of those employees through June 30, 2012. If additional grant funding is not secured for FY 2012-13, these four positions will have to be reviewed as new positions based on the Board's financial policies. The recommended budget for the Sheriff's department is $4,218,790, an increase of $80,085 or 1.94 percent.

The Fire Marshall budget is increasing $27,162 or 9.30 percent. The increase is due to the purchase of a replacement vehicle for the department. The cost of the vehicle and the equipment to outfit the vehicle will be covered from reserves from the fire districts' funding of the department.

Economic and Physical Development

Per contractual relationship with the City of Sanford, it is proposed that the joint Planning and Community Development department's budget continue to be funded by the County. This amounts to $389,798 for FY 2011-12; a 3.37 percent increase from the original budget for the current fiscal year.

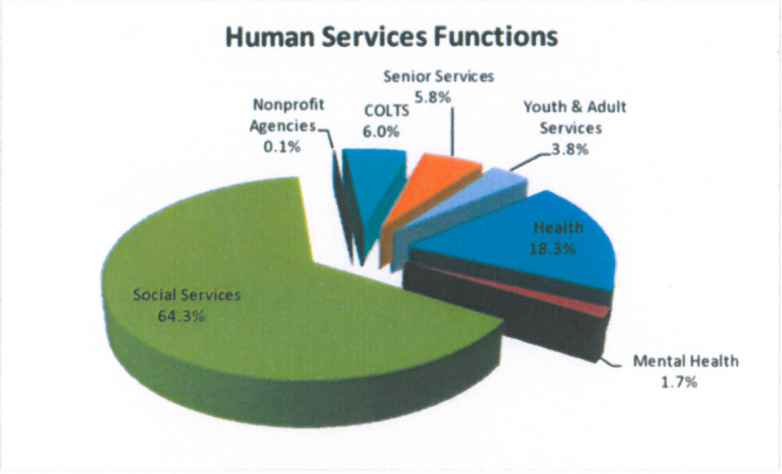


Costs for Economic Development are proposed to decrease by $359,516. The decrease is attributable to incentive contracts completed in FY 2010-11. The recommended budget includes $533,116 for incentives. The incentives are provided to new and expanding industries that have made a significant investment and employment commitment. The incentive program is managed by the Lee County Economic Development Corporation. A list of approved incentive contracts and the anticipated payment amount is provided in Table #4.

Table #4 – Approved Incentive Contracts

Company	Annual Incentive	Incentive Expiration Date
3M	$ 8,093	2015
Challenge Printing	$ 14,072	2013
Frontier Spinning #1	$ 56,997	2013
Frontier Spinning #2	$ 28,995	2016
Lee Brick & Tile	$ 73,369	2012
Magneti Marelli	$ 58,054	2016
Moore's Machine Company	$ 33,390	2014
Parkdale#1	$ 6,956	2016
Parkdale #2	$ 11,804	2016
Red Wolf	$ 20,498	2016
Score Energy	$ 7,736	2015
Wyeth #4	$213,152	2013

Human Services



Human Services budgeted by the County are proposed to decrease 2.91 percent from the FY 2010-11 budget; a $432,007 decrease. Services budgeted in this category include Mental Health, Health, Senior Services, Social Services and Youth and Adult Services. The services that fall under this umbrella are vast and account for $14,406,202, or 23.21 percent of the total FY 2011-12 recommended General Fund budget.

The FY 2011-12 budget continues the County's membership with the Sandhills Center for the provision of Mental Health, Developmental Disability, and Substance Abuse (MH/DD/SA) Services. While the County's obligation to the service provider is identical to that of the previous Lee-Harnett MH/DD/SA Authority, the per capita contribution is significantly higher than that of 75 percent of the member counties. For the 2011-12 fiscal year, the Sandhills Center has requested a contribution of $240,000 which is equal to the amount budgeted in FY 2010-11.

Health Department expenditures are decreasing $207,620. Revenues for the Health Department are also decreasing 2.79 percent or $32,695 resulting in an overall decrease in cost to the County equal to $174,925. Much of this decrease or $118,537 is due to the transfer of animal control enforcement to the Sheriff's Department. The remaining decrease is attributable to the elimination of a 24 hour per week Public Health Nurse II and a 20 hour per week Processing Assistant IV.

The administrative costs of the Social Services Department for FY 2011-12 are $5,515,883, a $72,132 decrease from FY 2010-11 original budget. The decrease in the County's 401(k) contribution from 5 percent to 3 percent accounts for a large portion of the decrease. The decrease is also attributable to the elimination of a Community Social Services Assistant (CSSA) position that will become vacant in September when the current employee retires. This position is often referred to as an in-home aide. The position provides services to elderly and disabled individuals who do not qualify for other community assistance. The services provided allow the individuals to remain in their homes. The elimination of this position will result in a reduction of services to 5 clients and their families/caregivers. Family members will be forced to consider such options as private pay services, whether in the client's home or in a family member's home or to possibly leave the workforce to provide care. If there are no family members willing or able to provide care, the result will be an adult protective service referral that will lead to rest home placement. Given the caseload of the other CSSAs, the hours required to meet the needs of these 5 clients cannot be absorbed by other CSSAs. An ICM Caseworker II was requested for each of the following units in FY 2011-12: Food and Nutrition Services, Adult Medicaid and Family and Children's Medicaid. Based on the additional caseloads caused by the extended downturn in the economy, the positions for Adult Medicaid and Family and Children's Medicaid are recommended in FY 2011-12.

Social Services programs in the FY 2011-12 budget are decreasing by $122,554 or 3.57 percent. Of this decrease, $92,169 is reductions in funds provided for day care assistance. Funding is also being reduced for foster care and adoption assistance. Social Services program cost are based on estimates provided by the State. Hopefully, the final State budget will not pass more of the State's portion of various programs onto the County.

Senior Services – Transportation or COLTS shows a $199,366 increase in expenditures for FY 2011-12. That increase is offset by a revenue increase of $192,980. The increases are the result of the proposed purchase of 4 vehicles for the COLTS fleet. North Carolina Department of Transportation (DOT) reimburses the County for 90 percent of the cost of the vehicles. The vans will not be purchased if the funding is not provided by DOT.

Expenditures for Senior Services – General are decreasing by $38,850 or 4.43 percent. This reduction is coming from the elimination of positions and the reduction in services being offered. A 35 hours per week Nutrition Coordinator position will be eliminated July 1, 2011. The duties of the position will be spread among other staff reducing their availability to offer seminars, healthy cooking classes, and support groups. The Administrative Support Assistant position that covers the front desk will be retiring September 1, 2011. The full-time regular benefitted position will be eliminated and front desk coverage will be handled through 2 to 3 hourly staff. The

proposed budget also reduces the hours that the Enrichment Center will be open to the public. The facility will be closing at 5:00 p.m. instead of 8:00 p.m. on Mondays and Wednesdays reducing the availability of health and wellness programs to the 50 and older population in Lee County.

The Youth and Adult Services division is projecting an $183,863 decrease in revenues in FY 2011-12. Based on current State budget proposals, it is anticipated that the County will receive $32,000 less from the Department of Juvenile Justice. The County will not receive the $75,000 Runaway Homeless Grant in FY 2011-12. A $24,000 decrease in contract revenues for the Hillcrest Youth Home is the result of other counties not having grant funds to contract with Lee County for bed space. The majority of the revenues lost supported the Hillcrest Youth Home. The reductions have been offset by the elimination of two positions in the Hillcrest Youth Home budget. A vacant residential child care worker position and the Hillcrest Coordinator position will be eliminated in July 2011. The budgets for this division have decreased $147,497 or 21.42 percent for FY 2011-12. The majority of the decrease, $110,439, occurs in the Hillcrest Youth Home budget is mostly attributable to the position reductions mentioned above.

On February 7, 2011, the Board of Commissioners adopted a nonprofit agency funding policy. The County received applications from 4 nonprofit human services agencies. All 4 agencies have received funding from the County in the past. Table #5 shows the nonprofit human services agencies that submitted applications, the amount requested and the amount recommended. Due to constraints on our revenues sources in FY 2011-12, the amounts for the nonprofits are reduced in the recommended budget for FY 2011-12 to help keep the Hillcrest Youth Shelter open.

Table #5 – Human Services Nonprofits

Agency	**Requested**	**Recommended**
Johnston Harnett Lee Community Action	$ 13,400	$ 6,720
Lee County Industries	10,000	5,000
HAVEN	20,000	6,000
Boys & Girls Club of Lee County	18,000	0
Total	**$ 61,400**	**$ 17,720**

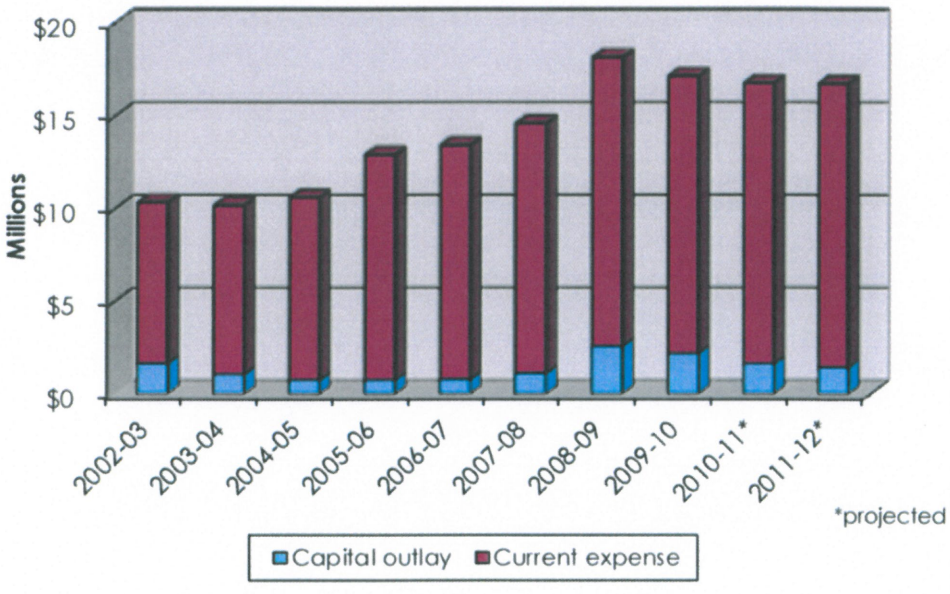
Education

The five (5) expenditure budgets for the Education category are Lee County School System (LCSS) Current Expense, LCSS Capital, Central Carolina Community College (CCCC) Current Expense, CCCC Civic Center and CCCC Capital. These five (5) budgets combined represent 27.01 percent of total General Fund expenditures for FY 2011-12, which equates to a total Education appropriation of $19,315,324, .38 percent higher than the 2010-11 fiscal year budget of $19,242,720.

The Lee County Board of Education's submitted budget represents a $21,109,260 funding request, $19,228,291 for current expense and $1,880,969 for capital outlay. The current expense budget request is an increase of $4,050,241; however, due to the limited increase in our revenues, the recommended budget includes an appropriation of $15,338,050 for FY 2011-12, a 1.05 percent or $160,000 increase. LCSS' capital outlay requests totaled $1,880,969 for FY 2011-12. The recommended budget includes a $150,000 increase in capital funding to help replace Lottery funds and funds used to cover the debt service related to the restoration and renewal of Lee County High School. As mentioned in the transmittal letter, it is recommended that this increase be approved in FY 2011-12 and continuing increases be done in the next 5 budget years. The $150,000 increase is offset by a $323,500 reduction in Lottery funds resulting in an overall decrease of $173,500 for LCSS Capital. The Lottery funds reduction is due to the State adjusting the Lottery funds allocation formula. The budget includes the continuing funding of the $207,654 annual payment for the pod units located at Lee County High School.

While not funding the LCSS at the requested level, the net total education appropriations in this proposed budget are the equivalent of 34.94 cents of the tax rate levy. The following graph illustrates the County's current expense and capital outlay funding history.

Lee County School System
Funding for Current Expense and Capital Outlay

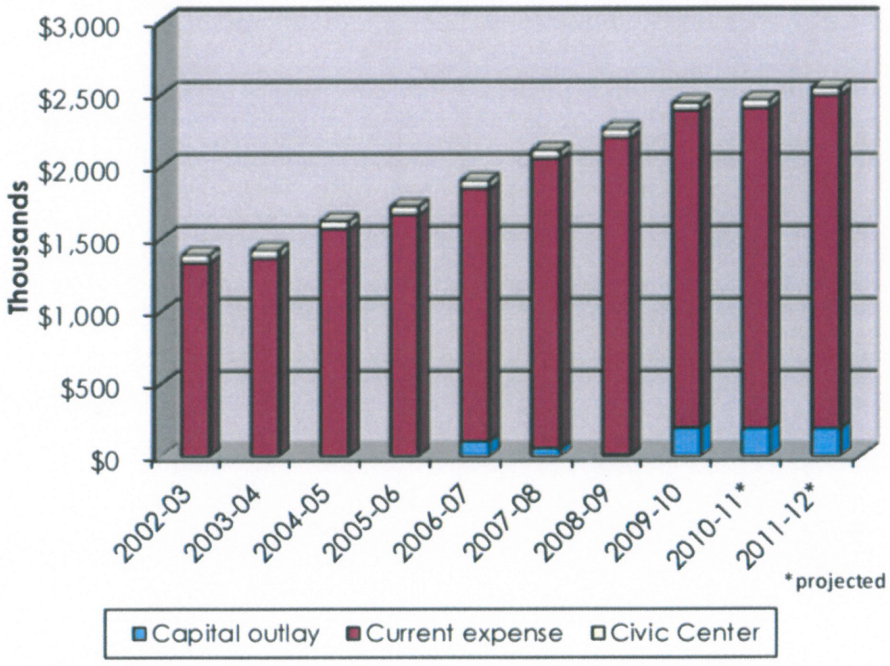


Central Carolina Community College requested current expense funding of $2,306,971 for FY 2011-12, an increase of $88,712 or 4.00 percent. The requested increase is due to the use of one time reserve funds by CCCC to cover operational increases in FY 2010-11. The FY 2011-12 budget recommends the full funding of the current expense request.

The College requested $206,462 in capital funds for FY 2011-12. The request includes $153,962 for the pod unit leases as well as $14,500 for cooling tower repairs at Budd Hall, $18,000 for electrical work to make sure that the school is in compliance with new OSHA standards, and $20,000 for HVAC controls for Wilkinson Hall. The proposed budget for FY 2011-12 funds $186,462 of the requested amount.

The Community College's request includes $53,510 in funding for the Dennis A. Wicker Civic Center. This requested amount is the same as the appropriation for FY 2010-11.

Central Carolina Community College Funding



Cultural and Recreational

The Cultural and Recreational category of appropriations for FY 2011-12 reflects a decrease of $118,292 or 6.06 percent. The Library budget accounts for $97,972 of the decrease. The reduction is the result of adjustments to staffing and reductions in services. The recommended budget proposes the closure of the Broadway and Jonesboro branches. It is also recommended that main library no longer be open on Sundays in FY 2011-12. These closures and the reduction in hours have led to the reduction in temporary salaries and to the elimination of a Librarian III position. Parks and Recreation budget is decreasing by $12,555 or 1.04 percent. A reduction in temporary salaries and in the 401(k) contribution accounts for the majority of the

decrease. To avoid reductions in programs being offered, it is recommended that fees gradually be increased over the next three years to bring them in line with the cost of the programs.

This functional area is another area where nonprofits come in to play. Table #6 below details the applications received. An application was received that was incomplete, and the organization had not received its 501(c)3 status; therefore, it was not included in the requested budget.

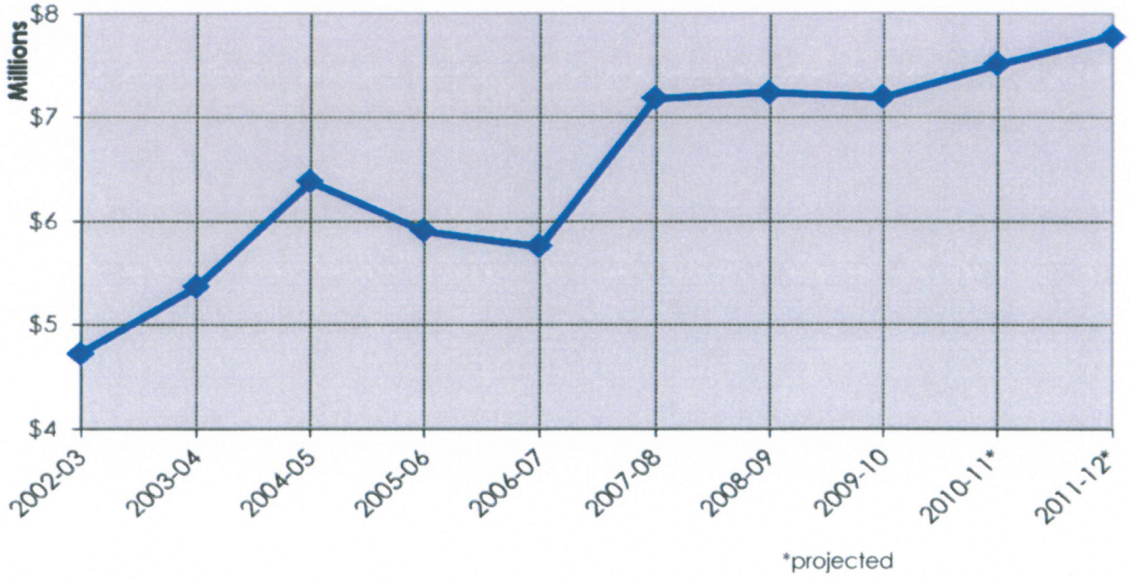
Table #5 – Cultural and Recreational Nonprofits

Agency	Requested	Recommended
Temple Theatre	$ 12,000	$ 6,000
Deep River Park	2,000	1,000
Total	**$ 14,000**	**$ 7,000**

Debt Service

This proposed budget includes net debt service totaling $7,778,246, an increase of $268,313 or 3.57 percent. Following is a graph that illustrates the County's total debt service expenditures over the past ten (10) years. Please note that of the County's total debt payment for the coming fiscal year, $6,794,306 or 87.35 percent is for Lee County School System facility construction. Funding for FY 2011-12 debt service payments includes ¼ cent sales tax proceeds of $1,372,512, $601,000 from the Capital Reserve Fund based on the County's capital funding plan and $298,000 from investment earnings on the 2006 Certificates of Participation proceeds.

Debt Service Expenditures



Emergency and Contingency

The County maintains an emergency and contingency account to budget for unexpected yet reasonable changes in the operation costs of governmental operations. This year's Miscellaneous Expense budget includes several noteworthy items. The first is a $65,000 appropriation for unemployment insurance contingency. This appropriation has been continued at a high level due to an anticipated increase in the number of claims against the County as a result of the reductions in force at the end of FY 2008-09 and at the end of FY 2010-11.

The second noteworthy item in the Miscellaneous Expense budget is the $601,000 transfer to the Capital Reserve Fund. This transfer is budgeted to meet the one (1) percent of General Fund expenditures transfer to the Capital Reserve Fund in accordance with the Board's adopted financial policies. The adoption and adherence to this goal is a wise decision that will ultimately reduce the Board's reliance on fund balance to pay for capital acquisitions.

A complete accounting of all Emergency and Contingency appropriations is provided in the following table.

Table #7 – Miscellaneous Expense Account Expenditures

Amount	Purpose
$ 65,000	Unemployment insurance contingency
$ 25,000	Workers' compensation insurance contingency
$ 19,471	Emergency & Contingency
$ 7,752	Boys & Girls Club pass through grant
$601,000	Capital Reserve Fund transfer (per Financial Policy)

-----End of General Fund-----

ROOM OCCUPANCY TAX FUND

The revenues from this fund are derived from a 3% surcharge placed on hotel/motel rooms within Lee County and are dedicated to the operation and capital improvements of the Dennis A. Wicker Civic Center. An appropriation of $195,987 funds the current expense request for the Civic Center. A fund balance appropriated allocation in the amount of $25,987 is necessary to meet the expenditure request. This will be the fourth year in a row that fund balance has been used to cover the operations of the Civic Center. We have met with Dr. Marchant and explained that the ongoing reliance on fund balance needs to be resolved as this would be the last year where fund balance reserves would be high enough to appropriate.

CAPITAL RESERVE FUND

An appropriation of $601,000 is recommended in this fund for the 2011-12 fiscal year to cover debt service costs in the General Fund. A contribution of $601,000 is recommended to come from the General Fund.

EMERGENCY TELEPHONE SYSTEM FUND

The Board established this fund during the 1996-97 fiscal year to account for the E-911 surcharge revenues collected by Windstream. During FY 2007-08, the State took over the collection of all E-911 surcharges and is distributing the funds to the cities and counties. An appropriation of $276,345 is being transferred to the City of Sanford to compensate them for leasing equipment and paying other qualified costs for the E-911 Communications Center located in the basement of City Hall. The City actually requested $980,360 from the E911 fund. The difference between the requested amount and the recommended is $677,000 and represents funds for equipment for a backup center. Since the County is contemplating the establishment of a backup E911 center in the basement of the Courthouse, it is not recommended that those items be purchased at this time. The balance of the funds, $27,015 will pay for software maintenance and a portion of the salaries for Strategic Services staff that support the addressing and mapping for the E911 system.

AIRPORT TAX RESERVE FUND

On February 20, 2003, the Board of Commissioners approved a funding agreement for the Sanford-Lee County Regional Airport Authority. The agreement establishes a reserve fund based on the amount of property tax collected on personal property located at the airport during each fiscal year. The first priority in the use of the collected funds will be for the operation and maintenance of the airport and airport capital projects. Excess funds may be used for public purposes that benefit both the City and County.

The Airport Authority has requested $278,300 for FY 2011-12. This is an increase of $83,900 or 43.16 percent. The estimated tax base for FY 2011-12 will produce $132,300. A fund balance appropriation of $146,000 is necessary to meet the Airport Authority's request.

WATER DEBT SERVICE FUND

This fund was established in FY 2005-06 to accept contributions from the City of Sanford to offset the remaining debt that Lee County Water & Sewer District #1 holds on the water system that was transferred to the City of Sanford in March 2005.

FIRE DISTRICTS FUNDS

With the establishment of the Lee County Fire Advisory Board (FAB), this proposed budget does not include recommendations for the volunteer fire department budget requests. The FAB is considering the FY 2011-12 funding levels for each of the fire districts and will present their recommendation to the Board of Commissioners by May 23, 2011.

DRUG SEIZURE FUND

The Drug Seizure Fund is used to account for Federal and State funds received as a result of Lee County deputies seizing illegal drugs in the County. The funds are maintained in a separate fund for reporting purposes. The funds are used for training, supplies, equipment and some personnel costs. In FY 2011-12, $56,702 is being transferred from this fund to the General Fund to offset capital costs and to assist in funding the grant positions for the last two months of the fiscal year.

SOLID WASTE FUND

The purpose of this fund is to account for revenues and expenditures in the Solid Waste enterprise budget. Total projected revenues for the fund are $1,413,041, a 3.26 percent decrease from the current fiscal year. The primary reason for the decrease is the inclusion of a $150,000 white goods grant in the FY 2010-11 budget. Solid waste fees are recommended to stay at their current levels.

Table #6 – Solid Waste Fees

FEE	CURRENT RATE	PROPOSED RATE	DIFFERENCE
(1) Disposal fee	$40.00	$40.00	$0.00
(2) Collection fee	$40.00	$40.00	$0.00
Total	$80.00	$80.00	$0.00

BUDGET SUMMARY - GENERAL FUND - REVENUES

	09-10 Actual	Original 10-11 Budget	Requested 11-12 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Taxes							
Property Taxes							
Current Year	$ 34,900,140	$ 34,214,250	$ 34,545,000	$ 34,545,000	$ 34,545,000	$ 330,750	0.97%
Prior Years	1,109,318	906,500	875,000	875,000	875,000	(31,500)	-3.47%
Rental Vehicle Tax	45,044	35,000	40,000	40,000	40,000	5,000	14.29%
Privilege License Taxes	4,503	2,500	2,500	2,500	2,500	-	0.00%
Local Option Sales Tax	5,667,400	6,797,313	7,194,095	7,194,095	7,194,095	396,782	5.84%
Special School Sales Tax	445,730	1,787,207	1,857,204	1,857,204	1,857,204	69,997	3.92%
Cable TV Franchise Tax	193,162	198,000	186,000	186,000	186,000	(12,000)	-6.06%
Beer & Wine Tax	19,829	20,000	61,000	61,000	61,000	41,000	205.00%
Total	**42,385,126**	**43,960,770**	**44,760,799**	**44,760,799**	**44,760,799**	**800,029**	**1.82%**
General Revenues							
Investment Earnings	156,359	150,000	50,000	50,000	50,000	(100,000)	-66.67%
Departmental Revenues/Fees							
Tax	161,017	120,500	145,500	155,500	155,500	35,000	29.05%
Strategic Services	98,511	100,632	121,521	119,733	119,733	19,101	18.98%
Elections	27,634	200	45,600	45,600	45,600	45,400	22700.00%
Register of Deeds	364,755	412,000	366,000	366,000	366,000	(46,000)	-11.17%
Sheriff/Jail	743,671	639,101	589,242	589,242	589,242	(49,859)	-7.80%
Emergency Management	88,478	60,056	73,000	73,000	73,000	12,944	21.55%
Extension	3,278	4,700	7,150	7,150	7,150	2,450	52.13%
Library	126,228	137,571	122,195	116,595	116,595	(20,976)	-15.25%
Recreation	296,919	277,126	288,547	316,263	316,263	39,137	14.12%
ABC Revenues	164,491	89,500	89,500	89,500	89,500	-	0.00%
Other	6,389,098	4,357,657	3,358,099	3,324,579	3,324,579	(1,033,078)	-23.71%
Total	**8,620,439**	**6,349,043**	**5,256,354**	**5,253,162**	**5,253,162**	**(1,095,881)**	**-17.26%**
Human Services							
Veterans	2,000	2,000	2,000	-	-	(2,000)	-100.00%
Health Department	1,376,382	1,172,068	1,158,373	1,139,373	1,131,594	(40,474)	-3.45%
Social Services	6,882,650	6,737,716	6,704,986	6,609,562	6,609,562	(128,154)	-1.90%
Senior Services	1,152,969	1,104,134	1,305,217	1,305,217	1,305,217	201,083	18.21%
Youth & Adult Services	380,664	493,391	317,864	309,508	309,508	(183,883)	-37.27%
Total	**9,794,665**	**9,509,309**	**9,488,440**	**9,363,660**	**9,355,881**	**(153,428)**	**-1.61%**
Designated Fund Balance	**-**	**2,103,163**	**-**	**2,700,000**	**3,319,880**	**1,216,717**	**57.85%**
Total General Fund Revenues	**60,800,230**	**61,922,285**	**59,505,593**	**62,077,621**	**62,689,722**	**767,437**	**1.24%**

***Represents change from 2010-2011 Budget to 2011-2012 Adopted**

Exhibit 1

BUDGET SUMMARY - GENERAL FUND - EXPENDITURES

	09-10 Actual	Original 10-11 Budget	Requested 11-12 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
General Government							
Governing Body	179,519	183,033	183,141	170,099	170,024	(13,009)	-7.11%
Administration	536,734	591,664	589,345	467,948	557,429	(34,235)	-5.79%
Human Resources	250,108	254,865	336,098	271,429	282,437	27,572	10.82%
Finance	346,569	400,492	420,634	414,355	414,095	13,603	3.40%
Internal Services	313,424	366,824	369,704	369,704	369,704	2,880	0.79%
Tax Administration	970,891	1,059,604	1,300,113	1,093,843	1,113,150	53,546	5.05%
Strategic Services	348,406	362,928	366,477	360,173	359,909	(3,019)	-0.83%
Court Facilities	2,356	8,952	8,952	8,952	8,952	0	0.00%
Elections	238,684	224,341	283,233	277,205	277,078	52,737	23.51%
Register of Deeds	304,538	324,080	324,637	279,228	279,020	(45,060)	-13.90%
IT	840,436	896,962	1,117,574	976,494	976,207	79,245	8.83%
PEG Channel	-	-	27,680	27,680	27,680	27,680	100.00%
General Services	2,257,015	2,600,484	3,078,487	2,797,996	2,786,632	186,148	7.16%
Total	**6,588,680**	**7,274,229**	**8,406,075**	**7,515,106**	**7,622,317**	**348,088**	**4.79%**
Public Safety							
Sheriff	3,862,867	4,138,705	4,341,362	4,218,790	4,194,318	55,613	1.34%
Sheriff - Justice Grant	86,844	125,000	105,308	104,855	104,855	(20,145)	-16.12%
Animal Control Enforcement	-	-	252,793	252,100	250,719	250,719	100.00%
Jail	2,003,083	2,031,892	2,281,248	1,980,424	1,970,329	(61,563)	-3.03%
Jail - Justice Grant	89,771	107,240	89,481	87,684	87,684	(19,556)	-18.24%
E-911 Communications	189,501	208,548	209,279	209,279	209,279	731	0.35%
State Fire Control Contribution	72,546	86,685	88,130	88,130	88,130	1,445	1.67%
Inspections	34,533	65,983	74,390	63,415	63,415	(2,568)	-3.89%
Medical Examiner	33,000	32,000	32,000	32,000	32,000	0	0.00%
Juvenile Detention	50,107	65,100	65,024	65,024	65,024	(76)	-0.12%
Juvenile Probation	13,740	13,740	13,740	13,740	13,740	0	0.00%
EMS	525,000	525,000	525,000	525,000	525,000	0	0.00%
Emergency Services	206,506	238,100	231,013	229,660	229,048	(9,052)	-3.80%
Fire Marshal	256,272	292,171	331,966	319,333	319,333	27,162	9.30%
Total	**7,423,770**	**7,930,164**	**8,640,734**	**8,189,434**	**8,152,874**	**222,710**	**2.81%**
Economic/Physical Development							
Planning	365,571	377,108	389,798	389,798	389,798	12,690	3.37%
Economic Development	1,004,073	1,072,472	793,696	712,956	712,956	(359,516)	-33.52%
Extension	147,546	191,489	195,118	190,126	190,082	(1,407)	-0.73%
Conservation	98,875	109,122	109,420	104,500	104,089	(5,033)	-4.61%
Total	**1,616,065**	**1,750,191**	**1,488,032**	**1,397,380**	**1,396,925**	**(353,266)**	**-20.18%**

***Represents change from 2010-2011 Budget to 2011-2012 Adopted**

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	09-10 Actual	Original 10-11 Budget	Requested 11-12 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Human services							
Health Department - Admin	628,566	611,643	613,820	578,879	577,751	(33,892)	-5.54%
Maternal Health	208,329	219,989	210,782	207,710	206,709	(13,280)	-6.04%
Child Health	82,232	70,297	67,051	57,286	56,823	(13,474)	-19.17%
Primary Care	63,692	72,008	77,971	76,963	76,362	4,354	6.05%
Promotion	125,427	132,144	127,243	106,406	106,282	(25,862)	-19.57%
WIC - CS	197,710	277,053	265,565	265,565	255,565	(21,488)	-7.76%
Family Planning	156,945	186,808	201,975	199,144	197,841	11,033	5.91%
Animal Control Shelter	271,181	320,791	207,957	202,254	201,000	(119,791)	-37.34%
Environmental Health	455,847	416,188	413,316	406,034	403,607	(12,581)	-3.02%
Aids Control	47,521	51,126	52,285	51,341	50,708	(418)	-0.82%
Bioterrorism	5,237	48,453	48,453	48,453	48,453	0	0.00%
H1N1	48,781	-	-	-	-	0	0.00%
WIC - BF	15,592	22,935	22,935	22,935	47,508	24,573	107.14%
Children Services Coordinator	78,814	75,882	75,336	65,272	64,725	(11,157)	-14.70%
Communicable Diseases	157,741	171,767	191,501	188,306	186,642	14,875	8.66%
Breast/Cervical Cancer Control	23,814	20,725	20,039	10,787	10,787	(9,938)	-47.95%
Immunizations	68,337	63,727	64,341	55,093	54,680	(9,047)	-14.20%
Health-Dental	5,466	-	-	-	-	0	0.00%
Health Check Coordination	22,650	-	-	-	-	0	0.00%
WIC - GA	11,372	16,865	16,865	16,865	16,865	0	0.00%
WIC - NE	55,019	68,527	80,015	80,015	80,015	11,488	16.76%
Mental Health	240,000	240,000	240,000	240,000	240,000	0	0.00%
Social Services - Admin	5,254,219	5,588,015	5,678,281	5,515,883	5,498,874	(89,141)	-1.60%
Social Services - Programs	3,860,938	3,869,328	3,746,774	3,746,774	3,746,774	(122,554)	-3.17%
Lee County Industries	4,800	10,000	10,000	5,000	10,000	0	0.00%
Johnston-Lee Community Action	13,440	13,440	13,400	6,720	6,720	(6,720)	-50.00%
HAVEN	9,600	12,000	20,000	6,000	6,000	(6,000)	-50.00%
Helping Hand Clinic	-	5,000	-	-	-	(5,000)	-100.00%
Boys & Girls Club	-	20,000	18,000	-	16,650	(3,350)	-16.75%
Senior Services - Transportation	640,200	667,521	869,812	866,887	860,067	192,546	28.84%
Senior Services - General	849,775	877,314	904,199	838,464	873,793	(3,521)	-0.40%
Youth Services	116,102	130,547	131,897	130,233	129,692	(855)	-0.65%
Thanks	5,973	-	-	-	-	0	0.00%
Hillcrest	274,654	325,295	273,544	214,856	213,122	(112,173)	-34.48%
Pretrial Release	66,675	72,401	72,519	71,340	70,920	(1,481)	-2.05%
Youth Employment	42,482	160,420	126,592	124,737	124,737	(35,683)	-22.24%
Total	**14,109,131**	**14,838,209**	**14,862,468**	**14,406,202**	**14,439,672**	**(398,537)**	**-2.69%**

***Represents change from 2010-2011 Budget to 2011-2012 Adopted**

BUDGET SUMMARY - GENERAL FUND - CONTINUED

	09-10 Actual	Original 10-11 Budget	Requested 11-12 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Education							
School Current Expense	14,978,050	15,178,050	19,228,291	15,338,050	15,838,050	660,000	4.35%
School Capital Outlay	2,187,547	1,603,831	1,880,969	1,430,331	1,430,331	(173,500)	-10.82%
CCCC Current Expense	2,195,054	2,218,259	2,306,971	2,306,971	2,306,971	88,712	4.00%
CCCC Civic Center	53,510	53,510	53,510	53,510	53,510	0	0.00%
CCCC Capital Outlay	193,074	189,070	206,462	186,462	186,462	(2,608)	-1.38%
Total	**19,607,235**	**19,242,720**	**23,676,203**	**19,315,324**	**19,815,324**	**572,604**	**2.98%**
Cultural and Recreational							
Libraries	645,621	699,132	689,562	601,160	617,606	(81,526)	-11.66%
Parks and Recreation	1,110,583	1,237,048	1,286,800	1,224,128	1,202,728	(34,320)	-2.77%
Temple Theater	8,640	12,000	12,000	6,000	6,000	(6,000)	-50.00%
Arts Council	2,400	2,400	-	-	-	(2,400)	-100.00%
Deep River Park	-	-	2,000	1,000	1,000	1,000	N/A
Total	**1,767,244**	**1,950,580**	**1,990,362**	**1,832,288**	**1,827,334**	**(123,246)**	**-6.32%**
Debt Service							
Principal	4,225,859	4,225,859	4,714,859	4,714,859	4,714,859	489,000	11.57%
Interest and Fees	2,697,346	4,046,537	3,781,054	3,781,054	3,781,054	(265,483)	-6.56%
Capital Lease Payments	266,538	214,367	207,751	207,751	207,751	(6,616)	-3.09%
Total	**7,189,743**	**8,486,763**	**8,703,664**	**8,703,664**	**8,703,664**	**216,901**	**2.56%**
Reserves	**2,050,683**	**449,429**	**798,752**	**718,223**	**731,612**	282,183	**62.79%**
Total Expenditures	**60,352,551**	**61,922,285**	**68,566,290**	**62,077,621**	**62,689,722**	**767,437**	**1.24%**

***Represents change from 2010-2011 Budget to 2011-2012 Adopted**

EXPENDITURES: WHERE DOES THE MONEY GO?



BUDGET SUMMARY - OTHER FUNDS

	09-10 Actual	Original 10-11 Budget	Requested 11-12 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Room Occupancy Tax Fund							
Revenues	$ 159,603	$ 197,857	$ 195,987	$ 195,987	$ 195,987	$ (1,870)	-0.95%
Expenses	175,508	197,857	195,987	195,987	195,987	(1,870)	-0.95%
Net Excess	$ (15,905)	$ -	$ -	$ -	$ -	$ -	N/A
Capital Reserve Fund							
Revenues	$ 615,186	$ 795,116	$ 601,000	$ 601,000	$ 601,000	$ (194,116)	-24.41%
Expenses	1,171,056	795,116	601,000	601,000	601,000	(194,116)	-24.41%
Net Excess	$ (555,870)	$ -	$ -	$ -	$ -	$ -	N/A
Emergency Telephone System Fund							
Revenues	$ 488,078	$ 709,670	$ 304,254	$ 303,360	$ 303,360	$ (406,310)	-57.25%
Expenses	330,183	709,670	980,360	303,360	303,360	(406,310)	-57.25%
Net Excess	$ 157,895	$ -	$ (676,106)	$ -	$ -	$ -	N/A
Airport Tax Reserve Fund							
Revenues	$ 237,663	$ 194,400	$ 278,300	$ 278,300	$ 278,300	$ 83,900	43.16%
Expenses	89,272	194,400	278,300	278,300	278,300	83,900	43.16%
Net Excess	$ 148,391	$ -	$ -	$ -	$ -	$ -	N/A
Water Debt Service Fund							
Revenues	$ 117,630	$ 113,880	$ 110,130	$ 110,130	$ 110,130	$ (3,750)	-3.29%
Expenses	117,630	113,880	110,130	110,130	110,130	(3,750)	-3.29%
Net Excess	$ -	$ -	$ -	$ -	$ -	$ -	N/A

***Represents change from 2010-2011 Budget to 2011-2012 Adopted**

BUDGET SUMMARY - OTHER FUNDS CONTINUED

	09-10 Actual	Original 10-11 Budget	Requested 11-12 Budget	Recommended 11-12 Budget	Adopted 11-12 Budget	Increase/ (Decrease)*	%Increase/ (Decrease)*
Drug Seizure Fund							
Revenues	$ 44,393	$ 10,000	$ 56,702	$ 56,702	$ 56,702	$ 46,702	467.02%
Expenses	81,501	10,000	56,702	56,702	56,702	46,702	467.02%
Net Excess	$ (37,108)	$ -	$ -	$ -	$ -	$ -	N/A
Solid Waste Fund							
Revenues							
User Fees	$ 1,069,809	$ 1,050,800	$ 1,049,240	$ 1,049,240	$ 1,049,240	$ (1,560)	-0.15%
White Goods Disposal Fees	18,584	209,500	18,600	18,600	18,600	(190,900)	-91.12%
1% Surcharge on Tires	63,571	60,000	65,000	65,000	65,000	5,000	8.33%
Other Revenues	59,280	59,452	69,139	69,139	69,139	9,687	16.29%
Investment Earnings	6,841	3,750	3,200	3,200	3,200	(550)	-14.67%
Designated Reserves	-	77,157	213,857	207,862	207,862	130,705	169.40%
Total Revenues	$ 1,218,085	$ 1,460,659	$ 1,419,036	$ 1,413,041	$ 1,413,041	$ (47,618)	-3.26%
Expenses							
Waste Disposal Operations	$ 192,440	$ 222,487	$ 204,640	$ 202,666	$ 202,666	$ (19,821)	-8.91%
Waste Collection Operations	1,010,692	1,238,172	1,214,396	1,210,375	1,210,375	(27,797)	-2.25%
Total Expenses	$ 1,203,132	$ 1,460,659	$ 1,419,036	$ 1,413,041	$ 1,413,041	$ (47,618)	-3.26%
Net Excess	$ 14,953	$ -	$ -	$ -	$ -	$ -	N/A

***Represents change from 2010-2011 Budget to 2011-2012 Adopted**

Schedule of Mandated Programs

Department	Notes	FY 2011-2012 Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	FY 2010-11 Net Expense to County
Governing Body	1	$ 170,024		$ 170,024	100.00%	183,033
Administration	1	557,429	$ 52,000	505,429	90.67%	539,664
Finance	1	414,095		414,095	100.00%	400,492
Tax Administration	1	1,113,150	155,500	957,650	86.03%	939,104
Strategic Services	1	359,909	119,733	240,176	66.73%	259,296
Court Facilities	1	8,952		8,952	100.00%	8,952
Elections	1	277,078	45,600	231,478	83.54%	224,141
Register of Deeds	1	279,020	366,000	(86,980)	-31.17%	(87,920)
IT	1	976,207	15,054	961,153	98.46%	881,962
Buildings and Grounds	1	2,786,632		2,786,632	100.00%	2,600,484
Sheriff	1	4,299,173	342,517	3,956,656	92.03%	3,892,031
Jail	1	2,058,013	225,427	1,832,586	89.05%	1,861,705
Inspections	1	63,415		63,415	100.00%	65,983
EMS	1	525,000		525,000	100.00%	525,000
Emergency Services	1	229,048	73,000	156,048	68.13%	180,044
Fire Marshal	1	319,333	319,333	-	0.00%	-
Health Dept - General Admin.	1	577,751	89,428	488,323	84.52%	548,874
Health - Maternal Health	1	206,709	146,982	59,727	28.89%	80,642
Health - Child Health	1	56,823	39,353	17,470	30.74%	36,255
Health - Promotion	1	106,282	21,699	84,583	79.58%	79,021
Health - WIC - CS	2	255,565	255,565	-	0.00%	-
Health - Family Planning	1	197,841	152,985	44,856	22.67%	15,866
Health - Animal Control	1	201,000	4,174	196,826	97.92%	265,284
Health - Environmental Health	1	403,607	75,882	327,725	81.20%	336,795
Health - Aids Control	1	50,708	500	50,208	99.01%	50,626
Health - Bioterrorism	1	48,453	48,453	-	0.00%	-
Health - WIC - BF	2	47,508	47,508	-	0.00%	-
Health - Children's Svcs. Coordinator	1	64,725	57,302	7,423	11.47%	51,679
Health - Communicable Disease	1	186,642	21,806	164,836	88.32%	140,362
Health - Breast/Cervical Cancer	1	10,787	9,830	957	8.87%	13,849
Health - Immunization Outreach	1	54,680	24,955	29,725	54.36%	39,599
Health - WIC - GA	2	16,865	16,865	-	0.00%	-
Health - WIC - NE	2	80,015	80,015	-	0.00%	-
			1,093,302			
Mental Health	1	240,000	15,000	225,000	93.75%	225,000
Social Services	1&2	9,245,648	6,609,562	2,636,086	28.51%	2,719,627
School Current Expense	1	15,838,050		15,838,050	100.00%	15,178,050
School Capital Outlay	1	1,430,331	676,500	753,831	52.70%	603,831
Debt Service	1	8,703,664	5,054,134	3,649,530	41.93%	4,029,783
Total Mandated Programs		**$ 52,460,132**	**$ 16,255,964**	**$ 37,297,470**		**$ 36,889,114**

Mandated Programs account for 83.7% of the total general fund budget.

NOTES

1 - DEPARTMENT OR PROGRAM MANDATED BUT THE FUNDING LEVEL IS DETERMINED BY THE COUNTY

2 - DEPARTMENT OR PROGRAM MANDATED AND FUNDING LEVEL SET BY FEDERAL OR STATE AUTHORITY

Schedule of Non-Mandated Programs

Department	FY 2011 - 2012 Budgeted Expense	Budgeted Revenues	Net Expense to County	% of Budget Paid by County	FY 2010 - 2011 Net Expense to County
Human Resources	$ 282,437		$ 282,437	100.00%	254,865
Internal Services	369,704		369,704	100.00%	366,824
IT - Peg Channel	27,680	69,000	(41,320)	-149.28%	N/A
Sheriff - Animal Control Enforcement	250,719	78,000	172,719	68.89%	N/A
E911 Communications	209,279		209,279	100.00%	208,548
State Fire Control Contribution	88,130		88,130	100.00%	86,685
Medical Examiner	32,000		32,000	100.00%	32,000
Juvenile Detention	65,024		65,024	100.00%	65,100
Juvenile Probation Rent	13,740		13,740	100.00%	13,740
Planning	389,798		389,798	100.00%	377,108
Economic Development	712,956	2,482	710,474	99.65%	1,067,978
Cooperative Extension	190,082	7,150	182,932	96.24%	186,789
Conservation	104,089	25,500	78,589	75.50%	83,622
Health - Primary Care	76,362	38,292	38,070	49.85%	16,008
Lee County Industries	10,000		10,000	100.00%	10,000
Johnston-Lee Community Action	6,720		6,720	100.00%	13,440
HAVEN	6,000		6,000	100.00%	12,000
Boys & Girls Club	16,650		16,650	100.00%	
COLTS	860,067	826,427	33,640	3.91%	34,074
Senior Services	873,793	478,790	395,003	45.21%	404,627
Youth Services	129,692	74,386	55,307	42.64%	40,162
Hillcrest	213,122	110,386	102,737	48.21%	82,710
Pretrial Release	70,920		70,920	100.00%	72,401
WIA - Youth Employment	124,737	124,737	-	0.00%	-
CCCC Current Expense	2,306,971		2,306,971	100.00%	2,218,259
CCCC Civic Center	53,510		53,510	100.00%	53,510
CCCC Capital Outlay	186,462		186,462	100.00%	189,070
Library	617,606	116,595	501,011	81.12%	561,561
Parks and Recreation	1,202,728	316,263	886,465	73.70%	959,922
Temple Theater	6,000		6,000	100.00%	2,400
Deep River Park	1,000		1,000	100.00%	12,000
Reserves	731,612	7,752	723,860	98.94%	449,429
Total Non-mandated programs	**$ 10,229,590**	**$ 2,275,759**	**$ 7,953,831**		**$ 7,874,832**

Non-Mandated programs account for 16.3% of the total general fund budget.

Fund Balance Appropriated

Department	Description	Requested	Recommended	Adopted
Capital Outlay				
Finance	KRONOS upgrade	20,000	20,000	20,000
Tax Administration	Technology Equipment <$5000 per item	2,200	-	-
Tax Administration	Ford Focus for appraisal	16,790	16,790	-
Elections	Technology Equipment <$5000 per item	9,000	9,000	9,000
IT	Capital <$5000 per item	40,000	40,000	40,000
IT	Network Failover Equipment	42,012	42,012	42,012
IT	Network connection upgrade for Extension and P&R	31,600	-	-
IT	Out Region Disaster Recovery Site	50,000	-	-
IT	Fiber Switch	8,000	8,000	8,000
IT	VMWare upgrades	18,600	18,600	18,600
General Services	Capital <$5000 per item	8,300	6,700	6,700
General Services	2011 Utility Truck 3/4 ton w/ utility bed	23,860	-	-
General Services	2011 Carg Van E350	23,860	23,860	-
General Services	2044 Utility Truck 3/4 ton	20,200	-	-
General Services	2011 Lift Guard	5,150	5,150	5,150
General Services	Technology Euipment <$5000 per item	6,251	6,251	6,251
Sheriff	Capital <$5000 per item	49,800	46,650	46,650
Sheriff	Contraband Detector Kit	8,000	8,000	8,000
Sheriff	2011 Ford SUV	27,500	27,500	27,500
Sheriff	2011 Chevrolet Caprice (2 requested, 1 recommended)	48,000	24,000	24,000
Sheriff	2011 Dodge Chargers (4)	96,000	96,000	96,000
Sheriff	2011 Jeep SUV	27,500	27,500	27,500
Sheriff	Technology Equipment <$5000 per item	19,700	19,700	19,700
Sheriff-Animal Control	Capital <$5000 per item	3,650	3,650	3,650
Sheriff-Animal Control	2011 Chevrolet Pickup	26,000	26,000	26,000
Sheriff-Animal Control	Technology Equipment <$5000 per item	11,850	11,850	11,850
Jail	Interface for Jail Pak and fingerprinting system	12,000	12,000	12,000
Jail	Upgrade Control Room in Jail	250,000	-	-
Emergency Services	Complete trunking system Narrowband for VHF (Fire)	50,000	50,000	50,000
Cooperative Extension	Capital <$5000 per item	2,464	2,464	2,464
Social Services	Capital <$5000 per item	8,090	8,090	8,090
Social Services	Replacement vehicle	16,000	16,000	16,000
Social Services	Technology Equipment <$5000 per item	23,000	23,000	23,000
COLTS	Light Transit Lift w/ 4 wheelchair stations (10% match)	6,850	6,850	6,850
COLTS	3 -Lift equipped vans w/2-3 wheel chair stations (10% match)	12,900	12,900	12,900
COLTS	Tax on vans	5,925	5,925	5,925
Pretrial Release	Capital <$5000 per item	3,000	3,000	3,000
Lee County Schools	LCSS Pod payment	207,654	207,654	207,654
CCCC	CCCC Capital Outlay Items	206,462	186,462	186,462
Library	Technology Equipment <$5000 per item	3,300	3,300	3,300
Recreation	Capital <$5000 per item	9,200	5,000	5,000
	Total capital outlay	**1,460,668**	**1,029,858**	**989,208**

Fund Balance Appropriated

Department	Description	Requested	Recommended	Adopted
Building Improvements				
General Services	Replace roof at Enrichment Center	77,800	77,800	77,800
General Services	Repair upper roof at Government Center	12,000	12,000	12,000
General Services	Replace roof D, 1st floor at Government Center	17,500	17,500	17,500
General Services	Replace boiler at Government Center	106,000	75,000	75,000
General Services	Replace chiller at Government Center	230,000	160,000	160,000
General Services	Replace HVAC unit for Mental Health Building	40,000	40,000	40,000
General Services	Reseal roof at Steele Street building	7,500	7,500	7,500
General Services	HVAC replacements	20,000	20,000	20,000
General Services	Install gate at Clerk of Courts' parking lot	6,500	6,500	6,500
General Services	Paint meter pool at OT Sloan	28,000	28,000	28,000
General Services	Paving projects	15,000	15,000	15,000
General Services	Wallpaper for Sheriff's Department	21,553	-	-
General Services	Card Reader for upper level of CH/Jail	3,800	3,800	3,800
	Total building improvements	**585,653**	**463,100**	**463,100**
Facility Development				
Recreation	Horton Park Playground Update	30,000	-	-
Recreation	Sloan/Dalrymple Infield work	3,200	3,200	3,200
Recreation	SanLee Park Paddle Boat Docks	40,000	40,000	40,000
	Total facility development	**73,200**	**43,200**	**43,200**
	Capital building improvements and facility development		1,536,158	1,495,508
	Lee County Schools special appropriation		-	500,000
	Revenue and expenditure float		1,163,842	1,324,372
	Total fund balance appropriated		**$ 2,700,000**	**$ 3,319,880**

Capital Outlay > $5,000

Department	Description	Requested	Recommended	Adopted
General Fund				
Finance	Kronos upgrade	$ 20,000	$ 20,000	$ 20,000
Tax Administration	Ford Focus for appraisal	16,790	16,790	-
IT	Network Failover Equipment	42,012	42,012	42,012
IT	Network connection upgrade for Extension and P&R	31,600	-	-
IT	Out Region Disaster Recovery Site	50,000	-	-
IT	Fiber Switch	8,000	8,000	8,000
IT	VMWare upgrades	18,600	18,600	18,600
General Services	2011 Utility Truck 3/4 ton w/ utility bed	23,860	-	-
General Services	2011 Carg Van E350	23,860	23,860	-
General Services	2044 Utility Truck 3/4 ton	20,200	-	-
General Services	2011 Lift Guard	5,150	5,150	5,150
Sheriff	Contraband Detector Kit	8,000	8,000	8,000
Sheriff	2011 Ford SUV	27,500	27,500	27,500
Sheriff	2011 Chevrolet Caprice (2 requested, 1 recommended)	48,000	24,000	24,000
Sheriff	2011 Dodge Chargers (4)	96,000	96,000	96,000
Sheriff	2011 Jeep SUV	27,500	27,500	27,500
Sheriff-Animal Control	2011 Chevrolet Pickup	26,000	26,000	26,000
Jail	Interface for Jail Pak and fingerprinting system	12,000	12,000	12,000
Jail	Upgrade Control Room in Jail	250,000	-	-
Emergency Services	Complete trunking system Narrowband for VHF (Fire)	50,000	50,000	50,000
Fire Marshall	2011 Chevrolet Suburban (Pickup truck recommended	37,000	28,000	28,000
Social Services	Replacement vehicle	16,000	16,000	16,000
COLTS	Light Transit Lift w/ 4 wheelchair stations	68,500	68,500	68,500
COLTS	3 -Lift equipped vans w/2-3 wheel chair stations	129,000	129,000	129,000
COLTS	Tax on vans	5,925	5,925	5,925
General Fund Total		**$ 821,282**	**$ 412,622**	**$ 388,762**
Solid Waste Fund				
Waste Collections	Lift gate for recycling truck	$ 6,200	$ 6,200	$ 6,200
Waste Collections	40 cubic yard octagon receiver box	7,400	7,400	7,400
Waste Collections	Refurbished front loader garbage truck	150,000	150,000	150,000
Solid Waste Fund Total		**$ 163,600**	**$ 163,600**	**$ 163,600**

LEE COUNTY
NORTH CAROLINA
Committed Today for a Better Tomorrow

FINANCIAL POLICIES RESOLUTION

WHEREAS, stability in fiscal affairs is a desirable objective but a difficult goal for counties to attain because of many factors some of which are the relationship of the various units of government, mandates, the changing economies and the limited authority of local government; and

WHEREAS, the Board of Commissioners is of the opinion that the statement of minimum standards of fiscal policy would help present and future boards and staff to adapt to the changes that occur and help them to attain a reasonable measure of fiscal stability;

NOW, THEREFORE BE IT RESOLVED, that the Lee County Board of Commissioners does hereby adopt the following financial policies:

Debt

- Debt service will not exceed 15% of general fund expenditures. In any year where the debt service is less than or equal to 14% of general fund expenditures at least 1% of the operating budget will be transferred to capital reserve. This contribution will only be made if available fund balance is at 15% or greater of general fund expenditures.

- Payout of aggregate principal outstanding shall be no less than 50% repaid within 10 years.

- The County will strive to maintain its net bonded debt at a level not to exceed two percent of the assessed valuation of taxable property within the County.

Fees and user charges

- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of Commissioners.

- The County should charge other fees when it is allowable, when a limited and specific group of beneficiaries can be identified, when it is feasible to charge beneficiaries for the services rendered, and when there is no reason to subsidize the service wholly or in part. To the extent possible, fee levels should be set to recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.

- Factors to consider in deciding whether a subsidy is appropriate include the burden on property tax payers, the degree to which the service benefits a particular segment of the population, whether beneficiaries can pay the fee, and whether the service provides a broader benefit to the community.

Fund Balance

- The County will maintain as a floor an available fund balance equal to 14% of the General Fund budget at the end of each fiscal year; however, the County will strive to reach a target of 18%.

- General Fund balances in excess of target levels will be transferred to capital reserve funds to provide equity resources to fund the County's capital improvement plan.

Competitive Employment

- In order to recruit and retain the most qualified employees while ensuring fairness and non-discrimination, Lee County will commit to conducting a comprehensive compensation and classification study every five years. The study shall be based on the complexity and relative worth of each job as well as an extensive market comparability analysis which identifies competitive pay rates for jobs similar in content to those of the County in the labor market in which we compete for our labor supply.

- In an effort to maintain competitive rates of pay the County will strive to make annual cost of living adjustments for all employees based on the Consumer Price Index for Urban Wage Earners, Southern Region, Average of All Groups.

Tax rate

- In an effort to stabilize the County's tax rate, the Board of Commissioners will adopt a tax rate that considers the succeeding four years' anticipated expenditures and will strive not to change the rate until the next revaluation.

- The Board of Commissioners prefers to limit the growth of the annual operating budget to an amount which can be accommodated by growth in the tax base as well as other local state and federal revenues, without a tax rate increase, whenever possible.

- In an effort to stabilize the County's tax rate, the County will strive to develop and annually review projections of revenues, expenditures and fund balance for the next five years. Longer range projections should be developed as necessary.

- In an effort to stabilize the County's tax rate, all grant funded positions will be reviewed annually to verify continuation of funding. If grant funds are no longer available for a position, the position will be terminated unless a non-tax related source of revenue is provided to cover the cost of the position.

Adopted this 7th day of May, 2007.

Robert T. Reives, Chairman, Finance Committee

Robert H. Brown, Chairman,
Board of Commissioners

ATTEST:

Gaynell M. Lee, Clerk

LEE COUNTY
NORTH CAROLINA

Committed Today for a Better Tomorrow

RESOLUTION

WHEREAS, the Lee County Board of Commissioners met February 7-8, 2005, at the UNC School of Government at Chapel Hill to contemplate future challenges and opportunities that the County will encounter; and,

WHEREAS, the Board of Commissioners is excited and optimistic that the future of Lee County will be one of great prosperity; and,

WHEREAS, Lee County government has a distinct role in guiding the development and improvement of the community and its citizens; and,

WHEREAS, it is imperative that the Board of Commissioners communicate a clear vision for the expectations of County Government and its employees in providing services to the community; and,

NOW, THEREFORE, BE IT RESOLVED, that the Lee County Board of Commissioners, after completing their February 12-13, 2007 Retreat, does hereby adopt and reaffirm the following vision statements for use in leading, directing, and prioritizing the work of Lee County Government:

MOTTO:
Committed Today for a Better Tomorrow

MISSION:
Through vision and leadership, setting the standard for professional local government.

CORE VALUES:
We value:
Our citizens, community, family, business and industry,
Competent, knowledgeable and courteous employees,
Cost effective, high quality service, and
Responsive and cooperative departments.

Adopted this 19th day of February 2007.

Robert H. Brown, Chairman

ATTEST:

Gaynell M. Lee, Clerk

LEE COUNTY, NORTH CAROLINA
BUDGET ORDINANCE
FISCAL YEAR 2011-2012

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. There is hereby appropriated in the General Fund the following amounts for the purpose of operating the County of Lee during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012 in accordance with the chart of accounts heretofore established for this county:

Commissioners	$ 170,024
Administration	557,429
Human Resources	282,437
Finance	414,095
Internal Services	369,704
Tax Administration	1,113,150
Strategic Services	359,909
Court Facilities	8,952
Elections	277,078
Register of Deeds	279,020
Information Technology	976,207
Information Technology – PEG Channel	27,680
Buildings and Grounds	2,786,632
Sheriff	4,194,318
Sheriff – Justice Grant	104,855
Animal Control Enforcement	250,719
Jail	1,970,329
Jail – Justice Grant	87,684
911 Communications	209,279
State Forestry	88,130
Inspections	63,415
Medical Examiner	32,000
Juvenile Justice	24
Juvenile Detention	65,000
Juvenile Probation Rent	13,740
Emergency Medical Services	525,000
Emergency Services	229,048
Fire Marshal	319,333
Planning & Zoning	389,798
Economic Development	712,956
Agriculture Extension	190,082
Soil Conservation	104,089
Health Department - Administration	577,751
Health Department - Programs	
Maternal Health	206,709
Child Health	56.823
Primary Care	76,362
Promotion	106,282
WIC – Client Services	255,565
Family Planning	197,841

Animal Control	201,000
Environmental Health	403,607
AIDS Control	50,708
Bioterrorism	48,453
WIC – Breast Feeding	47,508
Child Service Coordinator	64,725
Communicable Disease	186,642
Cancer Control	10,787
Immunizations	54,680
WIC – General Administration	16,865
WIC – Nutrition Education	80,015
Mental Health Contribution	240,000
DSS Administration	5,498,874
DSS Programs	3,746,774
Lee County Industries	10,000
Johnston-Harnett-Lee Community Action	6,720
HAVEN	6,000
Boys and Girls Club	16,650
Senior Services-Transportation	860,067
Senior Services-General	873,793
Youth Services	129,692
Youth Home	213,122
Pretrial Release	70,920
WIA – Youth Employment	124,737
Lee County School System	
Current Expense	15,338,050
Current Expense – Special Appropriation (See Section 24.)	500,000
Capital Expense	1,430,331
Central Carolina Community College	
Current Expense	2,306,971
Capital Expense	186,462
Civic Center Expense	53,510
Library	617,606
Parks & Recreation	1,202,728
Temple Theatre	6,000
Deep River Park Association	1,000
Debt Service	8,703,664
Reserve for Unemployment Tax	65,000
Reserve for Worker's Compensation	38,389
Emergency & Contingency	19,471
Boys & Girls Club	7,752
Transfer to Capital Reserve	601,000
TOTAL APPROPRIATIONS	**$ 62,689,722**

SECTION 2. It is estimated that the following revenues will be available for use by the County of Lee to fund the operations appropriated - Section 1 during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Ad Valorem Taxes	
Current Year Tax Levy	$ 34,545,000
Prior Years Taxes	875,000
Local Option Sales Tax	9,051,299
Other Taxes and Licenses	353,500
Unrestricted Intergovernmental Revenues	986,418
Restricted Intergovernmental Revenues	9,690,662
Permits and Fees	241,000
Sales and Services	2,118,386
Investment Earnings	50,000
Miscellaneous	217,542
Transfers from Other Funds	1,241,035
Fund Balance Appropriated	3,319,880
TOTAL REVENUES	**$ 62,689,722**

SECTION 3. All funds received, which are committed to be spent by law or contract, are ordered spent for those purposes. Additional funds appropriated for those purposes are ordered to come from General County Revenues to the extent necessary. The one-half cent sales taxes designated for School Capital Outlay are ordered to be used to retire existing School Debt Service.

SECTION 4. The following amounts are hereby appropriated in the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012:

Central Carolina Community College	
Civic Center – Current Expense	$ 195,987

SECTION 5. It is estimated that the following revenues will be available to the Room Occupancy Tax Fund for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Room Occupancy Tax Revenue	$ 170,000
Fund Balance	25,987
TOTAL REVENUES	**$ 195,987**

SECTION 6. The following amounts are hereby appropriated to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Solid Waste Management	$ 202,666
Waste Collections	1,210,375
TOTAL APPROPRIATIONS	**$ 1,413,041**

SECTION 7. It is estimated that the following revenues will be available to the Solid Waste Management Fund for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Other Revenues	$ 69,139
1% Surcharge on Tires	65,000
White Goods Disposal Fee	18,600
Interest Income	3,200
Landfill Tipping Fee	156,000
Rural Household Disposal/Collection Fees	893,240
Fund Balance Appropriated	207,862
TOTAL REVENUES	**$ 1,413,041**

SECTION 8. SOLID WASTE RULES AND DISPOSAL FEES: The charges and rules for solid waste disposal in Lee County shall be as follows:

a. There will be a solid waste disposal fee of eighty dollars ($80.00) annually for each club, church, residential based commercial enterprise, and each County residence located outside the corporate limits of the City of Sanford and of the Town of Broadway. Exemptions for vacancies at mobile home parks can be requested by the owner and will be provided upon proof the vacancies exist. Households subject to fees are those in existence on January 1, 2011. New households will be added upon completion as verified by the County building permit.

b. The rural household disposal and recycling center fee shall be billed with the ad valorem taxes and shall be payable at the same time and in the same manner as taxes. The first moneys paid shall be applied to the solid waste fee. Interest on delinquent fees shall be assessed in the same manner as though the fee were ad valorem taxes. The annual fee shall become a lien upon the real property as though it were ad valorem taxes.

c. The entry into any convenience center, the landfill site or transfer station of any vehicle signifies the consent of the owner and driver of the vehicle for it to be searched so that it can be ensured that no hazardous or prohibited substance is brought into the Convenience Center, landfill or transfer station.

d. All haulers who must pay the per ton disposal fee shall pay at the time the solid waste or recyclables are delivered to the landfill site or transfer station unless arrangements have been made for periodic billing.

e. Solid waste collections from institutional facilities (county schools and government buildings) by the Solid Waste Division will be done at the rate of four dollars ($4.00) per cubic yard. Fee charged is based on the container size, not the amount of contents.

f. Private haulers collecting rural (outside municipality) household waste will be required to furnish the County Tax Assessor a list of all his rural clients in Lee County. This list must be delivered to the Tax Assessor prior to March 1, 2011. The Tax Assessor will use this list to exempt the clients from the forty dollars ($40.00) annual disposal fee charged on the tax bill. The private haulers will also be required to furnish a monthly client cancellation list to the Tax Assessor who in turn will bill these clients for the remaining annual disposal fee.

g. All solid waste or recyclables entering the landfill site or transfer station, except tires, shall be weighed.

h. Yard waste and land clearing debris may be deposited at the specially designated area at the Lee County landfill site for a fee of forty dollars ($40.00) per ton.

i. Scrap tires may be disposed of without charge at the Lee County Landfill Road Convenience Center only provided such tires meet criteria established under the Scrap Tire Policy for Lee County, NC. A fee of seventy-five ($75.00) per ton will be charged for:

    1. Five or more tires not accompanied by a completed scrap tire certification form.
    2. Manufacturer's reject tires for which advance disposal fees have not been paid.
    3. Tires mounted on rims.
    4. Tires generated outside the state of North Carolina.

SECTION 9. The following amounts are hereby appropriated in the Drug Seizure Fund for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Transfer to General Fund	$ 56,702

SECTION 10. It is estimated that the following revenue will be available to the Drug Seizure Fund for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Fund Balance Appropriated	$ 56,702

SECTION 11. The following amounts are hereby appropriated in the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012:

E-911 Communications	$ 303,360

SECTION 12. It is estimated that the following revenue will be available to the Emergency Telephone System Fund for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012:

E-911 Surcharge	$ 303,360

SECTION 13. The following amounts are hereby appropriated in the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Airport Operations	$ 278,300

SECTION 14. It is estimated that the following revenue will be available to the Airport Tax Revenue Fund for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Ad Valorem Taxes	$ 132,300
Fund Balance Appropriated	146,000
TOTAL REVENUES	**$ 278,300**

SECTION 15. The following amounts are hereby appropriated in the Water Debt Service Fund for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012:

Debt Service	$ 110,130

SECTION 16. It is estimated that the following revenue will be available to the Water Debt Service Fund for Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Contribution from the City of Sanford	$ 110,130

SECTION 17. The following amounts are hereby appropriated in the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012:

Transfer to General Fund	$ 601,000

SECTION 18. It is estimated that the following revenues will be available to the Capital Reserve General Fund for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012:

Transfer from General Fund	$ 601,000

SECTION 19.

(A) The use of facsimile signatures is approved for county vouchers.
(B) Usage of personal vehicles will be reimbursed at the maximum rate allowed by Federal Tax Laws.
(C) County officials authorized to travel to State, National and/or Legislative Goals meetings will be paid $150 per day for expenses. The County will pay for transportation, motel accommodations (single or double rate) and advance registration.
(D) The Lee County Assignment of Classes to Salary and Grades and Ranges incorporated as part of this ordinance by reference and attached hereto are hereby adopted which reflects a 1.6% Cost of Living Adjustment that will be effective on the first day of the first payroll period in the Fiscal Year beginning July 1, 2011 and ending June 30, 2012.

SECTION 20. There is hereby levied a tax of 75 cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011 for the purpose of raising the revenue listed as "Current Year Property Tax" in the General Fund in Section 2 of this ordinance.

This rate is based on an estimated total valuation of property, for purpose of taxation, of $4,700,000,000 and an estimated collection rate of 98.0%.

SECTION 21. The Budget Officer is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

(A) He may transfer amounts between objects of expenditures within a department without limitation.
(B) He may transfer amounts up to $5,000.00 between departments of the same fund.
(C) He may not transfer any amounts between funds or from any Contingency appropriation within any fund.

SECTION 22. The County Manager and the Clerk to the Board are hereby authorized to execute the necessary agreements within funds included in the Budget Ordinance for the following purposes:

(A) Form grant agreements to public and non-profit organizations;
(B) Leases of normal and routine business equipment where the annual rental of each is not more than $20,000; consultant, professional or maintenance service agreements where the annual compensation is not more than $20,000;
(C) Purchase of apparatus, supplies, materials, or equipment where the purchase price does not exceed $20,000;
(D) Agreements for acceptance of State, Federal, public, and non-profit organization grant funds, and funds from other governmental units for services to be rendered;
(E) Construction or repair work where the amount does not exceed $20,000;

(F) Liability, health, disability, casualty, property or other insurance or retention and faithful performance bonds (other than for the Sheriff and Register of Deeds).

SECTION 23. The following schedules of fees and charges are incorporated as part of this ordinance and are hereby adopted:

(A) Building Construction/Planning and Development Fee Schedules
(B) 2011-2012 County of Lee Schedules of Fees & Charges

SECTION 24. The Current Expense – Special Appropriation for Lee County Schools in the amount of $500,000 is a commitment for two years. Under an intergovernmental agreement with the Lee County Board of Education (BOE), the BOE is to match the $400,000 appropriated by the County to pay for teacher assistants in the fiscal years ending June 30, 2012 and June 30, 2013. The remaining $100,000 in the appropriation does not have to be matched by the BOE; however, the funds are to be used to pay for tutors and for the graduation ambassadors program. If at any time during the fiscal years ending June 30, 2012 or June 30, 2013, the State reestablishes funding for these items the BOE will refund these funds to the County.

SECTION 25. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Parks moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Hayes, Oldham, Parks, Paschal, Reives, Shook, and Womack
Nay: None

The Chairman ruled the Budget Ordinance had been adopted.

Linda A Shook, Chairman

Gaynell M. Lee, Clerk

LEE COUNTY, NORTH CAROLINA
FIRE DISTRICT BUDGET ORDINANCE
FISCAL YEAR 2011-2012

BE IT ORDAINED by the Board of Commissioners of Lee County, North Carolina:

SECTION 1. The following amounts are hereby appropriated to the Carolina Trace Fire Department for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Carolina Trace Fire Department	$ 233,515
Fire Marshal	45,824
TOTAL	$ 279,339

SECTION 2. It is estimated that the following revenues will be available to the Carolina Trace Fire Department during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Carolina Trace District Taxes	$ 264,339
Fund Balance Appropriated	15,000
TOTAL	$ 279,339

SECTION 3. The following amounts are hereby appropriated to the Northview Fire Department for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Northview Fire Department	$ 487,006
Fire Marshal	70,313
TOTAL	$ 557,319

SECTION 4. It is estimated that the following revenues will be available to the Northview Fire Department during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Northview District Taxes	$ 475,319
Fund Balance Appropriated	82,000
TOTAL	$ 557,319

SECTION 5. The following amounts are hereby appropriated to the Cape Fear Fire Department for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Cape Fear Fire Department	$ 256,035
Fire Marshal	36,826
TOTAL	$ 292,861

SECTION 6. It is estimated that the following revenues will be available to the Cape Fear Fire Department during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Cape Fear District Taxes	$ 272,861
Fund Balance Appropriated	20,000
TOTAL	$ 292,861

SECTION 7. The following amounts are hereby appropriated to the Northwest Pocket Fire Department for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Northwest Pocket Fire Department	$ 192,026
Fire Marshal	17,904
TOTAL	$ 209,930

SECTION 8. It is estimated that the following revenues will be available to the Northwest Pocket Fire Department during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Northwest Pocket District Taxes	$ 189,930
Fund Balance Appropriated	20,000
TOTAL	$ 209,930

SECTION 9. The following amounts are hereby appropriated to the Lemon Springs Fire Department for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Lemon Springs Fire Department	$ 275,050
Fire Marshal	38,239
TOTAL	$ 313,289

SECTION 10. It is estimated that the following revenues will be available to the Lemon Springs Fire Department during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Lemon Springs District Taxes	$ 281,289
Fund Balance Appropriated	32,000
TOTAL	$ 313,289

SECTION 11. The following amounts are hereby appropriated to the Tramway Fire Department for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Tramway Fire Department	$ 327,563
Fire Marshal	53,365
TOTAL	$ 380,928

SECTION 12. It is estimated that the following revenues will be available to the Tramway Fire Department during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Tramway District Taxes	$ 355,928
Fund Balance Appropriated	25,000
TOTAL	$ 380,928

SECTION 13. The following amounts are hereby appropriated to the Deep River Fire Department for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Deep River Fire Department	$ 219,430
Fire Marshal	24,995
TOTAL	$ 244,425

SECTION 14. It is estimated that the following revenues will be available to the Deep River Fire Department during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Deep River District Taxes	$ 222,425
Fund Balance Appropriated	22,000
TOTAL	$ 244,425

SECTION 15. The following amounts are hereby appropriated to the Clearwater Fire Service District for the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Clearwater Fire Service District	$ 36,025
Fire Marshal	2,363
TOTAL	$ 38,388

SECTION 16. It is estimated that the following revenues will be available to the Clearwater Fire Service District during the Fiscal Year beginning July 1, 2011 and ending on June 30, 2012:

Clearwater Fire Service District	$ 38,388

SECTION 17. There is hereby levied a tax at the rate of SIX AND SEVEN TENTHS (6.7) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Carolina Trace Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $399,500,000 for purposes of taxation and an estimated collection rate of 98.82%.

SECTION 18. There is hereby levied a tax at the rate of EIGHT AND ONE TENTH (8.1) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Northview Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $594,800,000 for purposes of taxation and an estimated collection rate of 99.25%.

SECTION 19. There is hereby levied a tax at the rate of NINE AND TWO TENTHS (9.2) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Cape Fear Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $328,442,569 for purposes of taxation and an estimated collection rate of 90.39%.

SECTION 20. There is hereby levied a tax at the rate of TWELVE AND FOUR TENTHS (12.4) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Northwest Pocket Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $157,600,000 for purposes of taxation and an estimated collection rate of 97.29%.

SECTION 21. There is hereby levied a tax at the rate of EIGHT AND SIX TENTHS (8.6) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Lemon Springs Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $338,500,000 for purposes of taxation and an estimated collection rate of 96.12%.

SECTION 22. There is hereby levied a tax at the rate of SEVEN AND EIGHT TENTHS (7.8) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Tramway Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $464,700,000 for purposes of taxation and an estimated collection rate of 98.03%.

SECTION 23. There is hereby levied a tax at the rate of TEN AND FOUR TENTHS (10.4) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Deep River Fire District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $218,950,000 for purposes of taxation and an estimated collection rate of 97.68%.

SECTION 24. There is hereby levied a tax at the rate of EIGHTEEN AND SIX TENTHS (18.6) cents per one hundred dollars ($100) valuation of property listed for taxes as of January 1, 2011, located within the Clearwater Fire Service District for the raising of revenue for said district.

This rate is based on an estimated total valuation of $21,057,431,000 for purposes of taxation and an estimated collection rate of 98.00%.

SECTION 25. Copies of the Budget Ordinance shall be furnished to the Budget Officer, the Finance Officer, and the Tax Administrator for direction in carrying out their duties.

Commissioner Reives moved to approve the Budget Ordinance, and upon a vote, the results were as follows:

Aye: Hayes, Oldham, Parks, Paschal, Reives, Shook, and Womack
Nay: None

The Chairman ruled the Budget Ordinance had adopted.

Linda A Shook, Chairman

Gaynell M. Lee, Clerk

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COUNTY OF LEE
Adopted 2011-2012
General Fund

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Governing Body

Mission

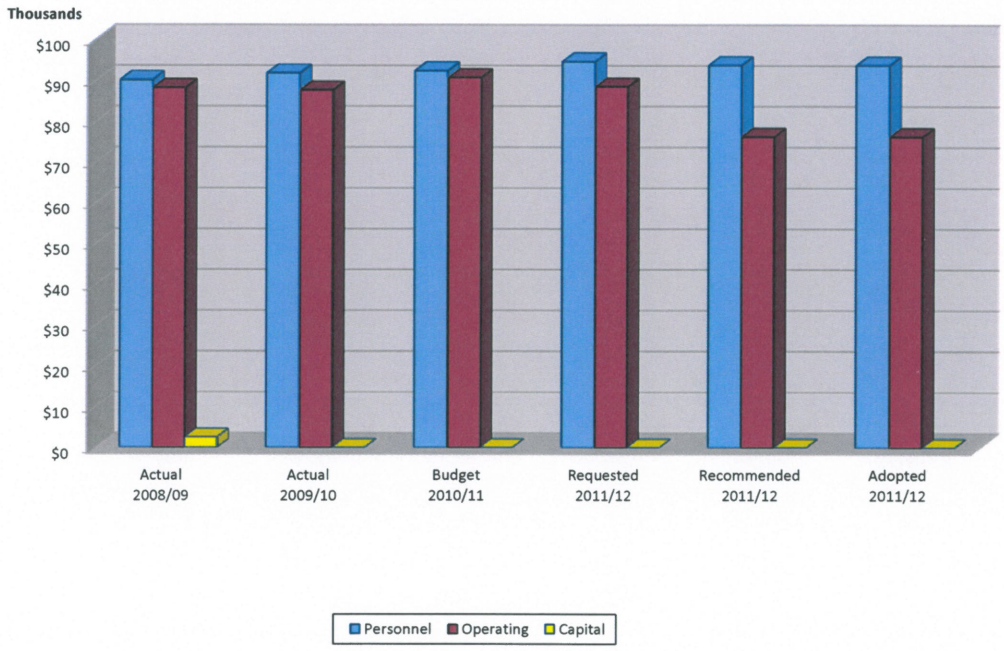
Through vision and leadership, setting the standard for professional local government.

Significant Changes

Elimination of Christmas gift cards for employees.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 180,893	$ 179,519	$ 183,033	$ 183,141	$ 170,099	$ 170,024
Total	**$ 180,893**	**$ 179,519**	**$ 183,033**	**$ 183,141**	**$ 170,099**	**$ 170,024**
Expenditures						
Personnel	$ 90,107	$ 91,761	$ 92,316	$ 94,589	$ 93,722	$ 93,722
Operating	88,286	87,758	90,717	88,552	76,302	76,302
Capital	2,500	-	-	-	-	-
Total	**$ 180,893**	**$ 179,519**	**$ 183,033**	**$ 183,141**	**$ 170,024**	**$ 170,024**



Administration

Mission

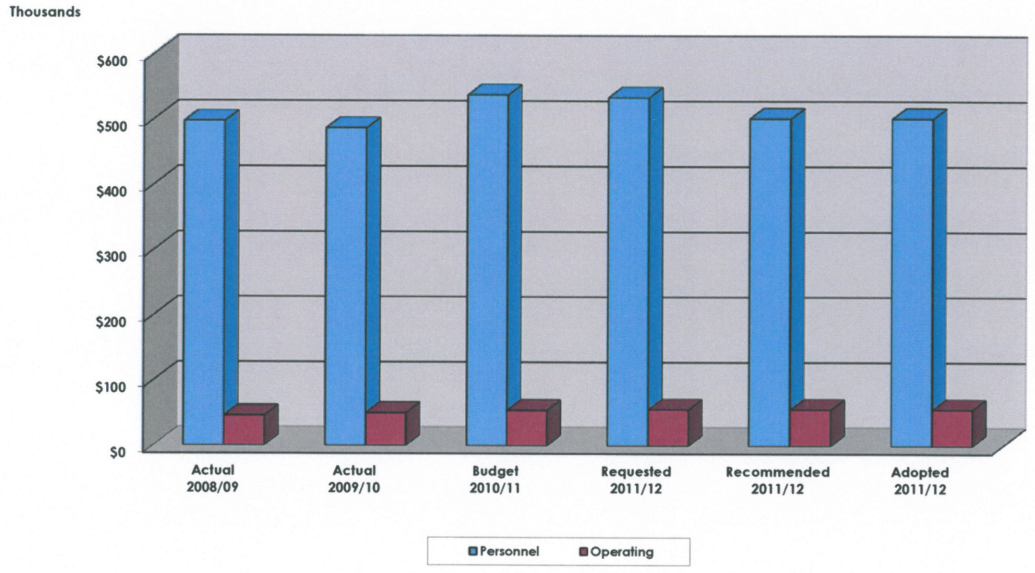
The mission of Lee County Administration is to implement the policies of the Board of Commissioners and to provide leadership to all employees in an effort to achieve the highest standards of efficiency, ethics, and community involvement for the maximum benefit of Lee County.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	6	6	5	5	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ -	$ 91,630	$ 52,000	$ 55,000	$ 52,000	$ 52,000
General Appropriation	543,347	445,104	539,664	534,345	505,429	505,429
Total	**$ 543,347**	**$ 536,734**	**$ 591,664**	**$ 589,345**	**$ 557,429**	**$ 557,429**
Expenditures						
Personnel	$ 497,117	$ 486,315	$ 537,014	$ 533,531	$ 501,615	$ 501,615
Operating	46,230	50,419	54,650	55,814	55,814	55,814
Total	**$ 543,347**	**$ 536,734**	**$ 591,664**	**$ 589,345**	**$ 557,429**	**$ 557,429**



Human Resources

Mission

The mission of Lee County Human Resources is to attract, develop and retain competent, knowledgeable and motivated employees.

Significant Changes

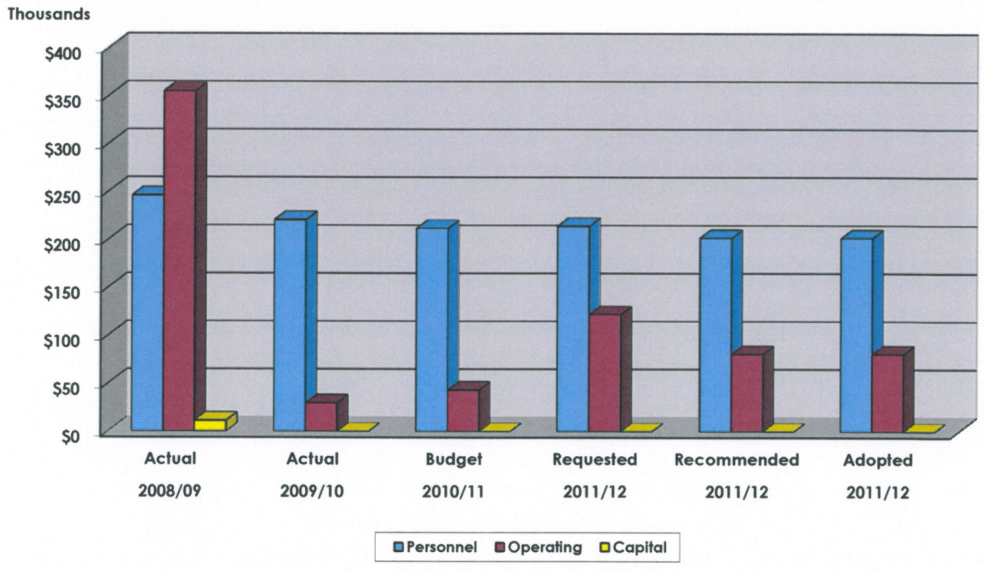
Temporary part time position eliminated. Includes funding for a pay classification study in FY 2011-12.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	4	4	3	3	3	3

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 611,760	$ 250,108	$ 254,865	$ 336,098	$ 282,437	$ 282,437
Total	**$ 611,760**	**$ 250,108**	**$ 254,865**	**$ 336,098**	**$ 282,437**	**$ 282,437**
Expenditures						
Personnel	$ 245,850	$ 220,374	$ 211,535	$ 213,966	$ 201,605	$ 201,605
Operating	354,730	29,734	43,330	122,132	80,832	80,832
Capital	11,180	-	-	-	-	-
Total	**$ 611,760**	**$ 250,108**	**$ 254,865**	**$ 336,098**	**$ 282,437**	**$ 282,437**



Finance

Mission

The mission of the Lee County Finance Department is to provide sound fiscal policies and financial reporting information necessary to effectively manage the fiscal affairs of the County.

Significant Changes

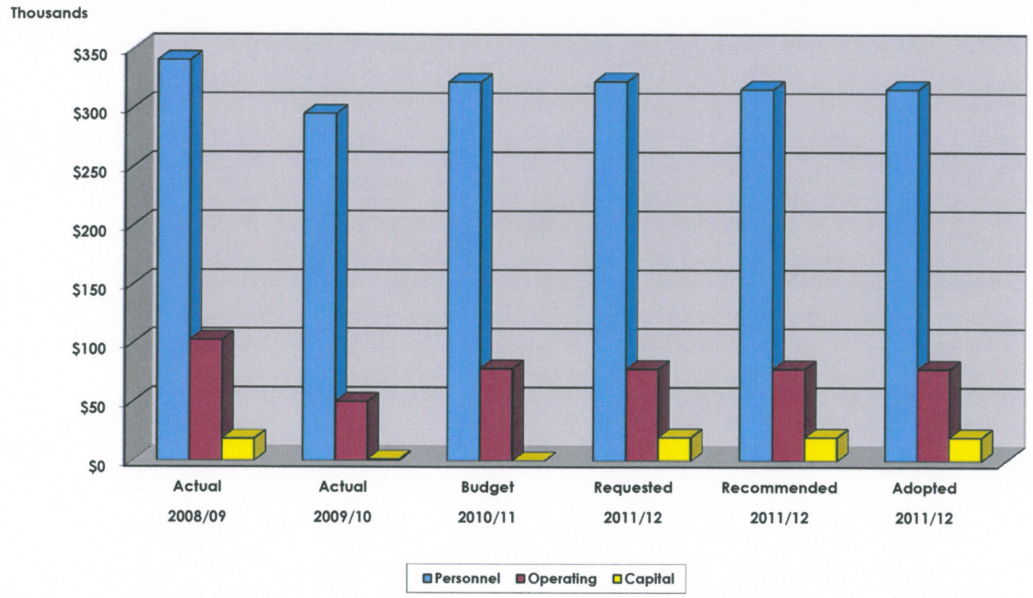
KRONOS upgrade estimated to cost $20,000 is included in the FY 2011-12 budget.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	6	6	5	5	5	5

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 462,345	$ 346,569	$ 400,492	$ 420,634	$ 414,095	$ 414,095
Total	**$ 462,345**	**$ 346,569**	**$ 400,492**	**$ 420,634**	**$ 414,095**	**$ 414,095**
Expenditures						
Personnel	$ 340,710	$ 295,008	$ 321,890	$ 322,437	$ 315,898	$ 315,898
Operating	102,857	50,361	78,602	78,197	78,197	78,197
Capital	18,778	1,200	-	20,000	20,000	20,000
Total	**$ 462,345**	**$ 346,569**	**$ 400,492**	**$ 420,634**	**$ 414,095**	**$ 414,095**

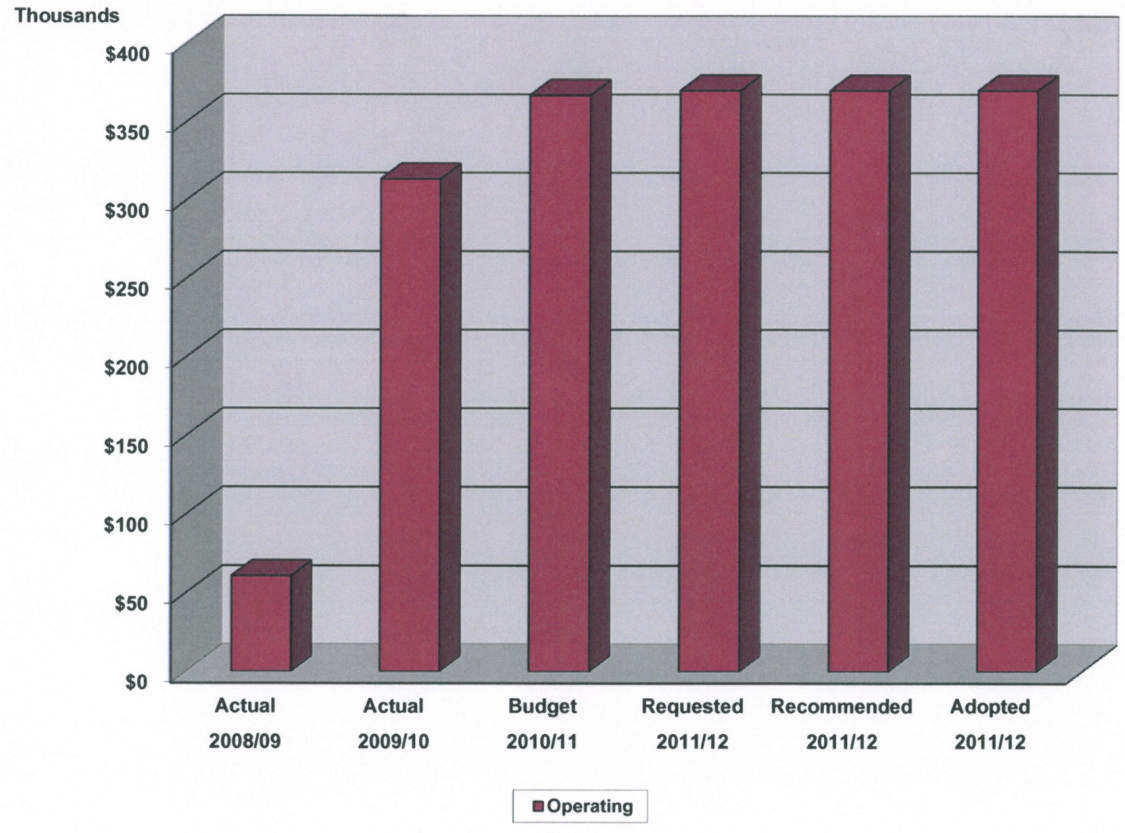


Significant Changes

Expenses related to retiree health insurance have been transferred to this department beginning in fiscal year 2009-2010.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 60,822	$ 313,424	$ 366,824	$ 369,704	$ 369,704	$ 369,704
Total	**$ 60,822**	**$ 313,424**	**$ 366,824**	**$ 369,704**	**$ 369,704**	**$ 369,704**
Expenditures						
Operating	$ 60,822	$ 313,424	$ 366,824	$ 369,704	$ 369,704	$ 369,704
Total	**$ 60,822**	**$ 313,424**	**$ 366,824**	**$ 369,704**	**$ 369,704**	**$ 369,704**



Tax Administration

Mission

The mission of the Lee County Tax Department is to provide the equitable and fair assessment, levy, and collection of all taxable property while maintaining quality data and providing excellent customer service.

Significant Changes

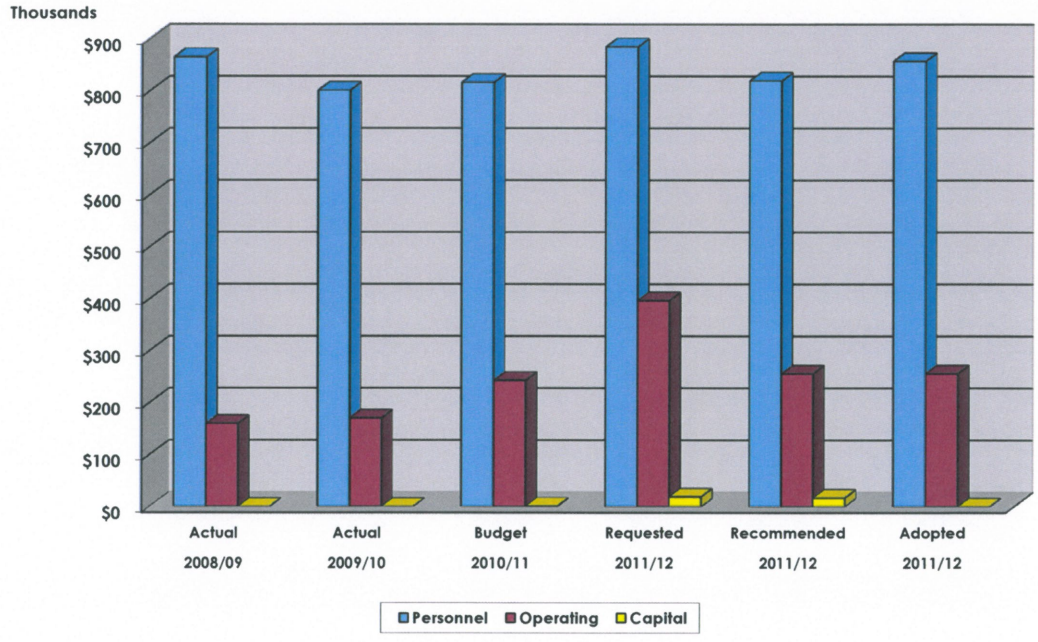
Elimination of vacant Tax Assistant II position.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	16	16	16	16	15	16

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 154,147	$ 161,017	$ 120,500	$ 145,500	$ 155,500	$ 155,500
General Appropriation	870,553	809,874	939,104	1,154,613	936,557	957,650
Total	**$ 1,024,700**	**$ 970,891**	**$ 1,059,604**	**$ 1,300,113**	**$ 1,092,057**	**$ 1,113,150**
Expenditures						
Personnel	$ 864,929	$ 800,623	$ 816,193	$ 884,576	$ 819,300	$ 857,183
Operating	159,771	170,268	242,686	396,547	255,967	255,967
Capital	-	-	725	18,990	16,790	-
Total	**$ 1,024,700**	**$ 970,891**	**$ 1,059,604**	**$ 1,300,113**	**$ 1,092,057**	**$ 1,113,150**



Strategic Services

Mission

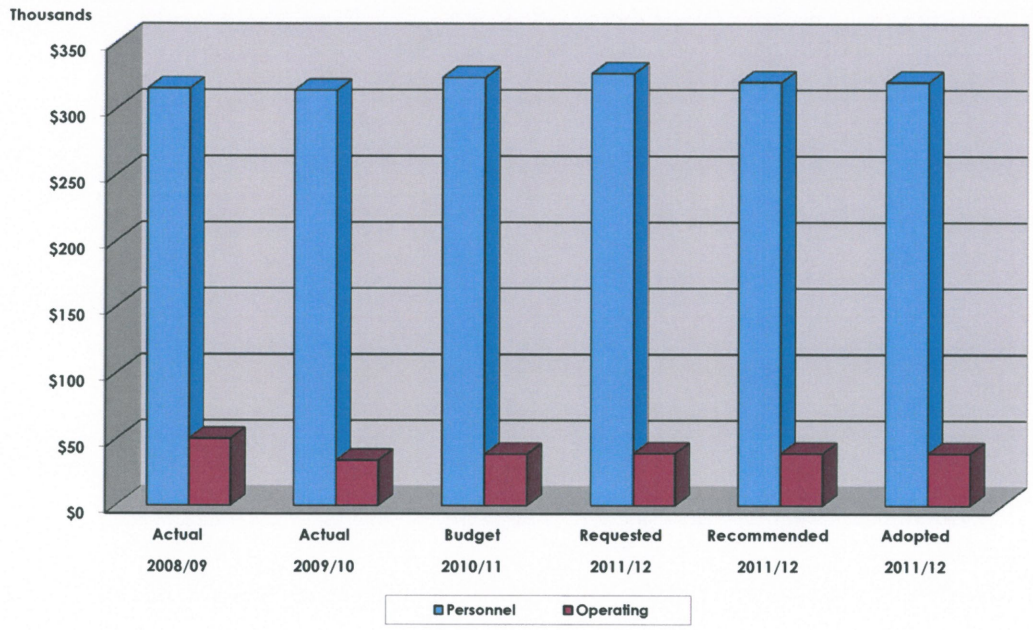
The mission of Lee County Strategic Services is to coordinate and support the development and maintenance of a county-wide geographic information system (GIS).

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	5	5	5	5	5	5

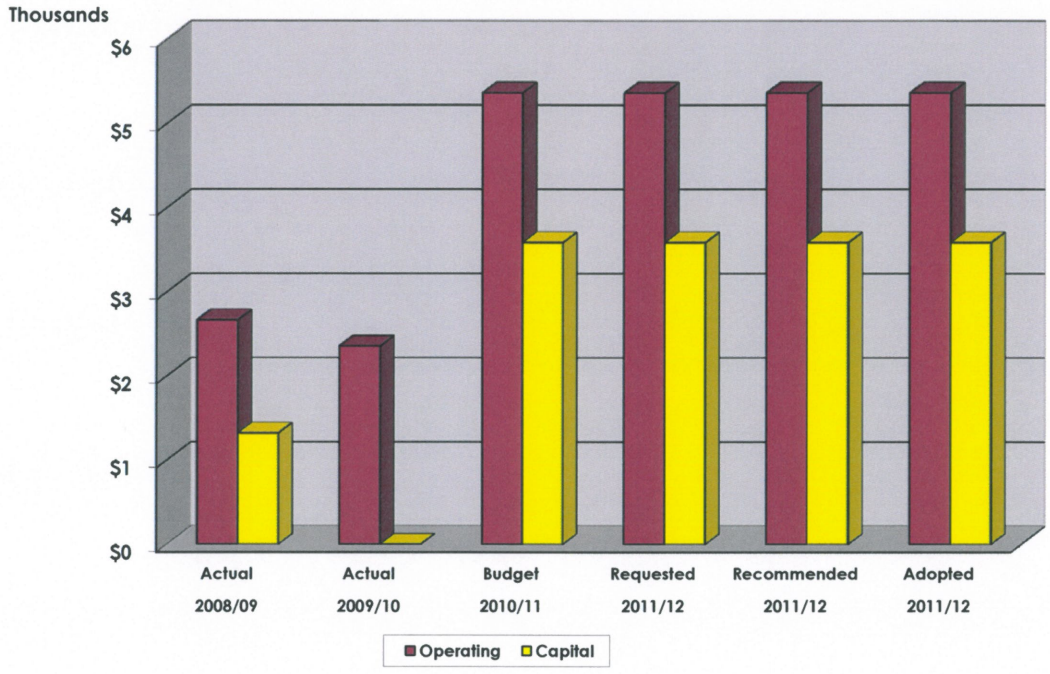
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 98,505	$ 98,511	$ 100,632	$ 121,521	$ 119,733	$ 119,733
Transfers	3,000	3,000	3,000	-	-	-
General Appropriation	264,833	246,895	259,296	244,956	240,176	240,176
Total	**$ 366,338**	**$ 348,406**	**$ 362,928**	**$ 366,477**	**$ 359,909**	**$ 359,909**
Expenditures						
Personnel	$ 315,544	$ 314,073	$ 323,868	$ 326,920	$ 320,352	$ 320,352
Operating	50,794	34,333	39,060	39,557	39,557	39,557
Total	**$ 366,338**	**$ 348,406**	**$ 362,928**	**$ 366,477**	**$ 359,909**	**$ 359,909**



Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 3,990	$ 2,356	$ 8,952	$ 8,952	$ 8,952	$ 8,952
Total	**$ 3,990**	**$ 2,356**	**$ 8,952**	**$ 8,952**	**$ 8,952**	**$ 8,952**
Expenditures						
Operating	$ 2,668	$ 2,356	$ 5,365	$ 5,365	$ 5,365	$ 5,365
Capital	1,322	-	3,587	3,587	3,587	3,587
Total	**$ 3,990**	**$ 2,356**	**$ 8,952**	**$ 8,952**	**$ 8,952**	**$ 8,952**



Elections

Mission

The mission of the Lee County Board of Elections is to preserve and promote the election process for citizens of the County.

Significant Changes

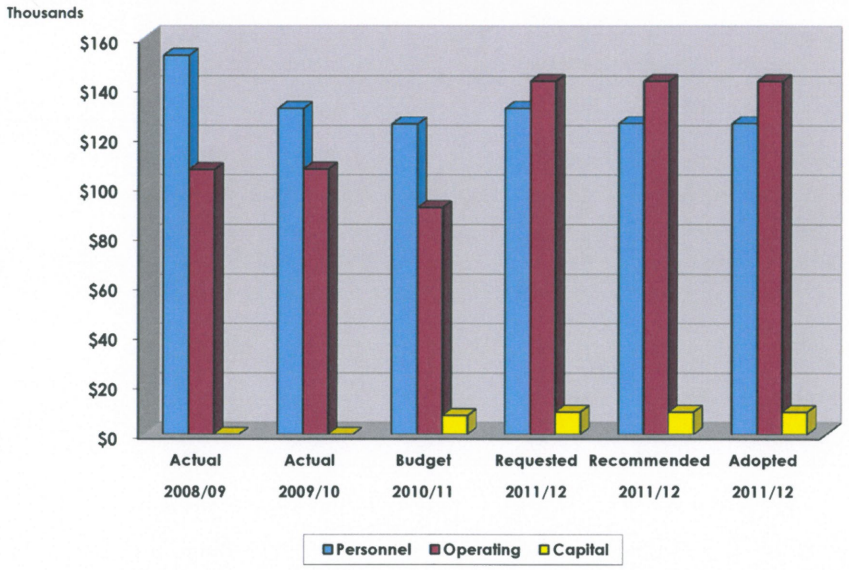
Revenues include reimbursement for municipal elections.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	3	3	2.5	2.5	2.5	2.5

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 1,167	$ 1,398	$ -	$ -	$ -	$ -
Sales and Services	5	26,237	200	45,600	45,600	45,600
General Appropriation	258,646	211,049	224,141	237,633	231,478	231,478
Total	**$ 259,818**	**$ 238,684**	**$ 224,341**	**$ 283,233**	**$ 277,078**	**$ 277,078**
Expenditures						
Personnel	$ 152,966	$ 131,553	$ 125,237	$ 131,616	$ 125,461	$ 125,461
Operating	106,852	107,131	91,604	142,617	142,617	142,617
Capital	-	-	7,500	9,000	9,000	9,000
Total	**$ 259,818**	**$ 238,684**	**$ 224,341**	**$ 283,233**	**$ 277,078**	**$ 277,078**



Register of Deeds

Mission

The mission of the Lee County Register of Deeds is to maintain, protect, and make accessible all recorded transactions and vital records for the County.

Significant Changes

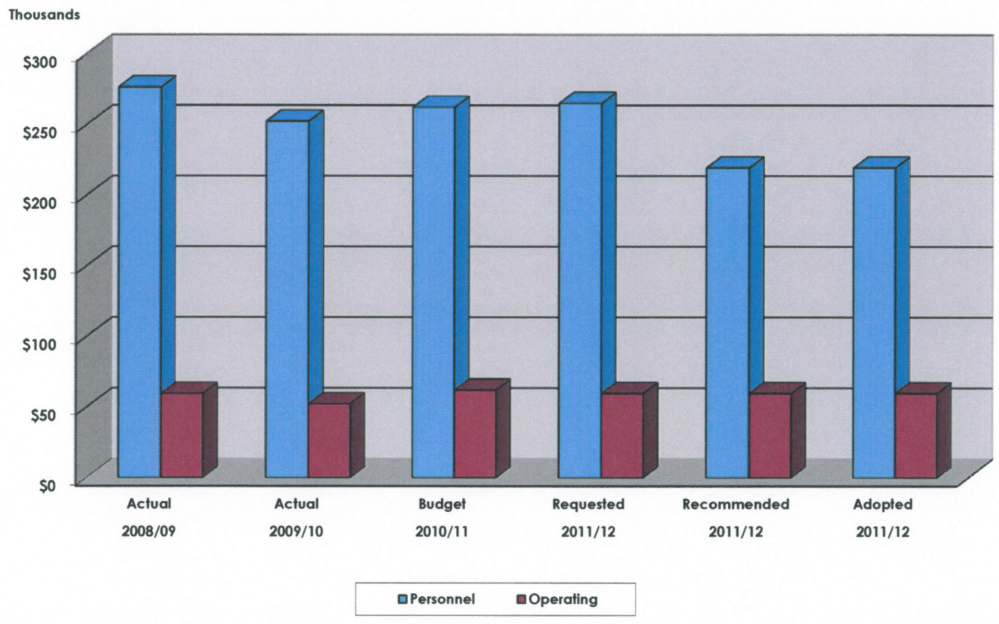
Transfer of one position to Recreation to fill vacancy created by a retirement.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	6	6	5	5	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Other Taxes and Licenses	$ 147,017	$ 117,486	$ 150,000	$ 125,000	$ 125,000	$ 125,000
Permits and Fees	257,674	247,270	262,000	241,000	241,000	241,000
General Appropriation	(68,831)	(60,218)	(87,920)	(41,363)	(86,980)	(86,980)
Total	**$ 335,860**	**$ 304,538**	**$ 324,080**	**$ 324,637**	**$ 279,020**	**$ 279,020**
Expenditures						
Personnel	$ 276,358	$ 252,260	$ 262,069	$ 264,895	$ 219,278	$ 219,278
Operating	59,502	52,278	62,011	59,742	59,742	59,742
Total	**$ 335,860**	**$ 304,538**	**$ 324,080**	**$ 324,637**	**$ 279,020**	**$ 279,020**



Mission

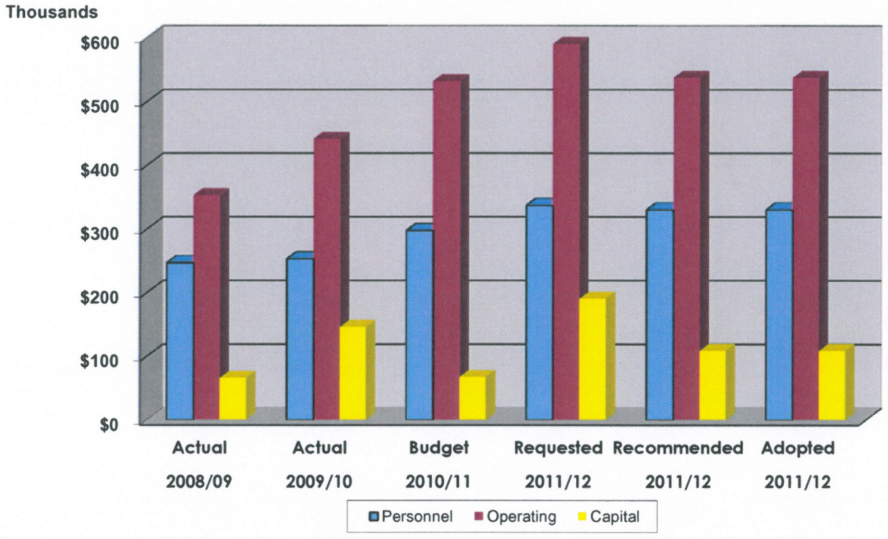
The mission of the Information Technology Department is to provide our customers with high quality, cost-effective, innovative, and responsive technical services.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	5	4	5	5	5	5

Budget

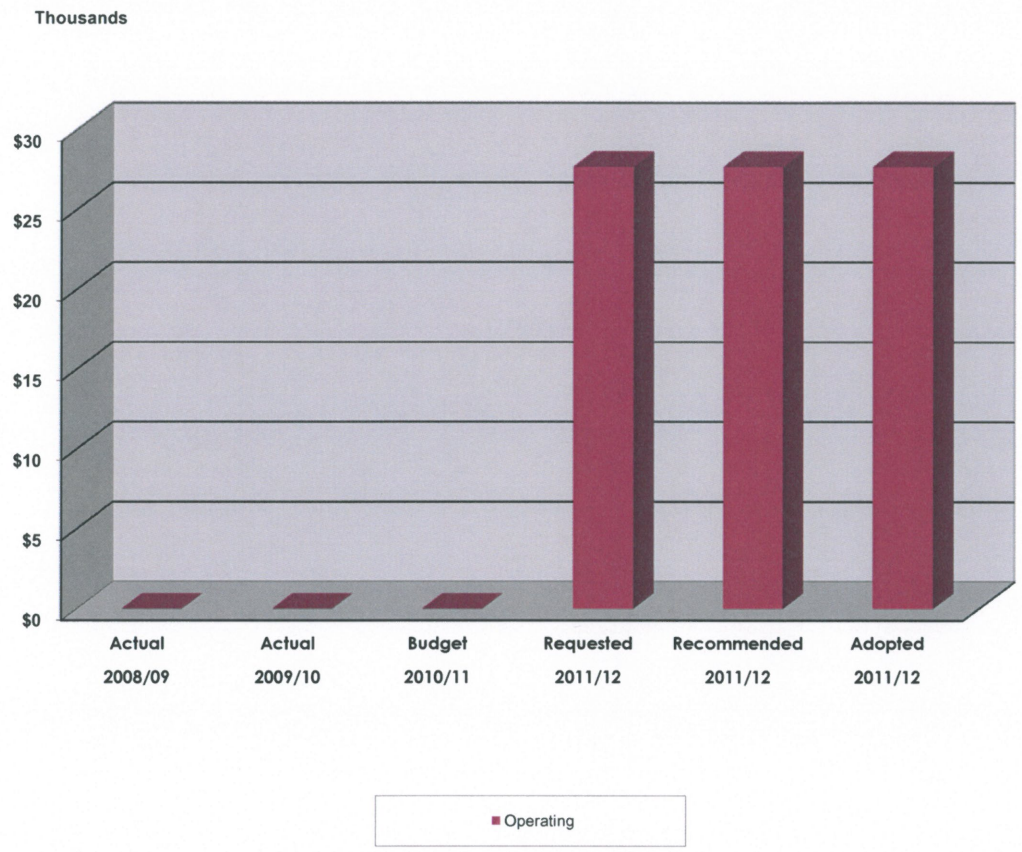
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 10,924	$ 11,052	$ 15,000	$ 15,054	$ 15,054	$ 15,054
General Appropriation	654,499	829,384	881,962	1,102,520	961,153	961,153
Total	**$ 665,423**	**$ 840,436**	**$ 896,962**	**$ 1,117,574**	**$ 976,207**	**$ 976,207**
Expenditures						
Personnel	$ 246,936	$ 253,321	$ 297,723	$ 337,109	$ 330,352	$ 330,352
Operating	352,757	441,191	531,939	590,253	537,243	537,243
Capital	65,730	145,924	67,300	190,212	108,612	108,612
Total	**$ 665,423**	**$ 840,436**	**$ 896,962**	**$ 1,117,574**	**$ 976,207**	**$ 976,207**



Information Technology - PEG Channel

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Other Taxes and Licenses	$ -	$ -	$ -	$ 69,000	$ 69,000	$ 69,000
General Appropriation	-	-	-	(41,320)	(41,320)	(41,320)
Total	**$ -**	**$ -**	**$ -**	**$ 27,680**	**$ 27,680**	**$ 27,680**
Expenditures						-
Operating	$ -	$ -	$ -	$ 27,680	$ 27,680	$ 27,680
Total	**$ -**	**$ -**	**$ -**	**$ 27,680**	**$ 27,680**	**$ 27,680**



General Services

Mission

The Lee County Department of General Services is dedicated to providing a better quality of life for County residents through environmentally responsible methods of solid waste management, and clean and safe public facilities.

Significant Changes

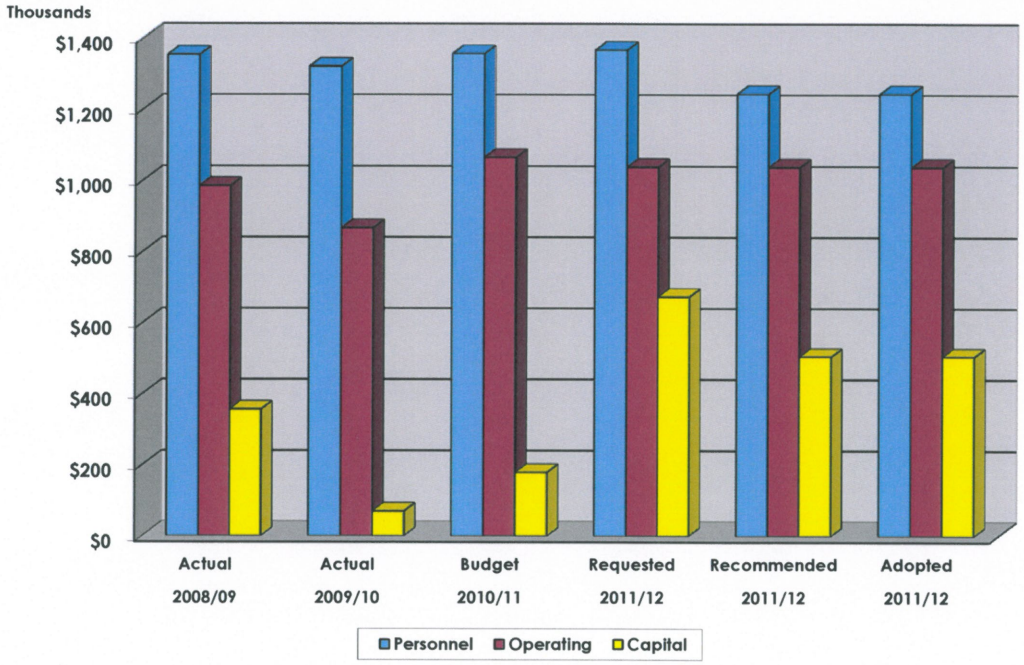
Elimination of a building maintenance position and a grounds maintenance position.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	29	29	26	26	24	25

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 2,694,112	$ 2,257,015	$ 2,600,484	$ 3,078,487	$ 2,786,632	$ 2,786,632
Total	**$ 2,694,112**	**$ 2,257,015**	**$ 2,600,484**	**$ 3,078,487**	**$ 2,786,632**	**$ 2,786,632**
Expenditures						
Personnel	$ 1,352,989	$ 1,320,701	$ 1,356,311	$ 1,366,956	$ 1,243,598	$ 1,243,598
Operating	984,757	866,746	1,065,223	1,038,257	1,037,973	1,037,973
Capital	356,366	69,568	178,950	673,274	505,061	505,061
Total	**$ 2,694,112**	**$ 2,257,015**	**$ 2,600,484**	**$ 3,078,487**	**$ 2,786,632**	**$ 2,786,632**



Sheriff

Mission

The Lee County Sheriff's Department's mission is to enforce the law, preserve the peace and protect the values of Lee County citizens by providing communities with a safe and secure environment.

Significant Changes

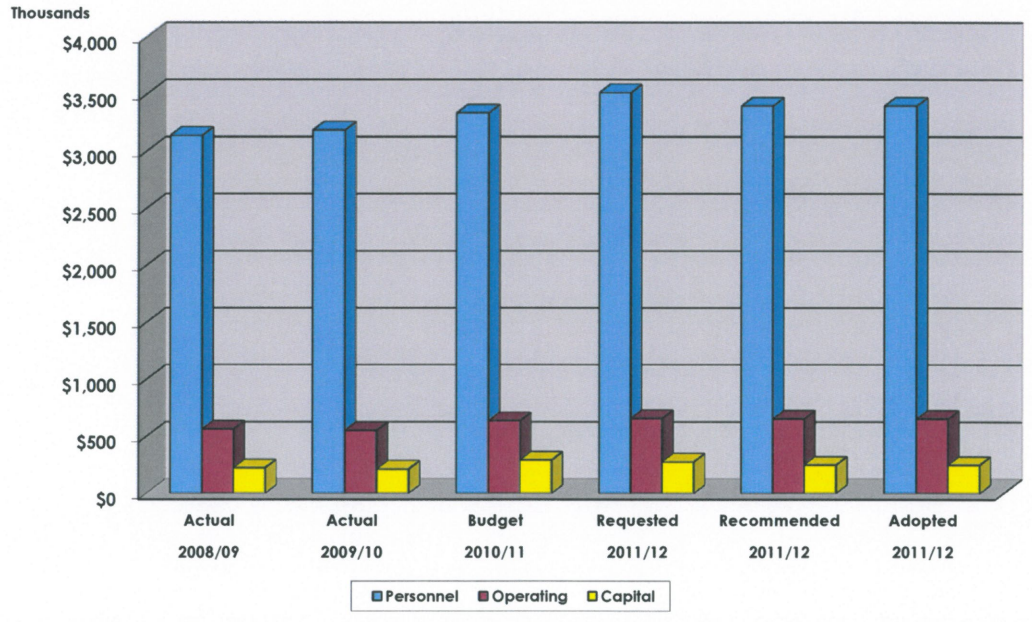
Data Entry Specialist position requested but not funded in FY 2011-12. Courtroom Security position requested is recommended but will not be hired until January 2012.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	54	54	57	59	58	58

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 100,024	$ 239,528	$ 140,000	$ 81,487	$ 81,487	$ 81,487
Intergovernmental Revenues	109,629	94,032	117,357	96,787	96,787	96,787
Sales and Services	110,840	144,783	103,867	107,541	107,541	107,541
Transfers	2,090	43,000	10,000	56,758	56,702	56,702
General Appropriation	3,603,358	3,428,368	3,892,481	4,104,097	3,956,656	3,956,656
Total	**$ 3,925,941**	**$ 3,949,711**	**$ 4,263,705**	**$ 4,446,670**	**$ 4,299,173**	**$ 4,299,173**
Expenditures						
Personnel	$ 3,138,071	$ 3,184,798	$ 3,334,590	$ 3,512,922	$ 3,396,623	$ 3,396,623
Operating	563,631	552,550	636,658	657,248	653,200	653,200
Capital	224,239	212,363	292,457	276,500	249,350	249,350
Total	**$ 3,925,941**	**$ 3,949,711**	**$ 4,263,705**	**$ 4,446,670**	**$ 4,299,173**	**$ 4,299,173**



Sheriff - Animal Control Enforcement

Significant Changes

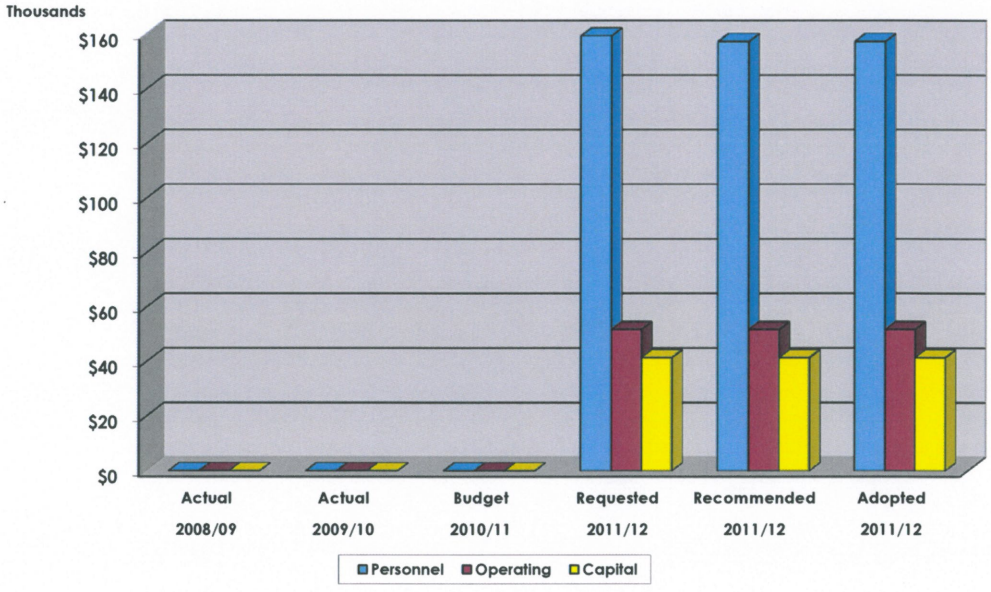
In February 2011, the Sheriff took over animal control enforcement in Lee County. Two positions were transferred from the Health Department and an additional position was approved by the Board of Commissioners.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	0	0	0	3	3	3

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ -	$ -	$ -	$ 78,000	$ 78,000	$ 78,000
General Appropriation	-	-	-	174,793	172,719	172,719
Total	**$ -**	**$ -**	**$ -**	**$ 252,793**	**$ 250,719**	**$ 250,719**
Expenditures						
Personnel	$ -	$ -	$ -	$ 159,428	$ 157,354	$ 157,354
Operating	-	-	-	51,865	51,865	51,865
Capital	-	-	-	41,500	41,500	41,500
Total	**$ -**	**$ -**	**$ -**	**$ 252,793**	**$ 250,719**	**$ 250,719**



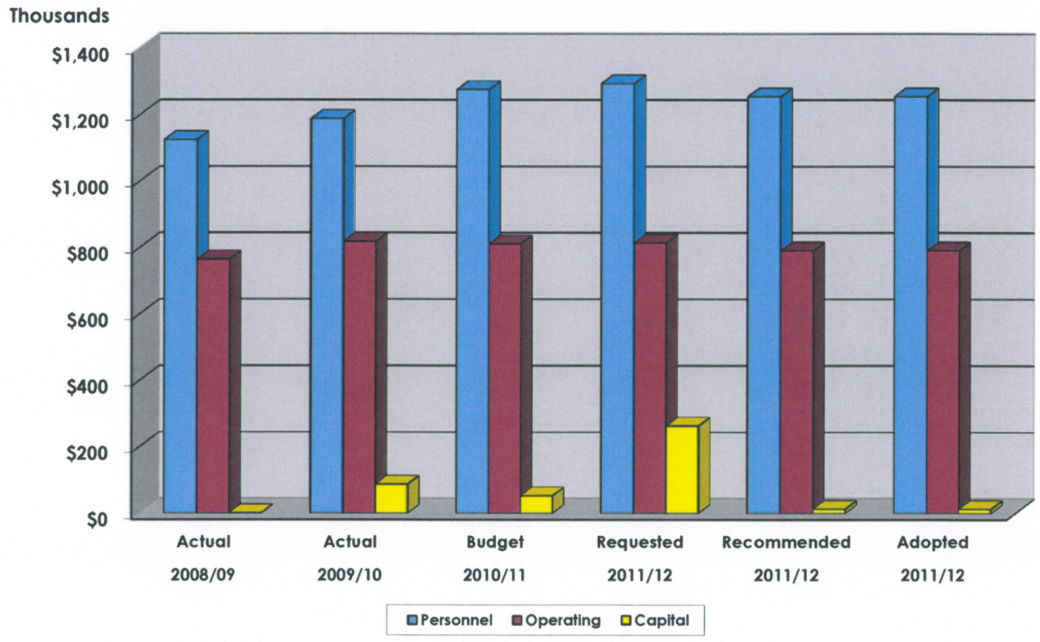
Jail

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	24	24	26	26	26	26

Budget

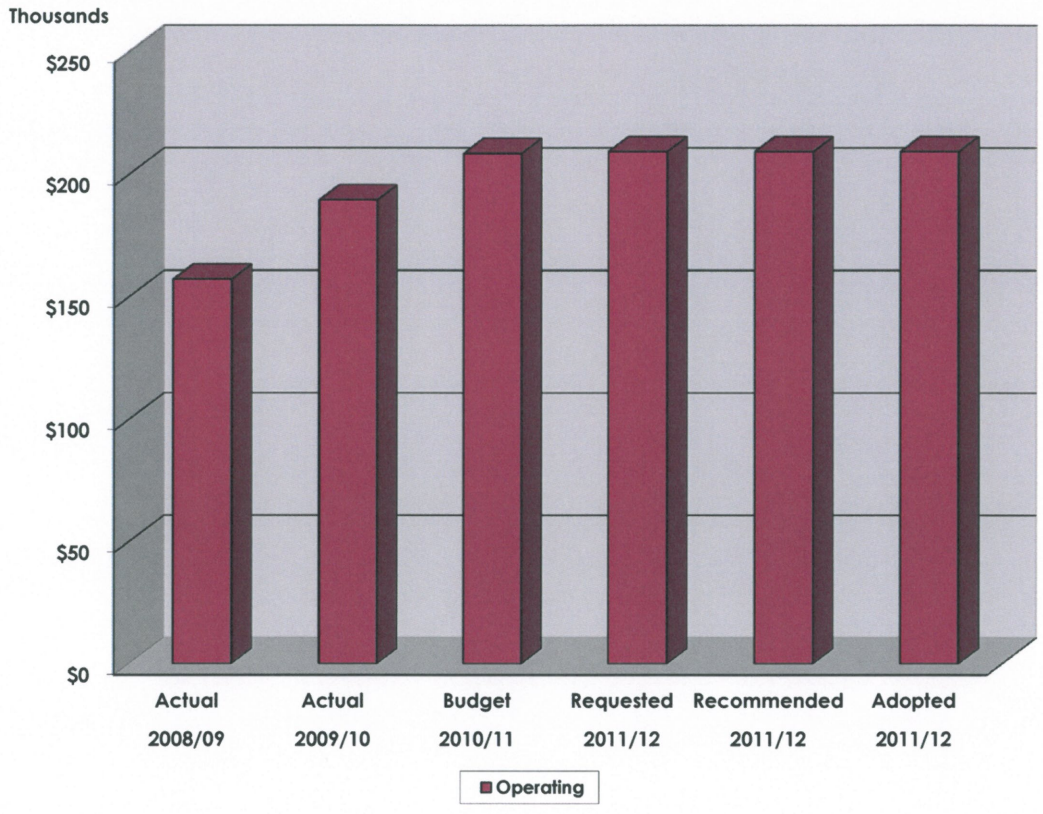
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ -	$ 80,627	$ 107,240	$ 63,544	$ 63,544	$ 63,544
Sales and Services	154,983	184,701	170,637	161,883	161,883	161,883
General Appropriation	1,734,126	1,827,526	1,861,255	2,145,302	1,832,586	1,832,586
Total	**$ 1,889,109**	**$ 2,092,854**	**$ 2,139,132**	**$ 2,370,729**	**$ 2,058,013**	**$ 2,058,013**
Expenditures						
Personnel	$ 1,124,323	$ 1,187,420	$ 1,275,532	$ 1,293,851	$ 1,254,485	$ 1,254,485
Operating	763,966	818,271	811,034	813,978	790,628	790,628
Capital	820	87,163	52,566	262,900	12,900	12,900
Total	**$ 1,889,109**	**$ 2,092,854**	**$ 2,139,132**	**$ 2,370,729**	**$ 2,058,013**	**$ 2,058,013**



E-911 Communications

Budget

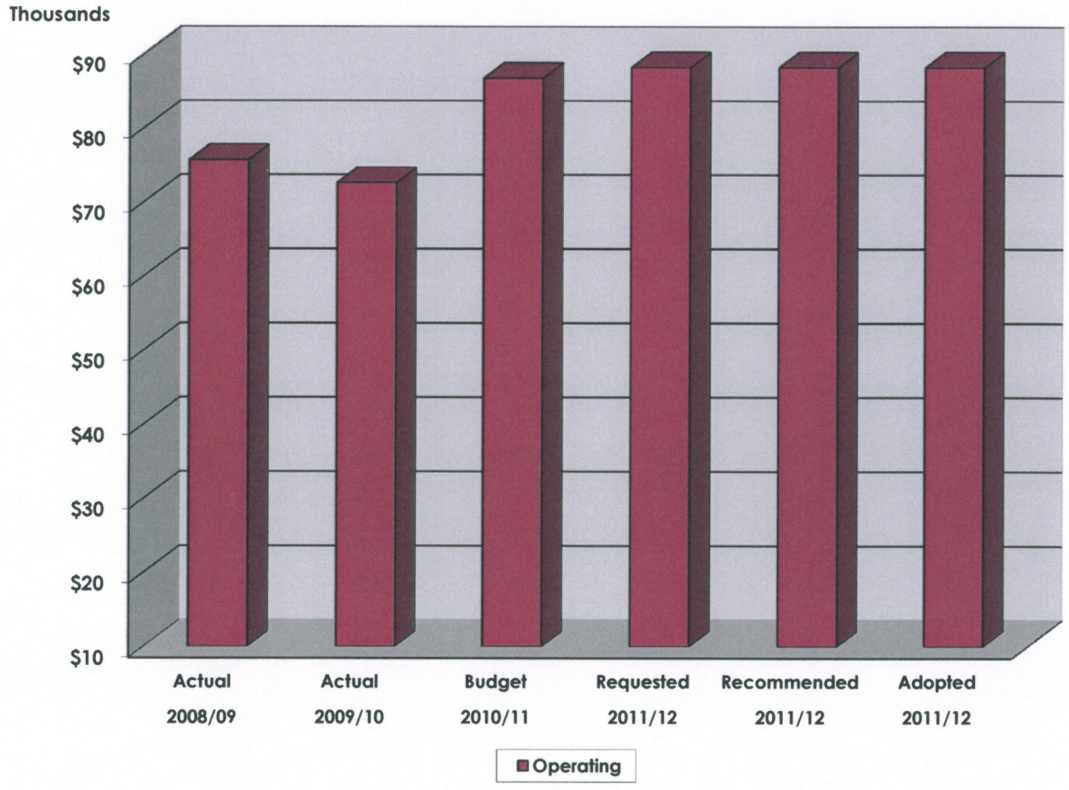
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 157,156	$ 189,501	$ 208,548	$ 209,279	$ 209,279	$ 209,279
Total	**$ 157,156**	**$ 189,501**	**$ 208,548**	**$ 209,279**	**$ 209,279**	**$ 209,279**
Expenditures						
Operating	$ 157,156	$ 189,501	$ 208,548	$ 209,279	$ 209,279	$ 209,279
Total	**$ 157,156**	**$ 189,501**	**$ 208,548**	**$ 209,279**	**$ 209,279**	**$ 209,279**



State Fire Control

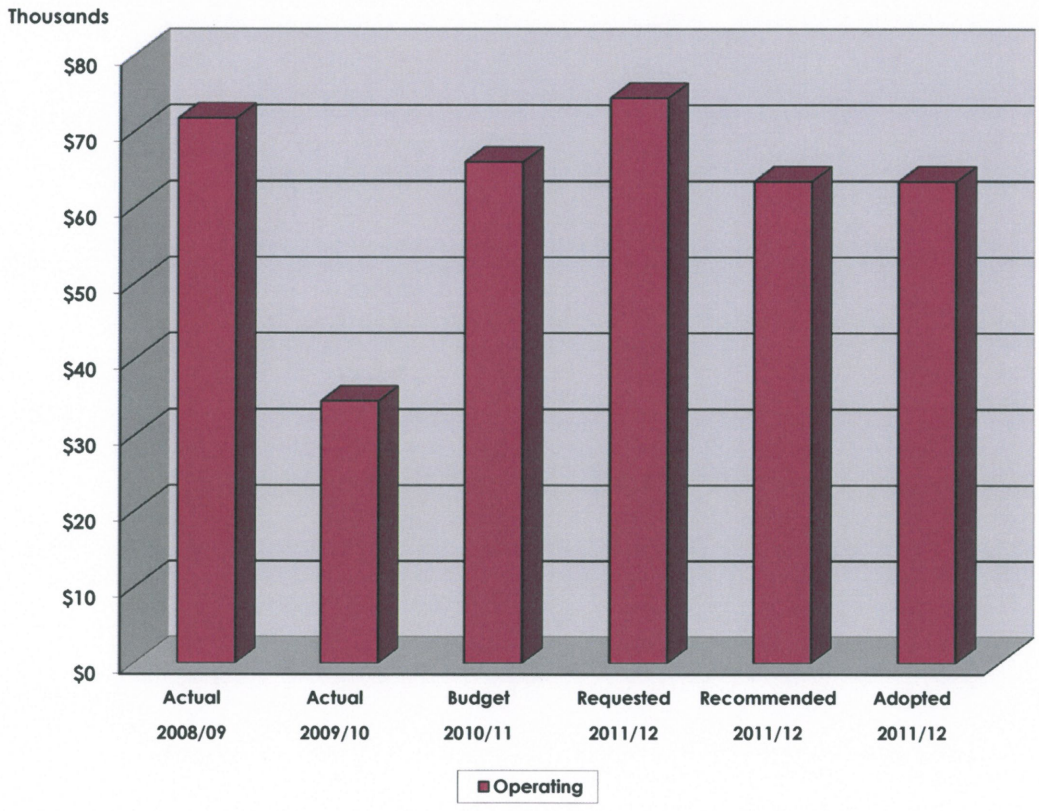
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 75,642	$ 72,546	$ 86,685	$ 88,130	$ 88,130	$ 88,130
Total	**$ 75,642**	**$ 72,546**	**$ 86,685**	**$ 88,130**	**$ 88,130**	**$ 88,130**
Expenditures						
Operating	$ 75,642	$ 72,546	$ 86,685	$ 88,130	$ 88,130	$ 88,130
Total	**$ 75,642**	**$ 72,546**	**$ 86,685**	**$ 88,130**	**$ 88,130**	**$ 88,130**



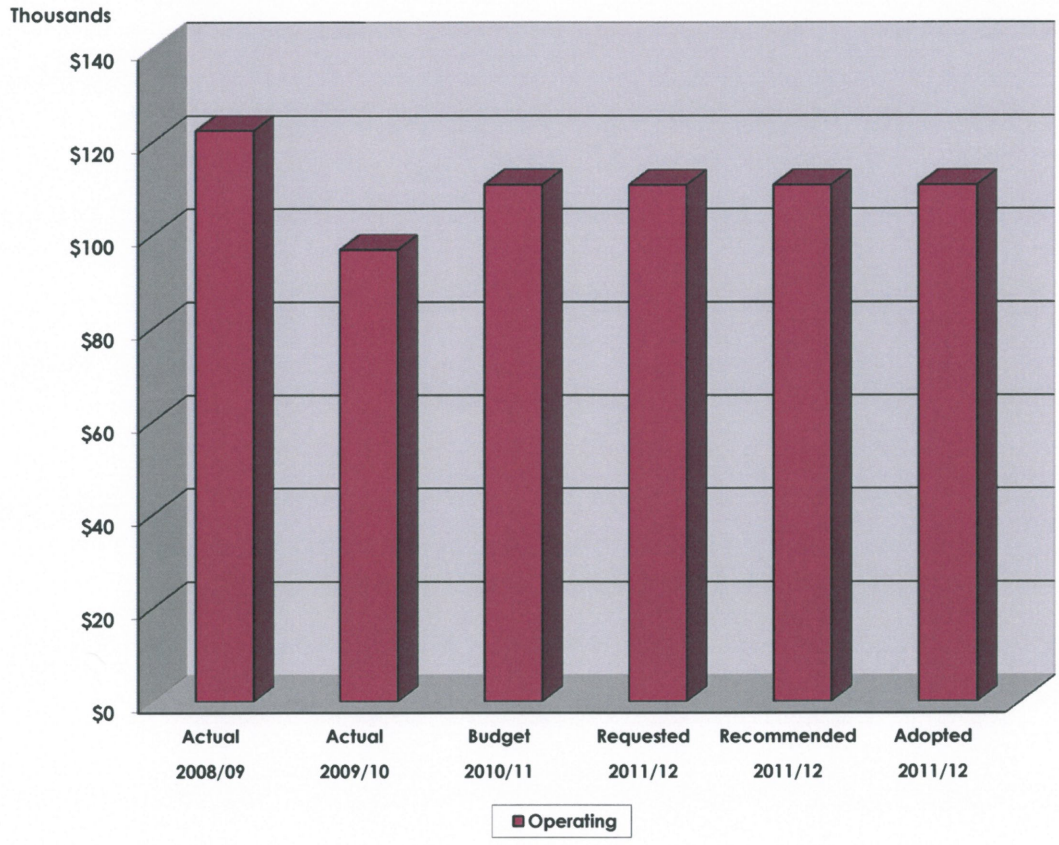
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 71,716	$ 34,533	$ 65,983	$ 74,390	$ 63,415	$ 63,415
Total	**$ 71,716**	**$ 34,533**	**$ 65,983**	**$ 74,390**	**$ 63,415**	**$ 63,415**
Expenditures						
Operating	$ 71,716	$ 34,533	$ 65,983	$ 74,390	$ 63,415	$ 63,415
Total	**$ 71,716**	**$ 34,533**	**$ 65,983**	**$ 74,390**	**$ 63,415**	**$ 63,415**



Budget

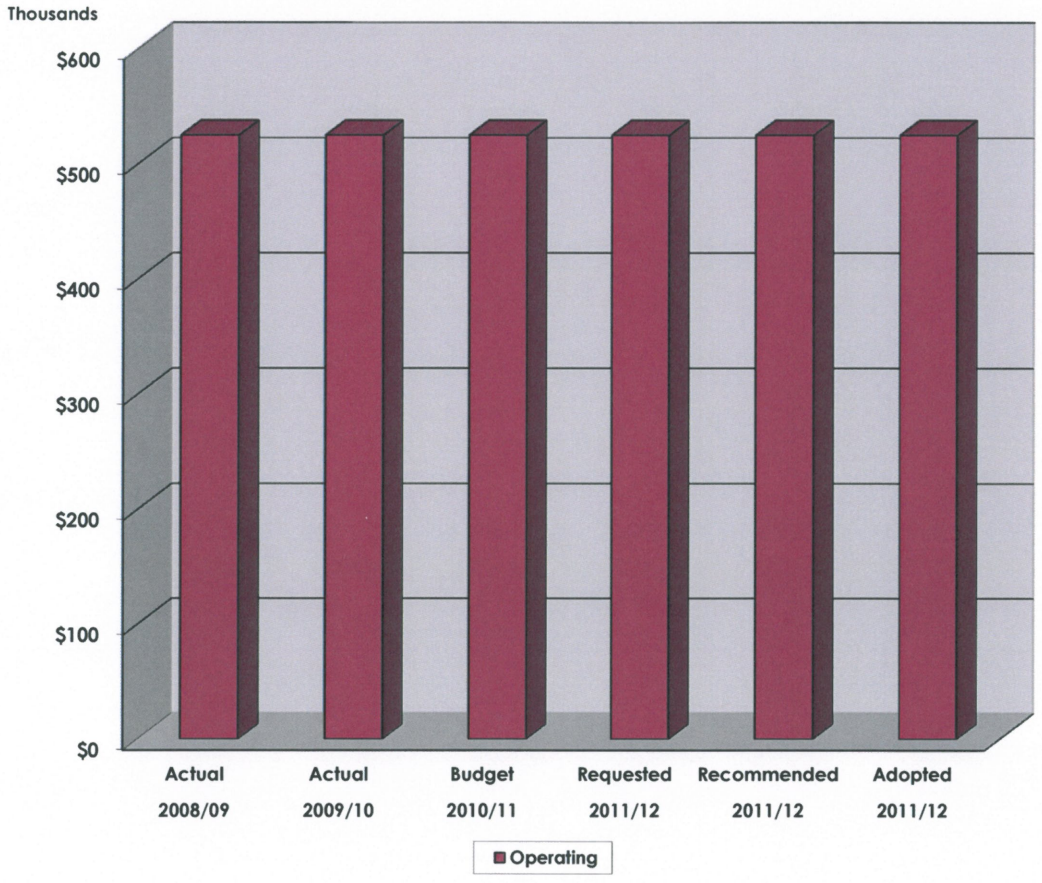
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 122,422	$ 96,847	$ 110,840	$ 110,764	$ 110,764	$ 110,764
Total	**$ 122,422**	**$ 96,847**	**$ 110,840**	**$ 110,764**	**$ 110,764**	**$ 110,764**
Expenditures						
Operating	$ 122,422	$ 96,847	$ 110,840	$ 110,764	$ 110,764	$ 110,764
Total	**$ 122,422**	**$ 96,847**	**$ 110,840**	**$ 110,764**	**$ 110,764**	**$ 110,764**



Emergency Medical Services

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 525,000	$ 525,000	$ 525,000	$ 525,000	$ 525,000	$ 525,000
Total	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**
Expenditures						
Operating	$ 525,000	$ 525,000	$ 525,000	$ 525,000	$ 525,000	$ 525,000
Total	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**	**$ 525,000**



Mission

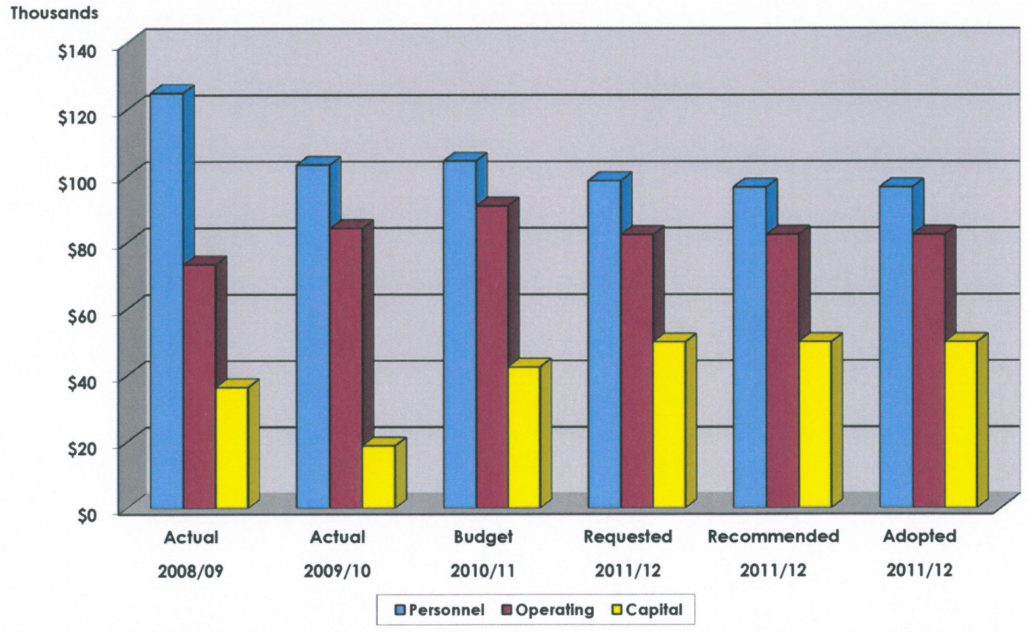
The mission of the Lee County Office of Emergency Services is to develop and maintain a comprehensive emergency management program in order to reduce or eliminate the vulnerability of our citizens to natural and/or man-made hazards and to respond quickly and appropriately to emergencies, if they occur.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	1.5	1.5	1.25	1	1	1

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 33,028	$ 66,270	$ 24,000	$ 33,000	$ 33,000	$ 33,000
Miscellaneous	38,700	20,350	34,056	40,000	40,000	40,000
General Appropriation	163,222	119,886	180,044	158,013	156,048	156,048
Total	**$ 234,950**	**$ 206,506**	**$ 238,100**	**$ 231,013**	**$ 229,048**	**$ 229,048**
Expenditures						
Personnel	$ 125,057	$ 103,394	$ 104,528	$ 98,594	$ 96,629	$ 96,629
Operating	73,501	84,313	91,072	82,419	82,419	82,419
Capital	36,392	18,799	42,500	50,000	50,000	50,000
Total	**$ 234,950**	**$ 206,506**	**$ 238,100**	**$ 231,013**	**$ 229,048**	**$ 229,048**



Fire Marshal

Mission

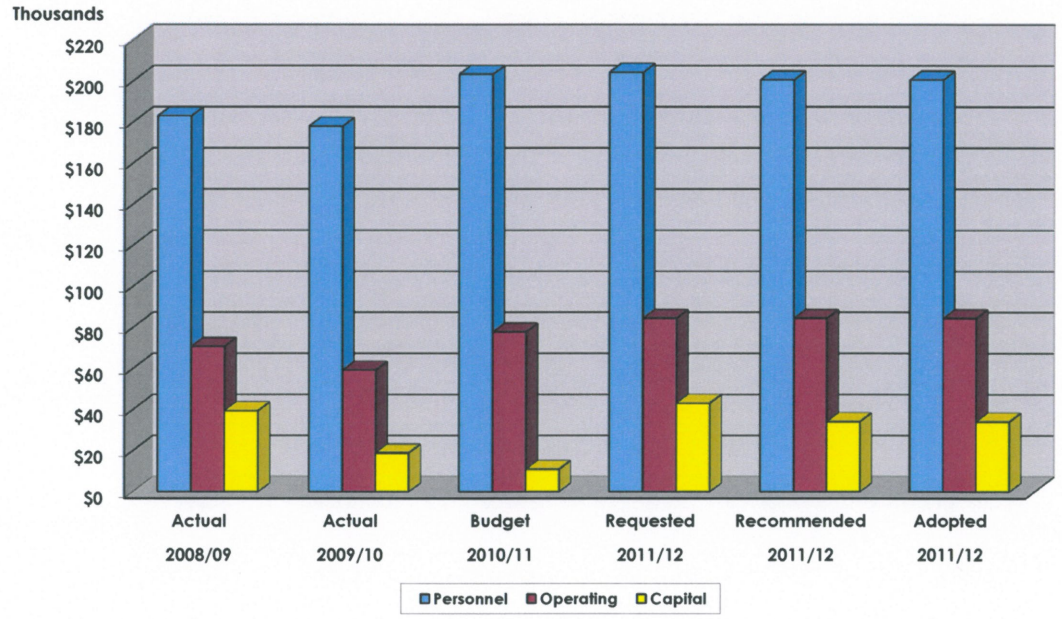
The mission of the Lee County Fire Marshal is to provide the citizens of Lee County the ability to create safer communities through coordinated training, education, prevention, investigation, emergency response and leadership.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	2	2	3.25	3	3	3

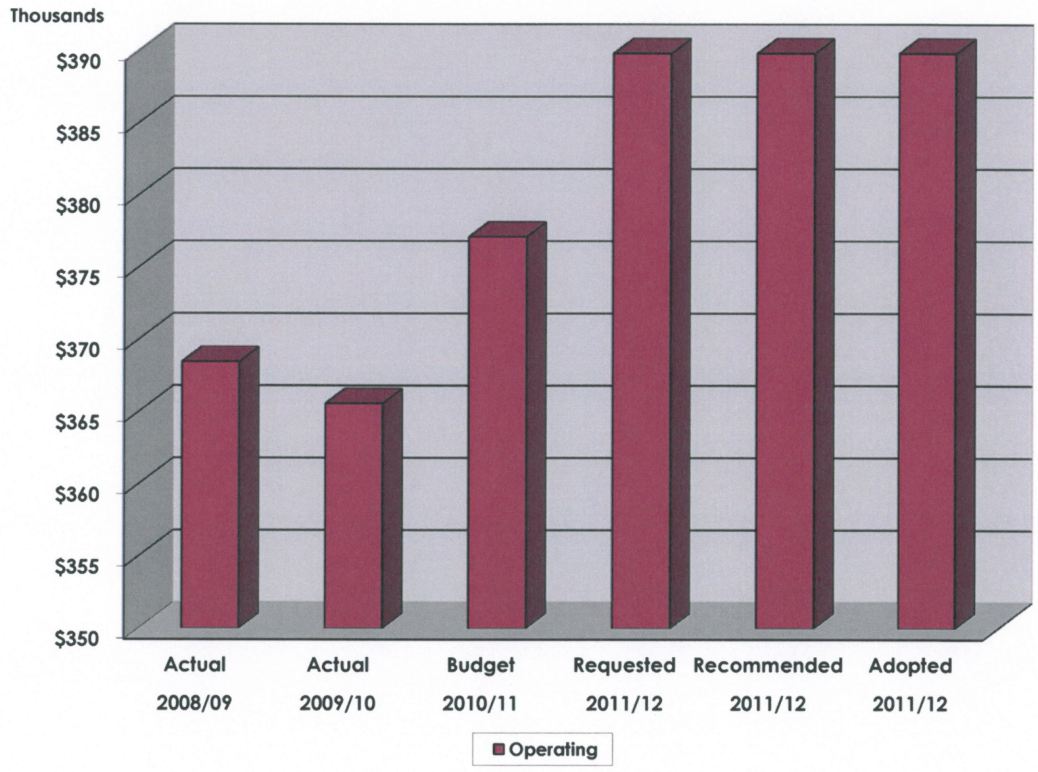
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 6,442	$ 1,858	$ 2,000	$ -	$ -	$ -
Transfers	322,003	283,048	290,025	288,966	285,333	285,333
Fire Marshal Reserves	(35,118)	(28,634)	146	43,000	34,000	34,000
Total	**$ 293,327**	**$ 256,272**	**$ 292,171**	**$ 331,966**	**$ 319,333**	**$ 319,333**
Expenditures						
Personnel	$ 183,007	$ 178,001	$ 203,283	$ 204,194	$ 200,561	$ 200,561
Operating	70,821	59,288	77,888	84,572	84,572	84,572
Capital	39,499	18,983	11,000	43,200	34,200	34,200
Total	**$ 293,327**	**$ 256,272**	**$ 292,171**	**$ 331,966**	**$ 319,333**	**$ 319,333**



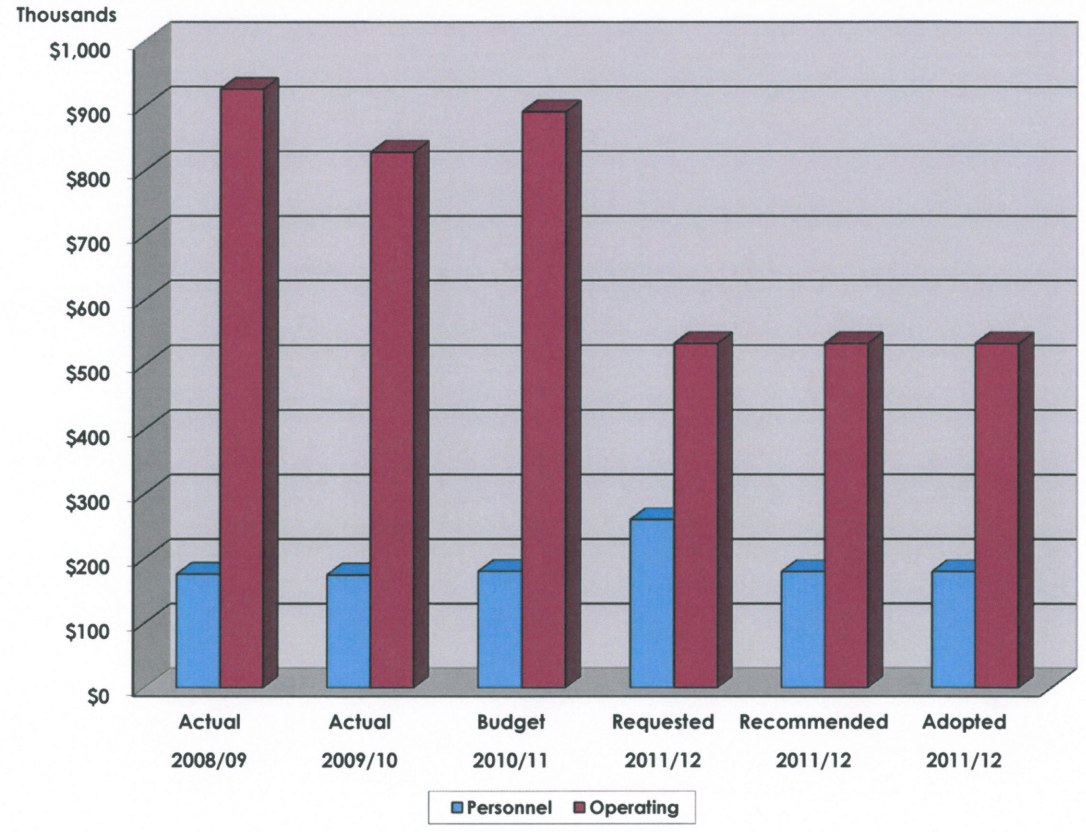
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 368,454	$ 365,571	$ 377,108	$ 389,798	$ 389,798	$ 389,798
Total	**$ 368,454**	**$ 365,571**	**$ 377,108**	**$ 389,798**	**$ 389,798**	**$ 389,798**
Expenditures						
Operating	$ 368,454	$ 365,571	$ 377,108	$ 389,798	$ 389,798	$ 389,798
Total	**$ 368,454**	**$ 365,571**	**$ 377,108**	**$ 389,798**	**$ 389,798**	**$ 389,798**



Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Miscellaneous	$ 5,232	$ 12,478	$ 4,494	$ 29,313	$ 2,482	$ 2,482
General Appropriation	1,097,417	991,595	1,067,978	764,383	710,474	710,474
Total	**$ 1,102,649**	**$ 1,004,073**	**$ 1,072,472**	**$ 793,696**	**$ 712,956**	**$ 712,956**
Expenditures						
Personnel	$ 176,106	$ 175,042	$ 180,619	$ 260,580	$ 179,840	$ 179,840
Operating	926,543	829,031	891,853	533,116	533,116	533,116
Total	**$ 1,102,649**	**$ 1,004,073**	**$ 1,072,472**	**$ 793,696**	**$ 712,956**	**$ 712,956**



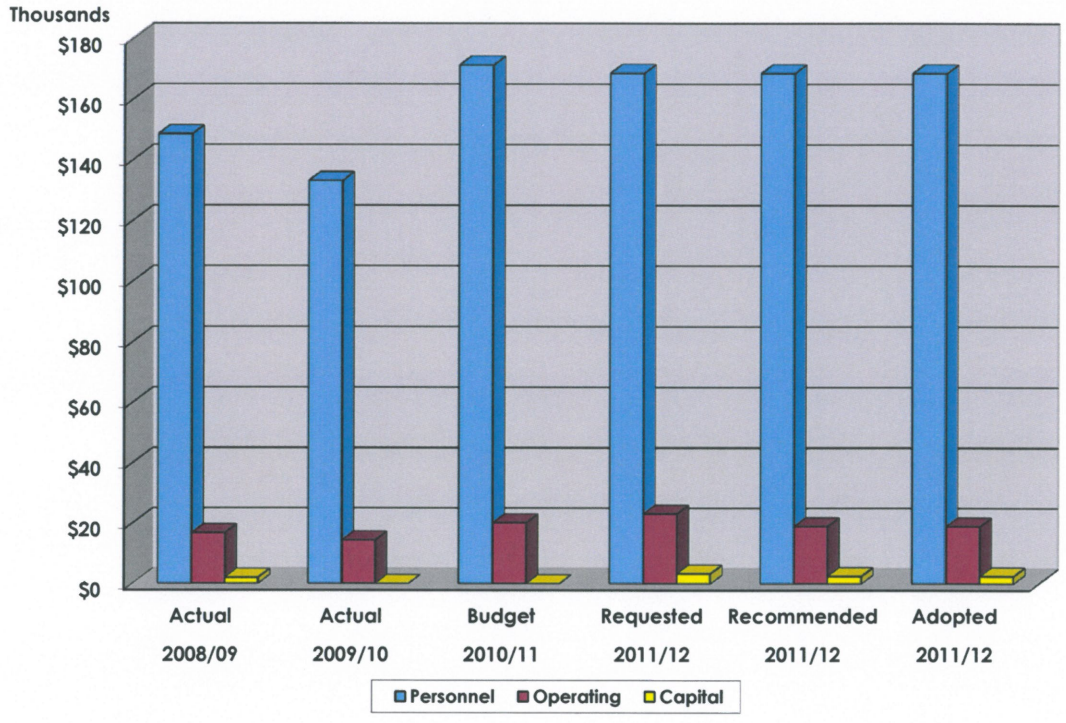
Extension

Mission

North Carolina Cooperative Extension is an educational partnership helping people put research-based knowledge to work for economic prosperity, environmental stewardship and an improved quality of life.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ -	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000
Miscellaneous	-	3,278	3,700	6,150	6,150	6,150
General Appropriation	167,326	144,268	186,789	187,968	182,932	182,932
Total	**$ 167,326**	**$ 147,546**	**$ 191,489**	**$ 195,118**	**$ 190,082**	**$ 190,082**
Expenditures						
Personnel	$ 148,543	$ 133,131	$ 171,293	$ 168,623	$ 168,579	$ 168,579
Operating	16,802	14,415	20,196	23,169	19,039	19,039
Capital	1,981	-	-	3,326	2,464	2,464
Total	**$ 167,326**	**$ 147,546**	**$ 191,489**	**$ 195,118**	**$ 190,082**	**$ 190,082**



Mission

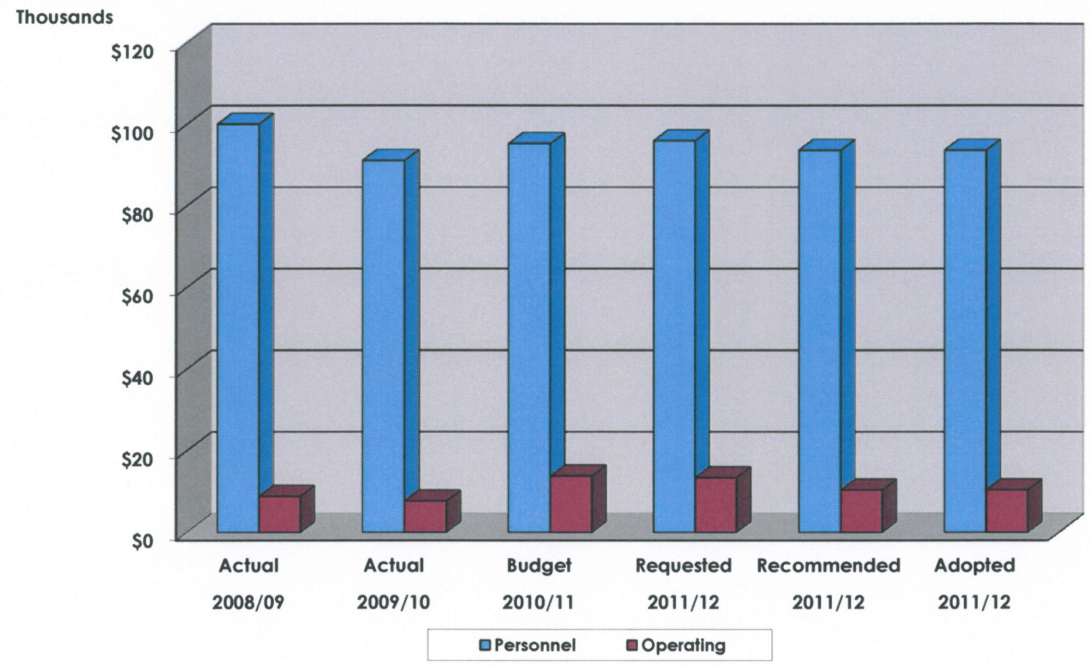
The mission of the Lee Soil & Water Conservation District is to ensure a quality urban and rural environment through protection, restoration, and improvements of our soil, water, and related resources.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	2	2	2	2	2	2

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Miscellaneous	$ -	$ 25,622	$ 25,500	$ 25,500	$ 25,500	$ 25,500
General Appropriation	108,952	73,253	83,622	83,920	78,589	78,589
Total	**$ 108,952**	**$ 98,875**	**$ 109,122**	**$ 109,420**	**$ 104,089**	**$ 104,089**
Expenditures						
Personnel	$ 100,073	$ 91,135	$ 95,280	$ 96,000	$ 93,669	$ 93,669
Operating	8,879	7,740	13,842	13,420	10,420	10,420
Total	**$ 108,952**	**$ 98,875**	**$ 109,122**	**$ 109,420**	**$ 104,089**	**$ 104,089**



Health Department

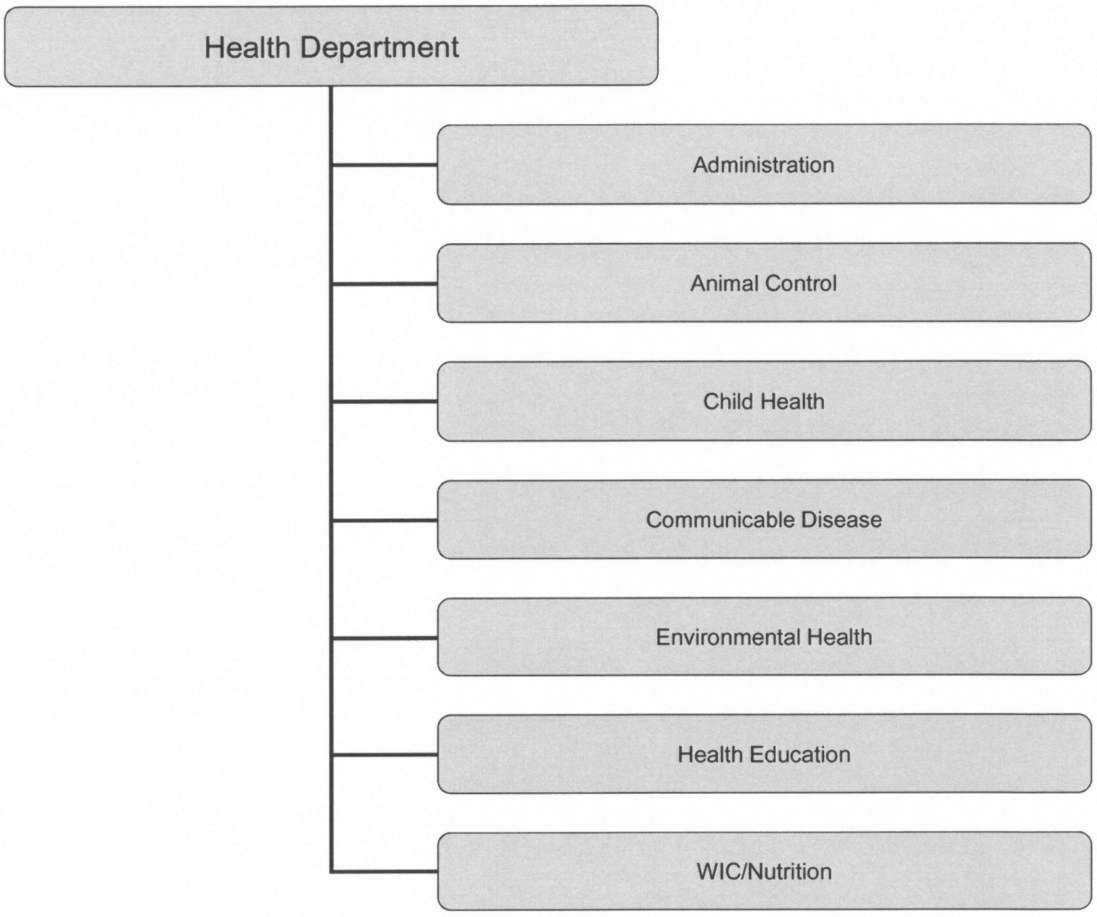
Mission

The mission of the Health Department is to promote better health and a safe environment for all Lee County residents.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	52.8	52.8	42.6	40.1	39	39

Divisions

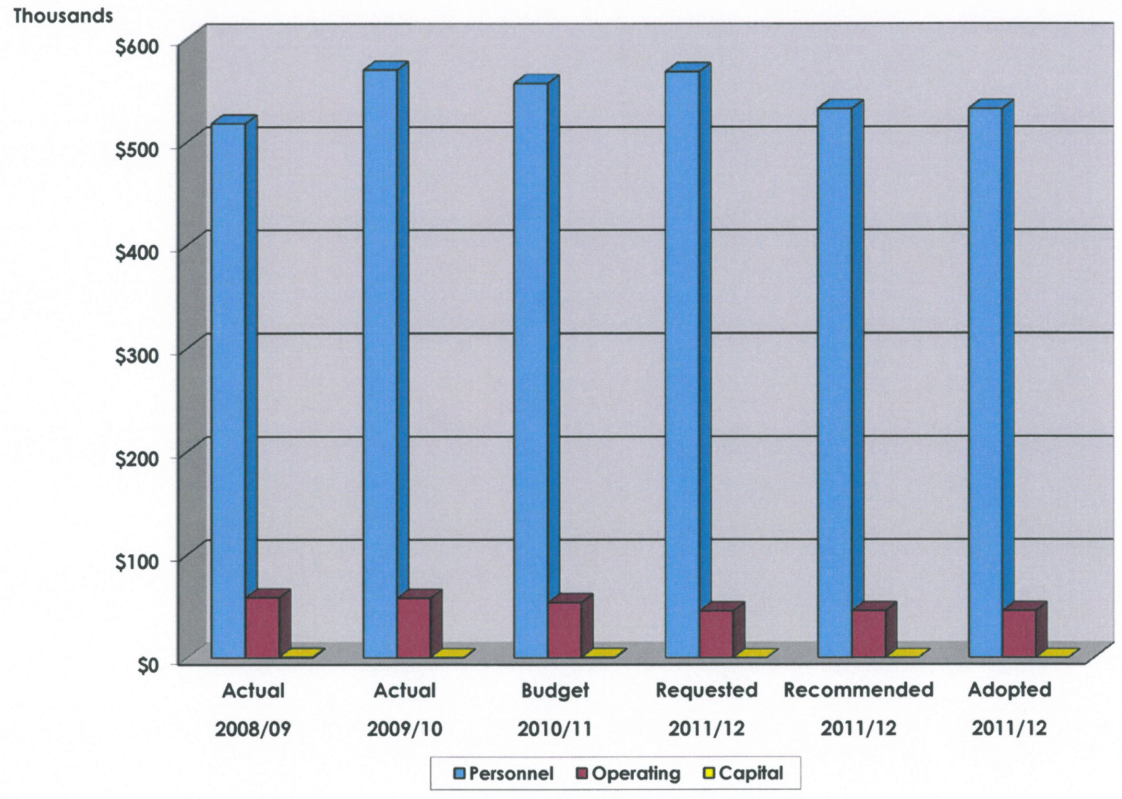


Significant Changes

Reallocation of staff.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 97,492	$ 104,631	$ 90,460	$ 88,960	$ 88,960	$ 88,960
Sales and Services	393	1,308	209	468	468	468
General Appropriation	479,641	522,627	520,974	524,392	488,323	488,323
Total	**$ 577,526**	**$ 628,566**	**$ 611,643**	**$ 613,820**	**$ 577,751**	**$ 577,751**
Expenditures						
Personnel	$ 517,930	$ 569,973	$ 557,032	$ 568,315	$ 532,246	$ 532,246
Operating	58,606	58,093	53,861	45,505	45,505	45,505
Capital	990	500	750	-	-	-
Total	**$ 577,526**	**$ 628,566**	**$ 611,643**	**$ 613,820**	**$ 577,751**	**$ 577,751**

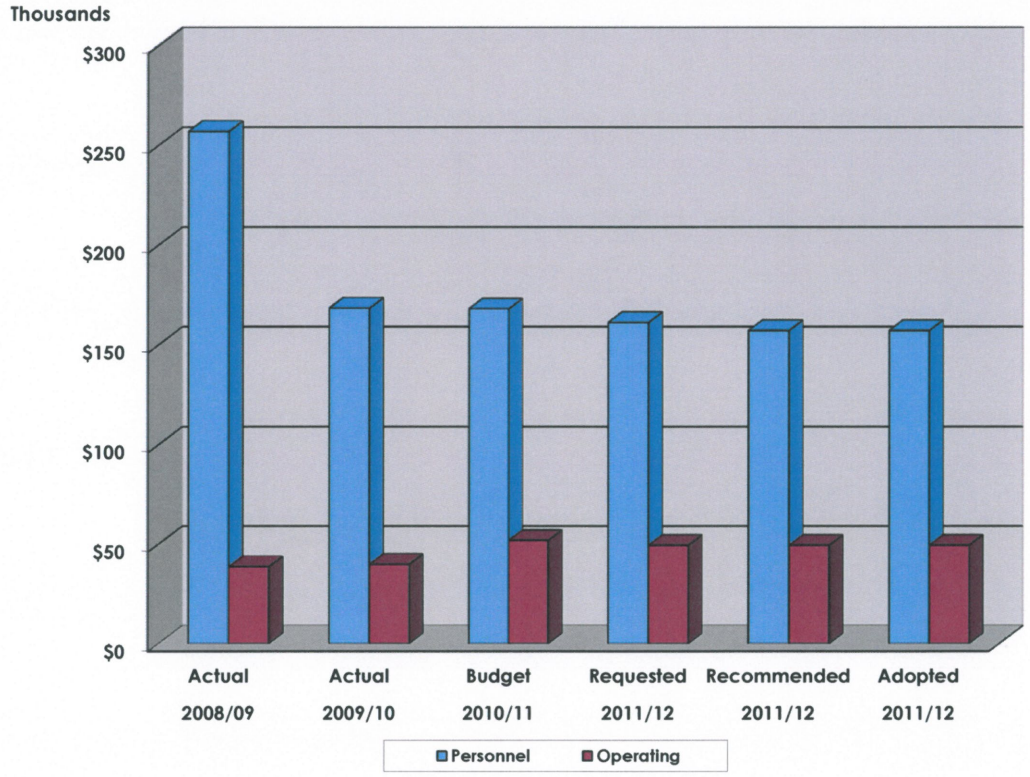


Significant Changes

No significant changes.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 36,203	$ 36,203	$ 36,203	$ 36,203	$ 36,203	$ 36,203
Sales and Services	190,809	164,956	103,143	117,112	110,779	110,779
General Appropriation	68,726	7,170	80,643	57,467	59,727	59,727
Total	**$ 295,738**	**$ 208,329**	**$ 219,989**	**$ 210,782**	**$ 206,709**	**$ 206,709**
Expenditures						
Personnel	$ 257,028	$ 168,429	$ 168,058	$ 161,290	$ 157,217	$ 157,217
Operating	38,710	39,900	51,931	49,492	49,492	49,492
Total	**$ 295,738**	**$ 208,329**	**$ 219,989**	**$ 210,782**	**$ 206,709**	**$ 206,709**

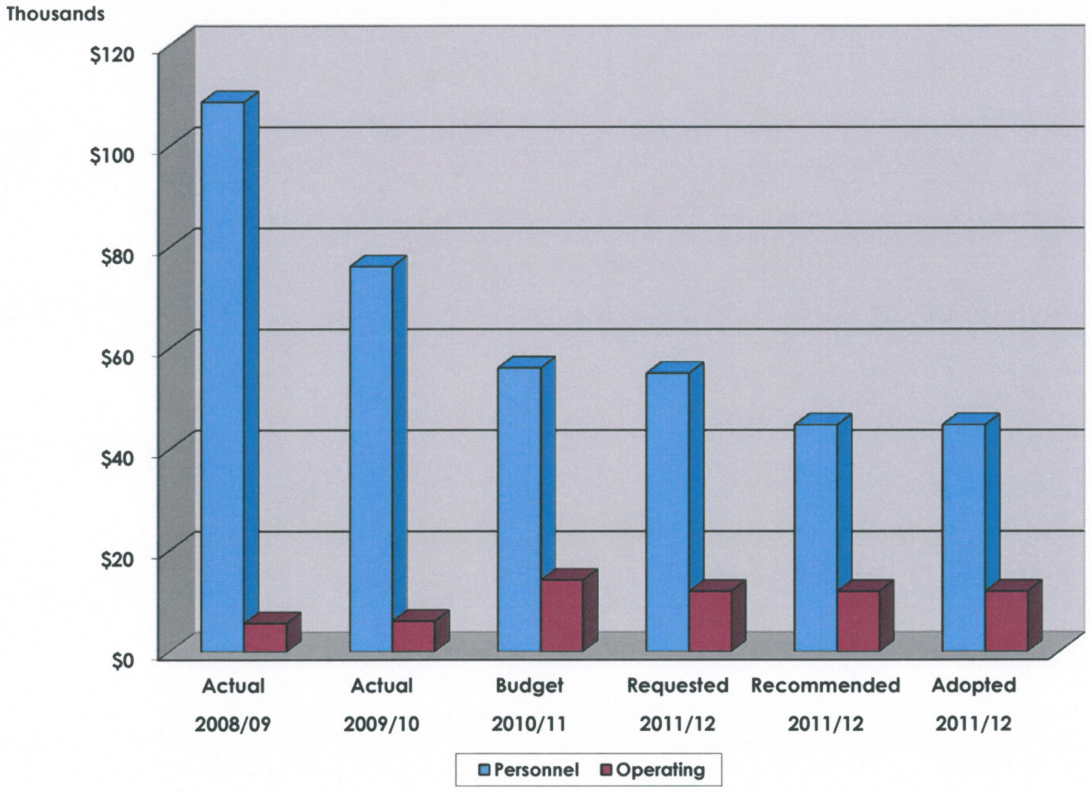


Significant Changes

Reallocation of positions.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 16,914	$ 16,914	$ 16,914	$ 16,914	$ 16,914	$ 16,914
Sales and Services	48,397	35,563	17,128	28,772	22,439	22,439
General Appropriation	49,056	29,755	36,255	21,365	17,470	17,470
Total	**$ 114,367**	**$ 82,232**	**$ 70,297**	**$ 67,051**	**$ 56,823**	**$ 56,823**
Expenditures						
Personnel	$ 108,739	$ 76,184	$ 56,139	$ 55,082	$ 44,854	$ 44,854
Operating	5,628	6,048	14,158	11,969	11,969	11,969
Total	**$ 114,367**	**$ 82,232**	**$ 70,297**	**$ 67,051**	**$ 56,823**	**$ 56,823**

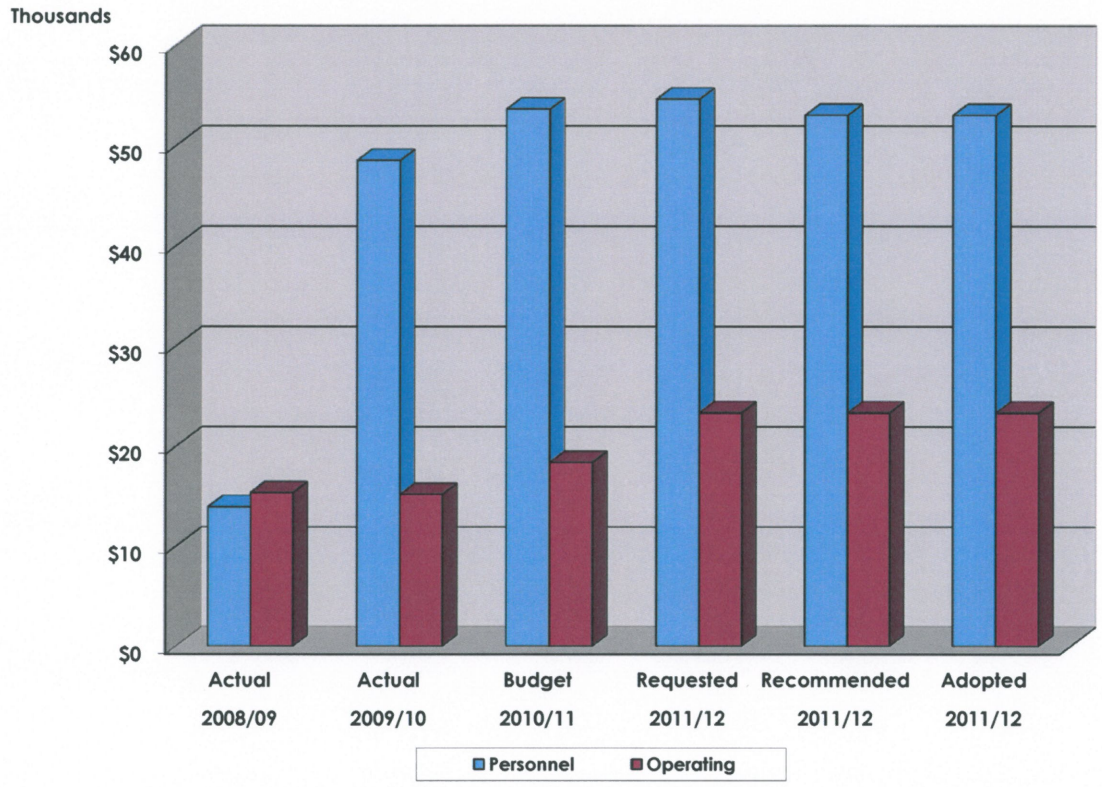


Significant Changes

No significant changes.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 30,283	$ 43,074	$ 56,000	$ 38,292	$ 38,292	$ 38,292
General Appropriation	(1,002)	20,618	16,008	39,679	38,070	38,070
Total	**$ 29,281**	**$ 63,692**	**$ 72,008**	**$ 77,971**	**$ 76,362**	**$ 76,362**
Expenditures						
Personnel	$ 13,922	$ 48,507	$ 53,619	$ 54,624	$ 53,015	$ 53,015
Operating	15,359	15,185	18,389	23,347	23,347	23,347
Total	**$ 29,281**	**$ 63,692**	**$ 72,008**	**$ 77,971**	**$ 76,362**	**$ 76,362**

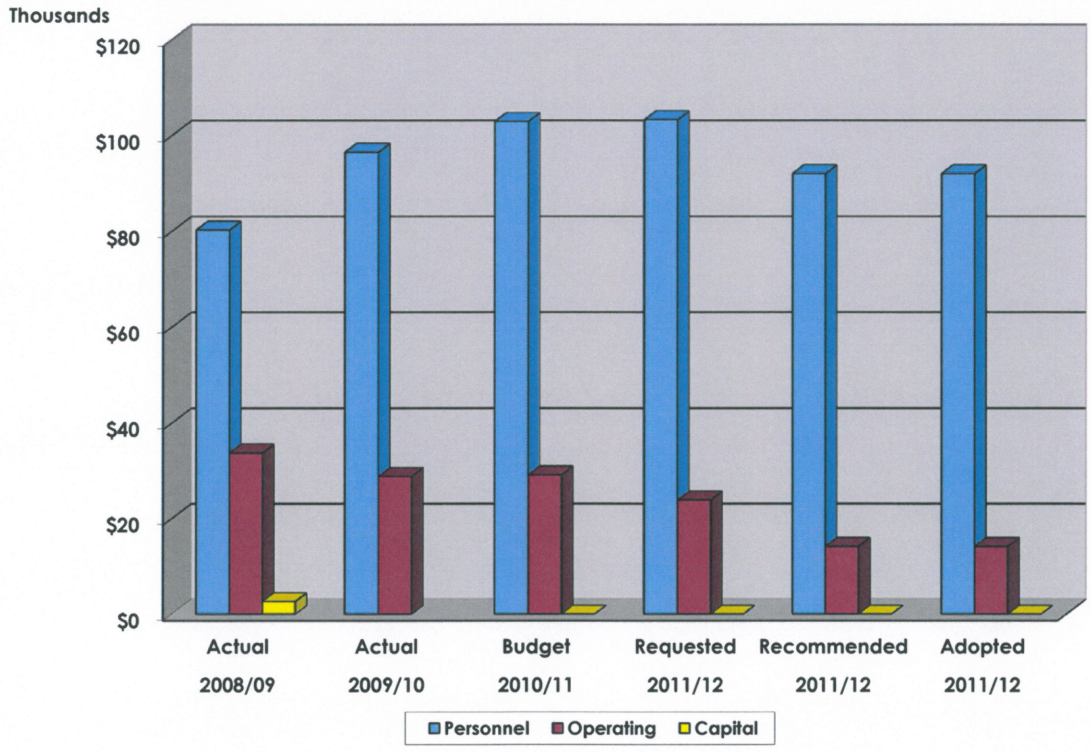


Significant Changes

Reallocation of positions.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 57,396	$ 29,209	$ 34,089	$ 34,025	$ 34,025	$ 11,673
Sales and Services	21,167	14,909	16,034	15,512	15,512	15,512
General Appropriation	38,229	81,309	82,021	77,706	56,745	79,097
Total	**$ 116,792**	**$ 125,427**	**$ 132,144**	**$ 127,243**	**$ 106,282**	**$ 106,282**
Expenditures						
Personnel	$ 80,317	$ 96,546	$ 102,934	$ 103,304	$ 92,067	$ 92,067
Operating	33,817	28,881	29,210	23,939	14,215	14,215
Capital	2,658		-	-	-	-
Total	**$ 116,792**	**$ 125,427**	**$ 132,144**	**$ 127,243**	**$ 106,282**	**$ 106,282**

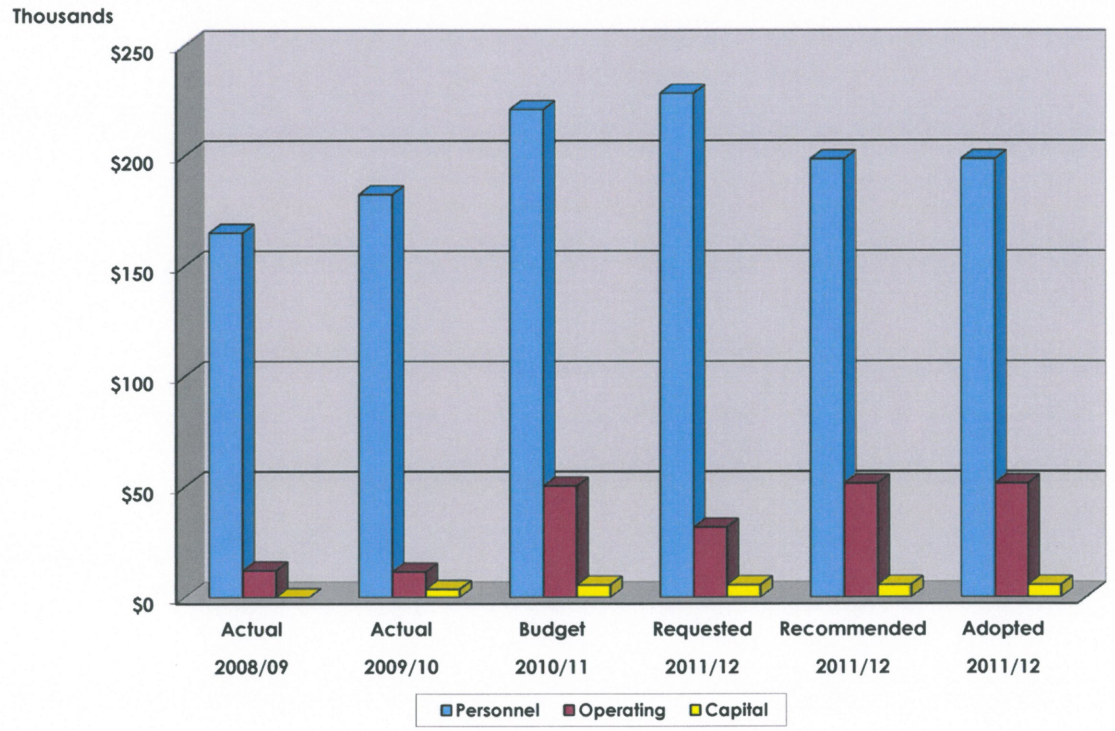


Significant Changes

No significant changes.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 177,247	$ 197,710	$ 277,053	$ 265,565	$ 255,565	$ 255,565
General Appropriation	-	-	-	-	-	-
Total	**$ 177,247**	**$ 197,710**	**$ 277,053**	**$ 265,565**	**$ 255,565**	**$ 255,565**
Expenditures						
Personnel	$ 165,088	$ 182,467	$ 221,072	$ 228,349	$ 198,493	$ 198,493
Operating	12,159	11,589	50,443	31,678	51,534	51,534
Capital	-	3,654	5,538	5,538	5,538	5,538
Total	**$ 177,247**	**$ 197,710**	**$ 277,053**	**$ 265,565**	**$ 255,565**	**$ 255,565**

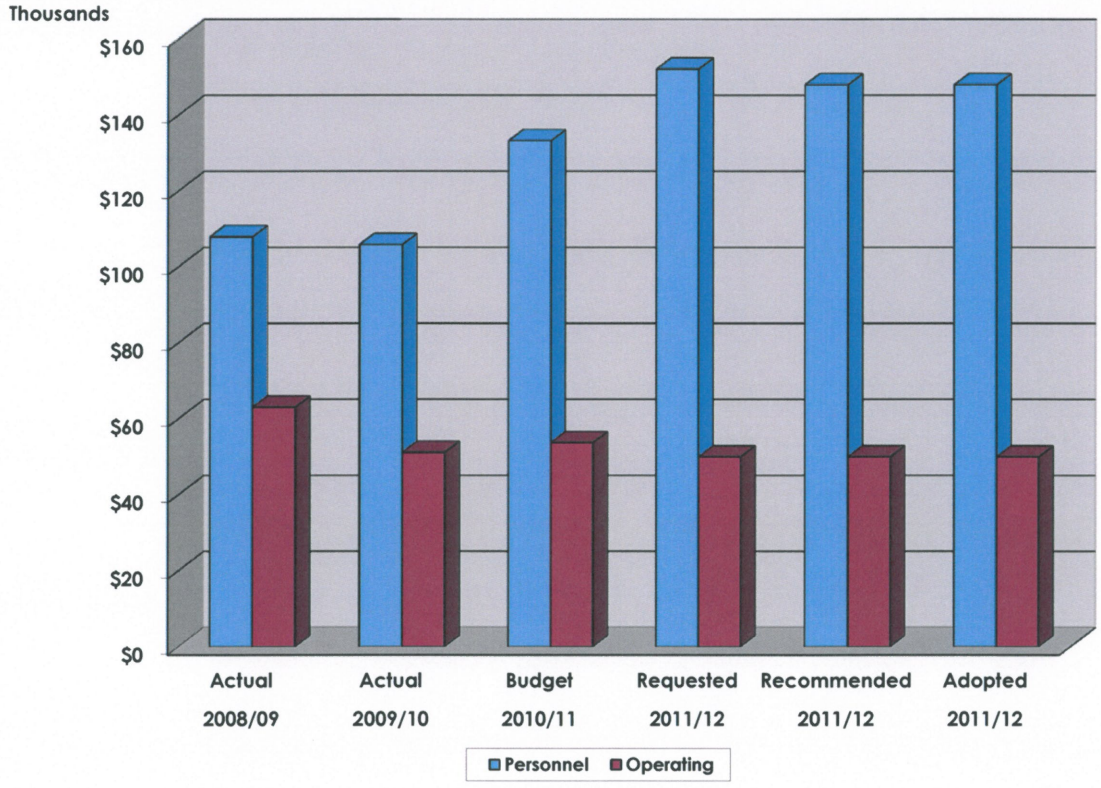


Significant Changes

No significant changes.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 128,093	$ 120,735	$ 116,552	$ 116,552	$ 116,252	$ 116,252
Sales and Services	48,930	42,443	33,819	31,247	31,247	31,247
General Appropriation	(6,122)	(6,233)	36,437	54,176	50,342	50,342
	$ 170,901	**$ 156,945**	**$ 186,808**	**$ 201,975**	**$ 197,841**	**$ 197,841**
Expenditures						
Personnel	$ 107,872	$ 105,801	$ 133,124	$ 152,005	$ 147,871	$ 147,871
Operating	63,029	51,144	53,684	49,970	49,970	49,970
Total	**$ 170,901**	**$ 156,945**	**$ 186,808**	**$ 201,975**	**$ 197,841**	**$ 197,841**

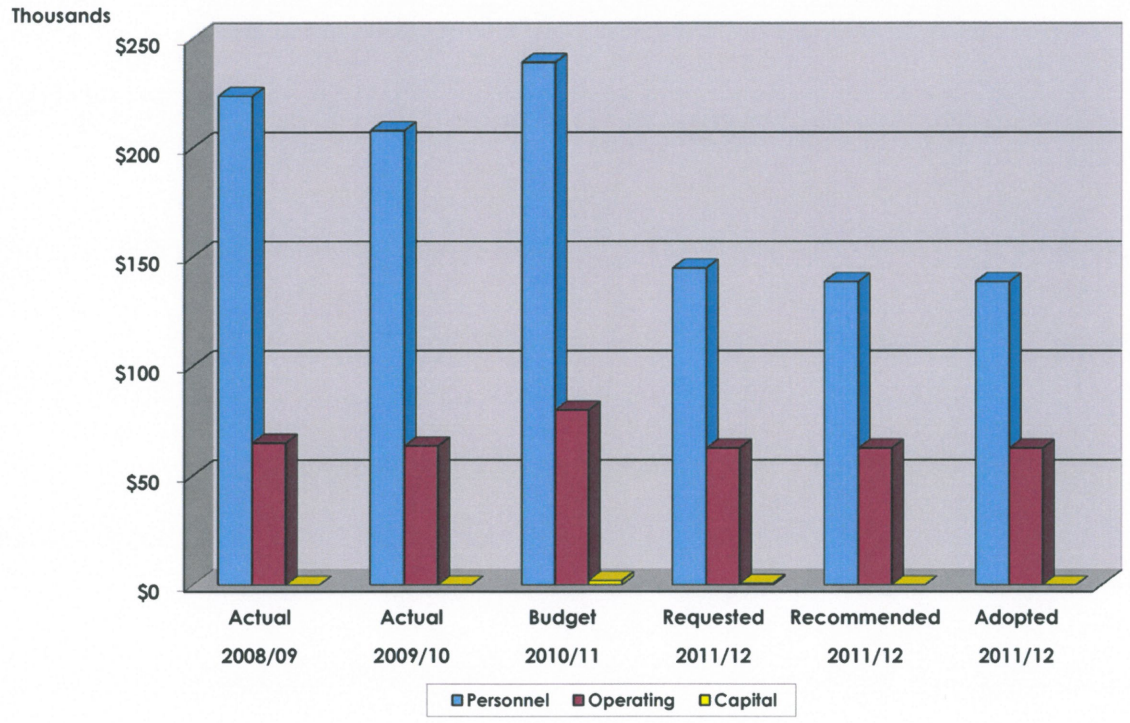


Significant Changes

Transfer of two positions to Animal Control Enforcement under the Sheriff's Department.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 56,048	$ 56,162	$ 55,507	$ 4,174	$ 4,174	$ 4,174
General Appropriation	232,343	215,019	265,284	203,783	196,826	196,826
Total	**$ 288,391**	**$ 271,181**	**$ 320,791**	**$ 207,957**	**$ 201,000**	**$ 201,000**
Expenditures						
Personnel	$ 223,528	$ 207,761	$ 238,996	$ 144,808	$ 138,551	$ 138,551
Operating	64,863	63,420	79,795	62,449	62,449	62,449
Capital	-	-	2,000	700	-	-
Total	**$ 288,391**	**$ 271,181**	**$ 320,791**	**$ 207,957**	**$ 201,000**	**$ 201,000**



Mission

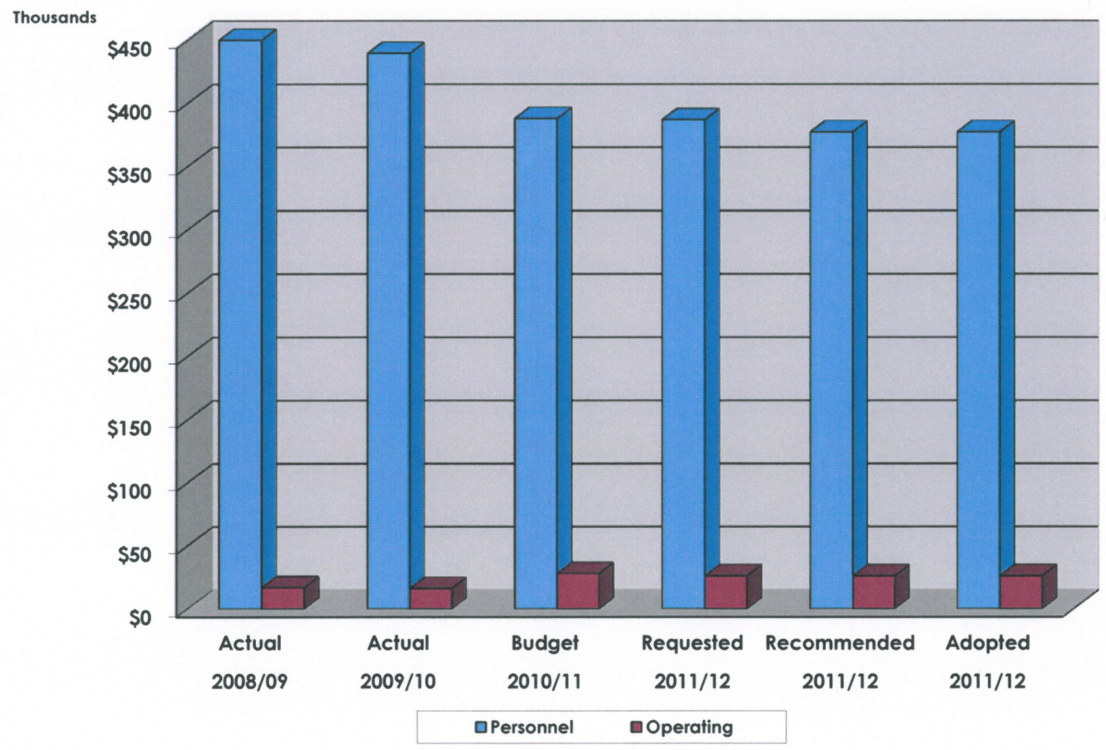
The mission of Lee County Environmental Health is to safeguard life, promote human health and protect the environment.

Significant Changes

Reallocation of one inspector's time.A4051

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 1,835	$ 13,637	$ 12,887	$ 7,250	$ 7,250	$ 7,250
Sales and Services	116,375	82,545	66,506	68,632	68,632	68,632
General Appropriation	350,507	359,665	336,795	337,434	327,725	327,725
Total	**$ 468,717**	**$ 455,847**	**$ 416,188**	**$ 413,316**	**$ 403,607**	**$ 403,607**
Expenditures						
Personnel	$ 451,685	$ 439,528	$ 388,076	$ 387,066	$ 377,357	$ 377,357
Operating	17,032	16,319	28,112	26,250	26,250	26,250
Total	**$ 468,717**	**$ 455,847**	**$ 416,188**	**$ 413,316**	**$ 403,607**	**$ 403,607**

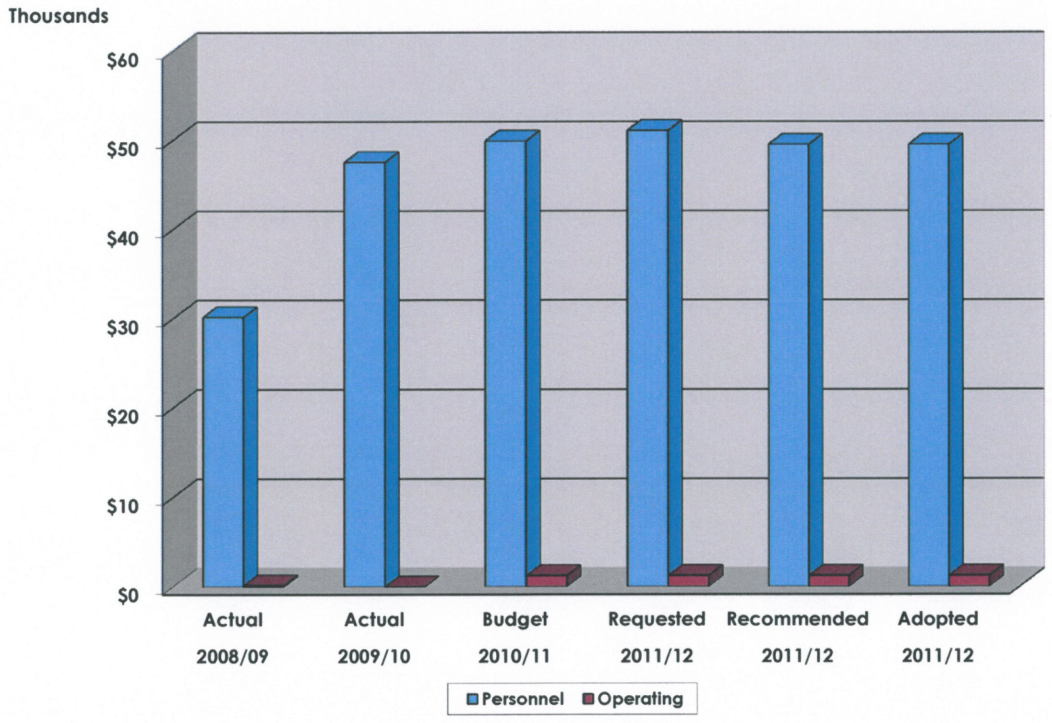


Significant Changes

No significant changes.

Budget

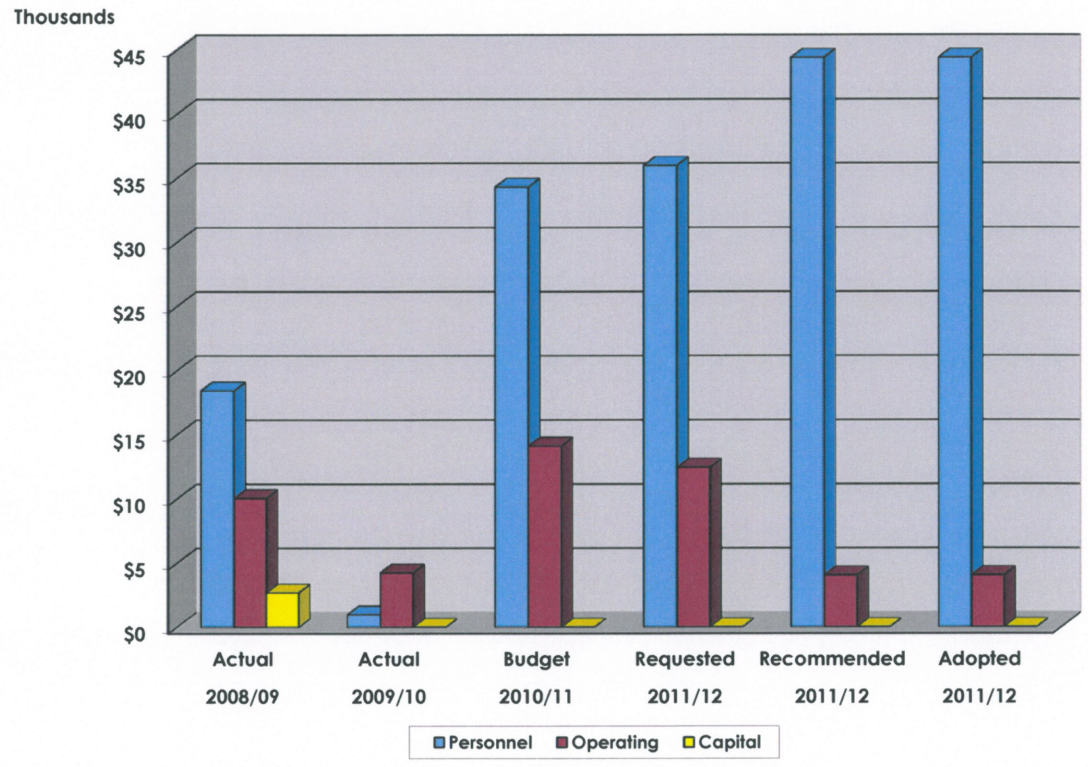
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 500	$ 83	$ 500	$ 500	$ 500	$ 500
General Appropriation	29,789	47,438	50,626	51,785	50,208	50,208
Total	**$ 30,289**	**$ 47,521**	**$ 51,126**	**$ 52,285**	**$ 50,708**	**$ 50,708**
Expenditures						
Personnel	$ 30,146	$ 47,521	$ 49,892	$ 51,052	$ 49,475	$ 49,475
Operating	143	-	1,234	1,233	1,233	1,233
Total	**$ 30,289**	**$ 47,521**	**$ 51,126**	**$ 52,285**	**$ 50,708**	**$ 50,708**



Health - Bioterrorism

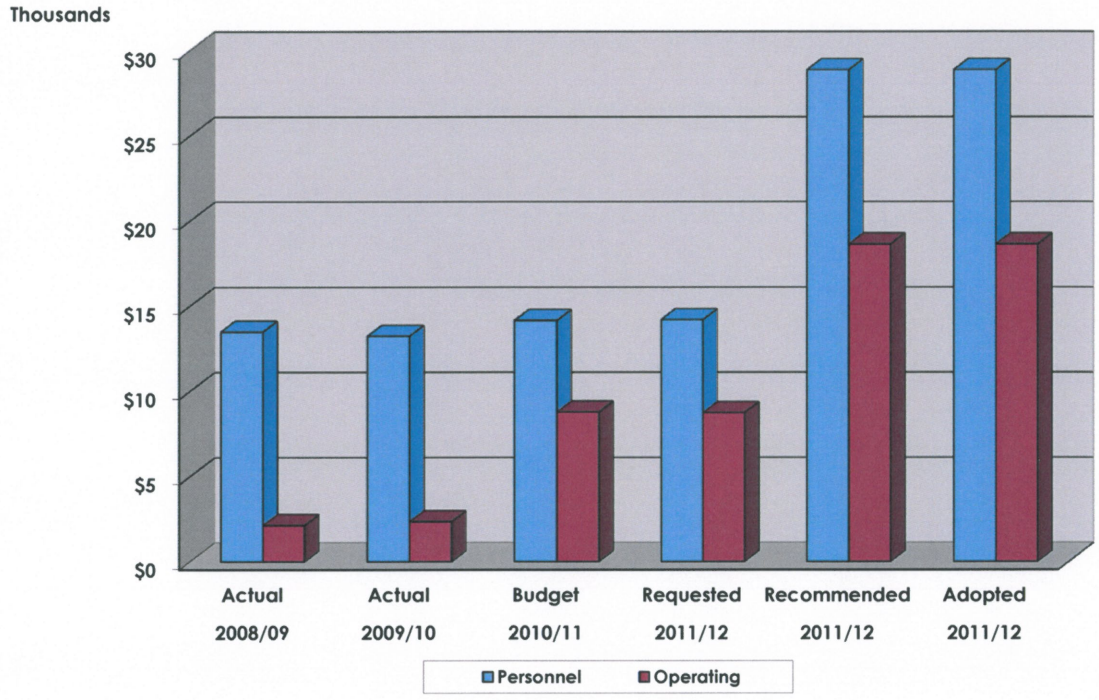
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 44,395	$ 49,236	$ 48,453	$ 48,453	$ 48,453	$ 48,453
General Appropriation	(13,197)	(43,999)	-	-	-	-
Total	**$ 31,198**	**$ 5,237**	**$ 48,453**	**$ 48,453**	**$ 48,453**	**$ 48,453**
Expenditures						
Personnel	$ 18,443	$ 986	$ 34,313	$ 35,991	$ 44,397	$ 44,397
Operating	10,068	4,251	14,140	12,462	4,056	4,056
Capital	2,687	-	-	-	-	-
Total	**$ 31,198**	**$ 5,237**	**$ 48,453**	**$ 48,453**	**$ 48,453**	**$ 48,453**



Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 15,623	$ 15,592	$ 22,935	$ 22,935	$ 47,508	$ 47,508
General Appropriation	-	-	-	-	-	-
Total	**$ 15,623**	**$ 15,592**	**$ 22,935**	**$ 22,935**	**$ 47,508**	**$ 47,508**
Expenditures						
Personnel	$ 13,484	$ 13,236	$ 14,152	$ 14,196	$ 28,870	$ 28,870
Operating	2,139	2,356	8,783	8,739	18,638	18,638
Total	**$ 15,623**	**$ 15,592**	**$ 22,935**	**$ 22,935**	**$ 47,508**	**$ 47,508**



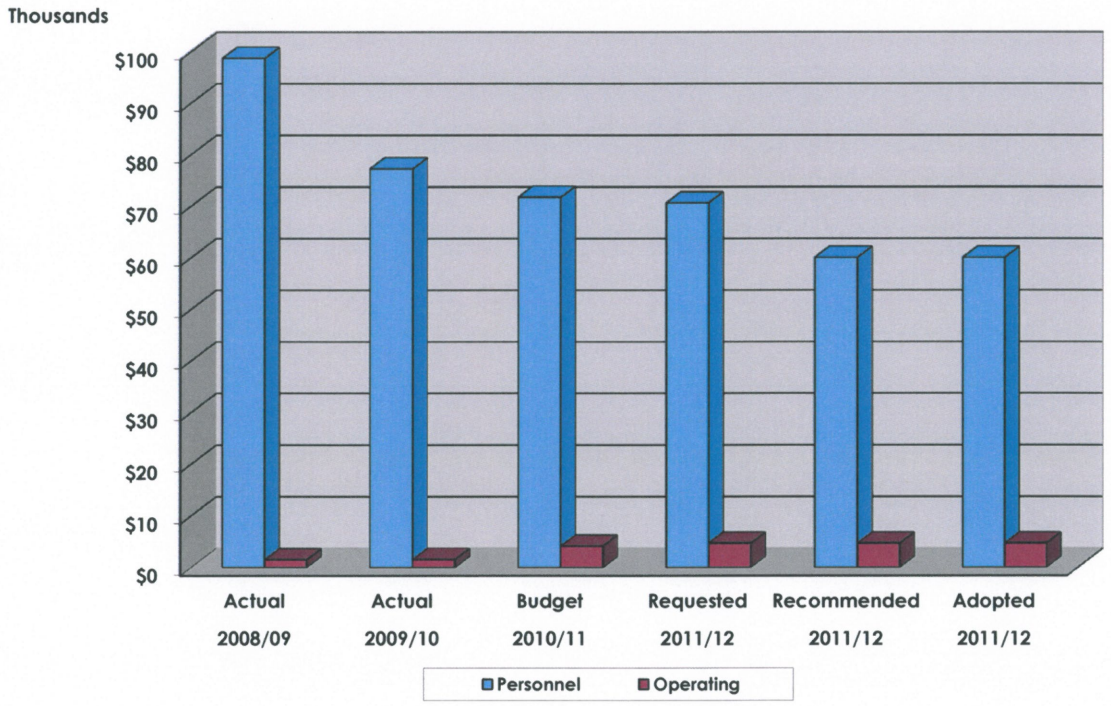
Health - Children Services Coordinator

Significant Changes

Reallocation of salaries among programs.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 29,703	$ 2,649	$ 2,649	$ -	$ -	$ -
Sales and Services	50,308	34,782	21,554	63,636	57,302	57,302
General Appropriation	20,164	41,383	51,679	11,700	7,423	7,423
Total	**$ 100,175**	**$ 78,814**	**$ 75,882**	**$ 75,336**	**$ 64,725**	**$ 64,725**
Expenditures						
Personnel	$ 98,667	$ 77,247	$ 71,719	$ 70,643	$ 60,032	$ 60,032
Operating	1,508	1,567	4,163	4,693	4,693	4,693
Total	**$ 100,175**	**$ 78,814**	**$ 75,882**	**$ 75,336**	**$ 64,725**	**$ 64,725**

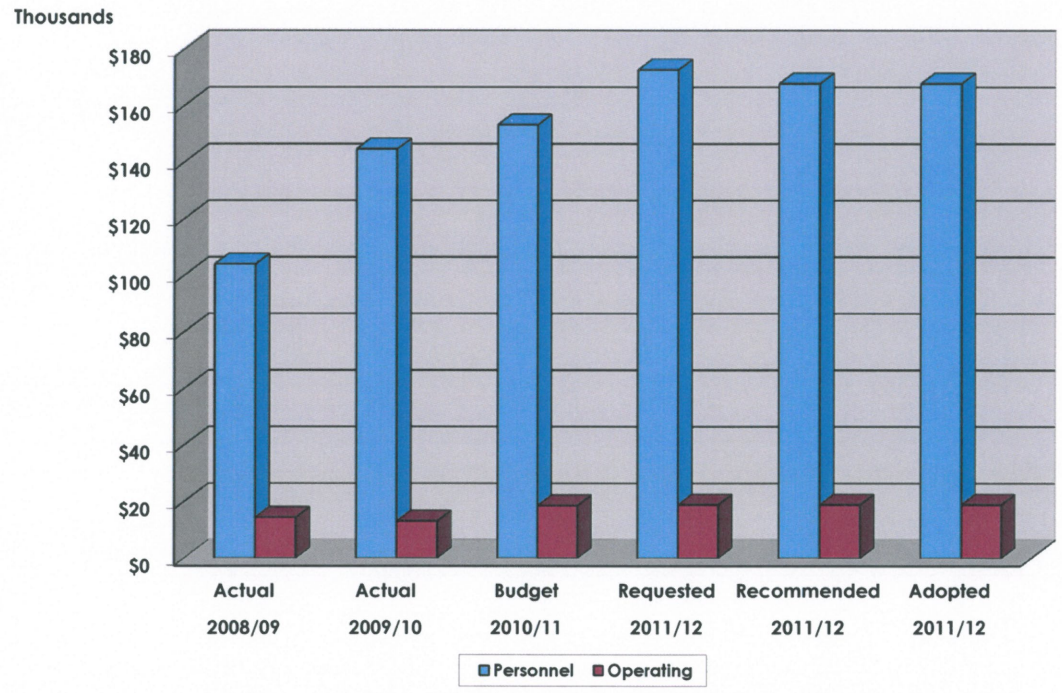


Significant Changes

No significant changes.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 13,502	$ 13,502	$ 13,522	$ 13,502	$ 13,502	$ 13,502
Sales and Services	14,167	15,215	13,554	8,304	8,304	8,304
General Appropriation	90,654	129,024	144,691	169,695	164,836	164,836
Total	**$ 118,323**	**$ 157,741**	**$ 171,767**	**$ 191,501**	**$ 186,642**	**$ 186,642**
Expenditures						
Personnel	$ 103,927	$ 144,608	$ 153,187	$ 172,613	$ 167,754	$ 167,754
Operating	14,396	13,133	18,580	18,888	18,888	18,888
Total	**$ 118,323**	**$ 157,741**	**$ 171,767**	**$ 191,501**	**$ 186,642**	**$ 186,642**

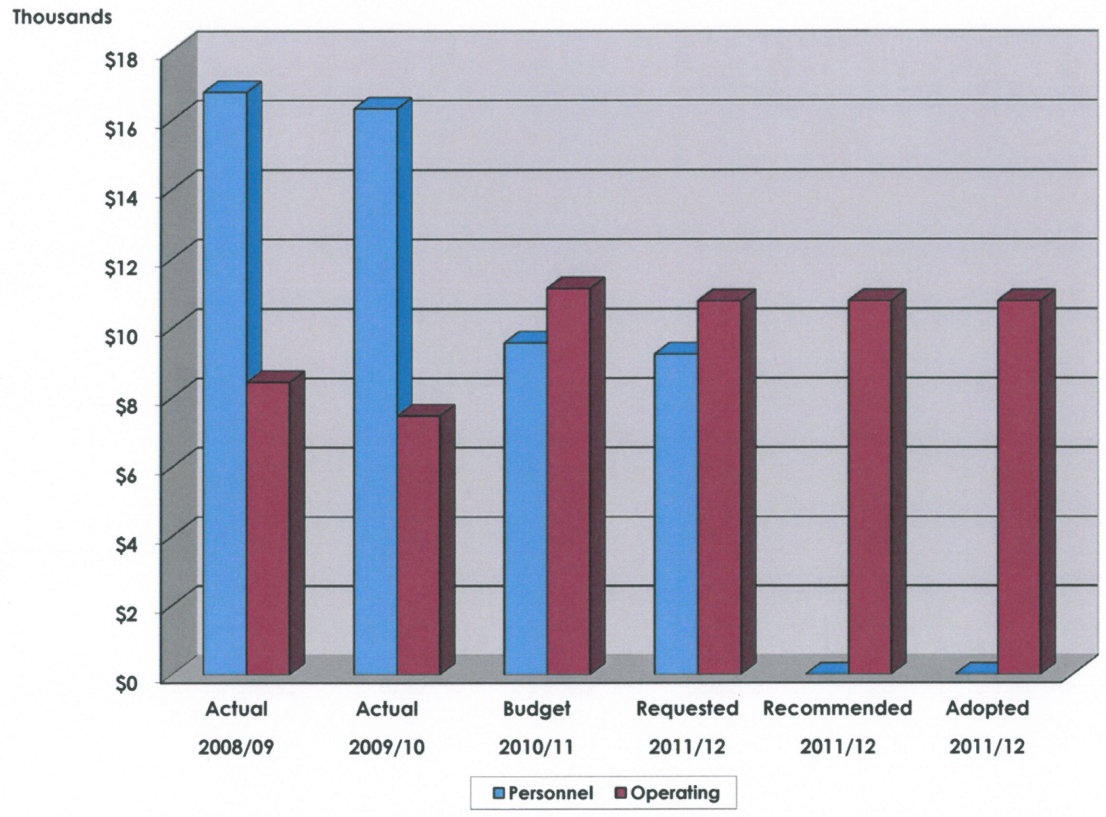


Significant Changes

Reallocation of positions.

Budget

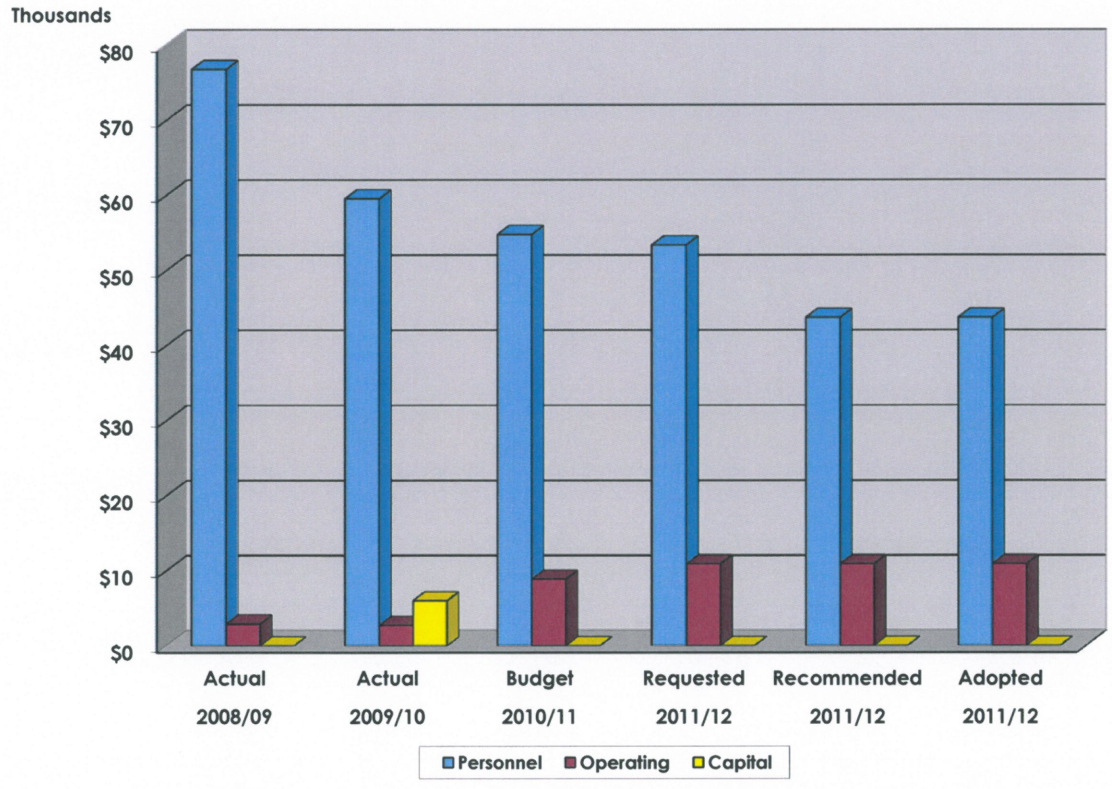
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 19,294	$ 14,186	$ 6,876	$ 9,830	$ 9,830	$ 9,830
General Appropriation	5,957	9,628	13,849	10,209	957	957
Total	**$ 25,251**	**$ 23,814**	**$ 20,725**	**$ 20,039**	**$ 10,787**	**$ 10,787**
Expenditures						
Personnel	$ 16,802	$ 16,332	$ 9,578	$ 9,252	$ -	$ -
Operating	8,449	7,482	11,147	10,787	10,787	10,787
Total	**$ 25,251**	**$ 23,814**	**$ 20,725**	**$ 20,039**	**$ 10,787**	**$ 10,787**



Significant Changes

Reallocation of positions.

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 17,314	$ 17,314	$ 17,314	$ 17,314	$ 17,314	$ 17,314
Sales and Services	8,389	10,090	6,814	7,641	7,641	7,641
General Appropriation	54,053	40,933	39,599	39,386	29,725	29,725
Total	**$ 79,756**	**$ 68,337**	**$ 63,727**	**$ 64,341**	**$ 54,680**	**$ 54,680**
Expenditures						
Personnel	$ 76,812	$ 59,582	$ 54,823	$ 53,410	$ 43,749	$ 43,749
Operating	2,944	2,745	8,904	10,931	10,931	10,931
Capital	-	6,010	-	-	-	-
Total	**$ 79,756**	**$ 68,337**	**$ 63,727**	**$ 64,341**	**$ 54,680**	**$ 54,680**

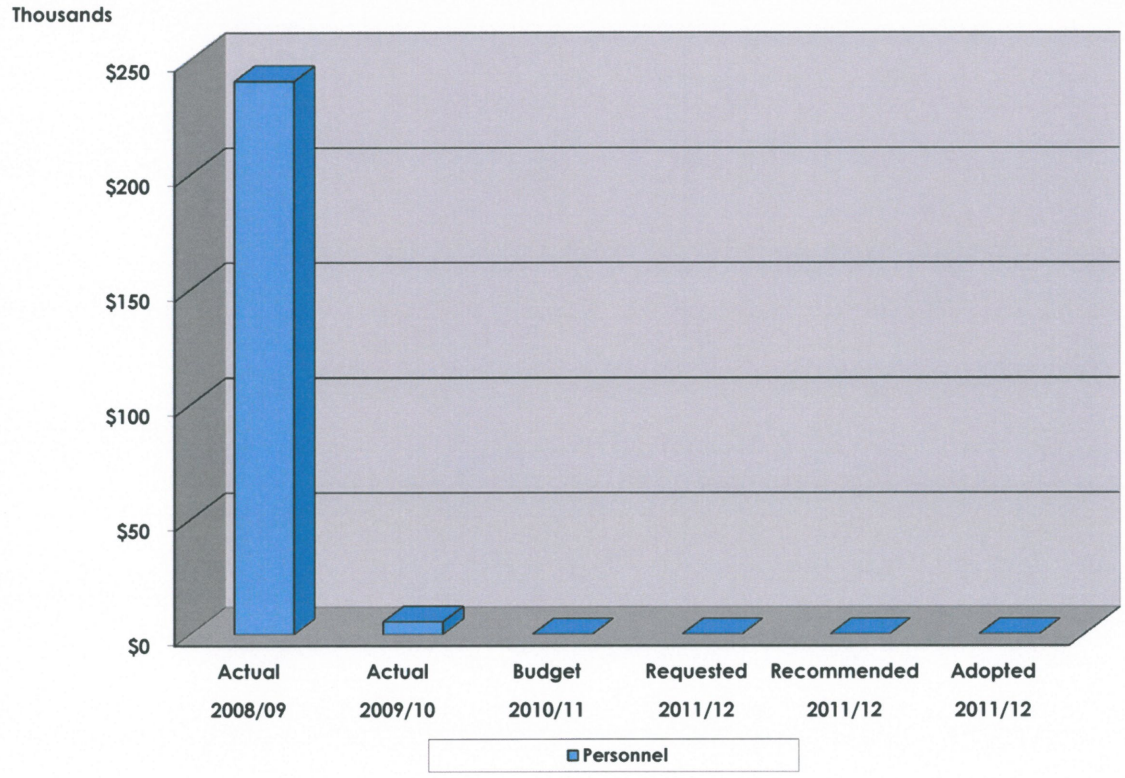


Significant Changes

Dental Clinic closed June 30, 2009.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 168,252	$ 11,823	$ -	$ -	$ -	$ -
General Appropriation	72,456	(6,357)	-	-	-	-
Total	**$ 240,708**	**$ 5,466**	**$ -**	**$ -**	**$ -**	**$ -**
Expenditures						
Personnel	$ 240,708	$ 5,466	$ -	$ -	$ -	$ -
Total	**$ 240,708**	**$ 5,466**	**$ -**	**$ -**	**$ -**	**$ -**

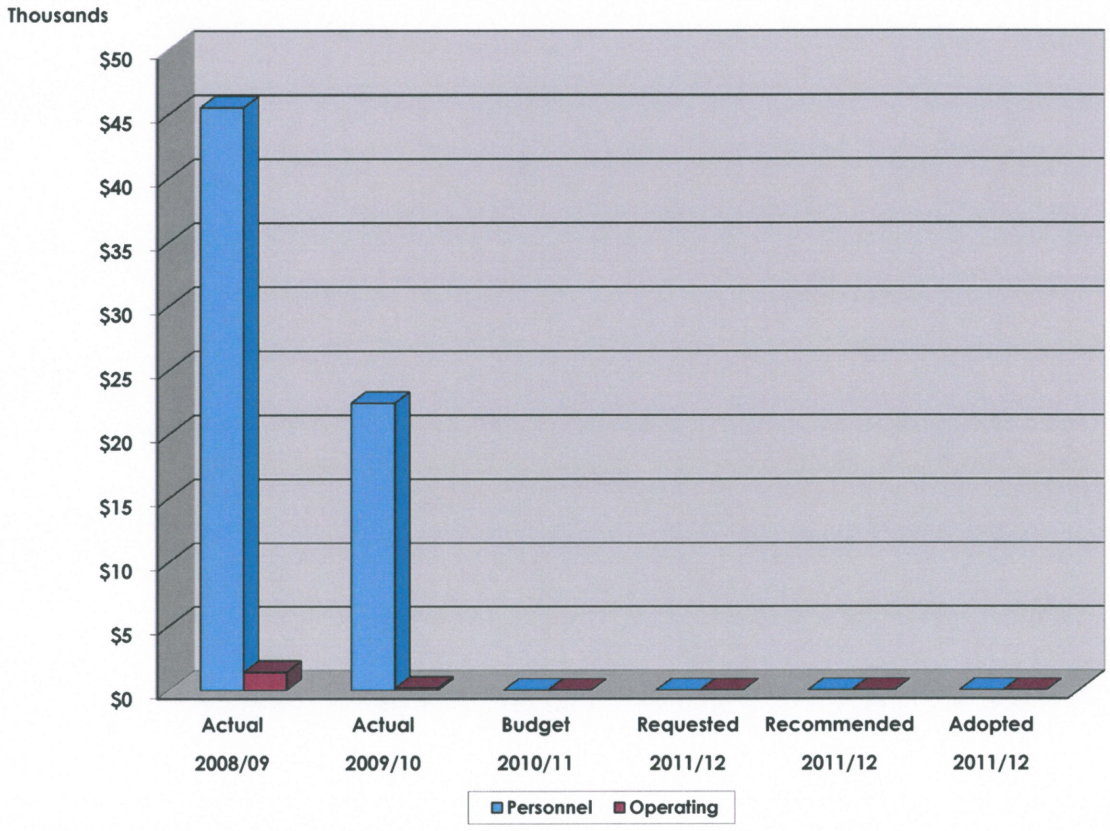


Significant Changes

Reduction due to reduced funding.

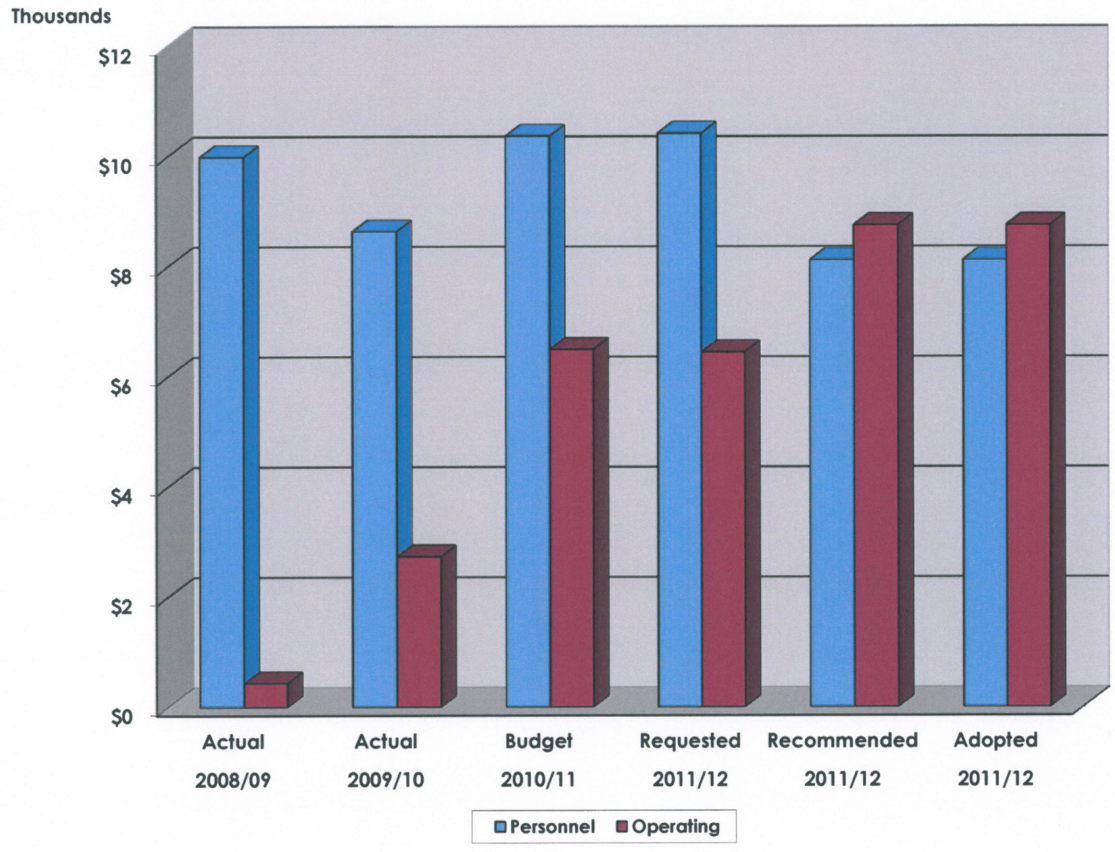
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 2,229	$ -	$ -	$ -	$ -	$ -
Sales and Services	33,697	16,816	-	-	-	-
General Appropriation	11,045	5,834	-	-	-	-
Total	**$ 46,971**	**$ 22,650**	**$ -**	**$ -**	**$ -**	**$ -**
Expenditures						
Personnel	$ 45,553	$ 22,470	$ -	$ -	$ -	$ -
Operating	1,418	180	-	-	-	-
Total	**$ 46,971**	**$ 22,650**	**$ -**	**$ -**	**$ -**	**$ -**



Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 10,431	$ 11,372	$ 16,865	$ 16,865	$ 16,865	$ 16,865
General Appropriation	-	-	-	-	-	-
Total	**$ 10,431**	**$ 11,372**	**$ 16,865**	**$ 16,865**	**$ 16,865**	**$ 16,865**
Expenditures						
Personnel	$ 9,993	$ 8,636	$ 10,368	$ 10,417	$ 8,114	$ 8,114
Operating	438	2,736	6,497	6,448	8,751	8,751
Total	**$ 10,431**	**$ 11,372**	**$ 16,865**	**$ 16,865**	**$ 16,865**	**$ 16,865**

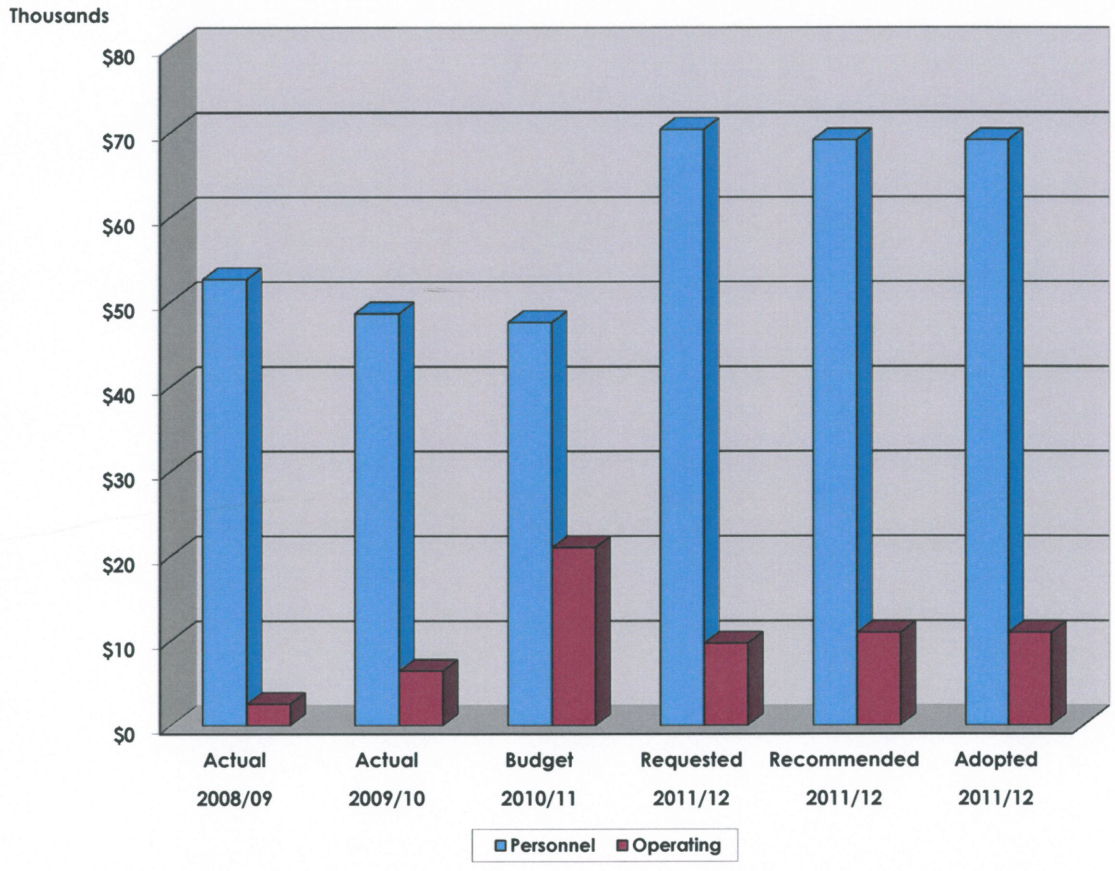


Significant Changes

Reallocation of positions.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 55,167	$ 55,019	$ 68,527	$ 80,015	$ 80,015	$ 80,015
General Appropriation	-	-	-	-	-	-
Total	**$ 55,167**	**$ 55,019**	**$ 68,527**	**$ 80,015**	**$ 80,015**	**$ 80,015**
Expenditures						
Personnel	$ 52,633	$ 48,589	$ 47,539	$ 70,322	$ 69,081	$ 69,081
Operating	2,534	6,430	20,988	9,693	10,934	10,934
Total	**$ 55,167**	**$ 55,019**	**$ 68,527**	**$ 80,015**	**$ 80,015**	**$ 80,015**

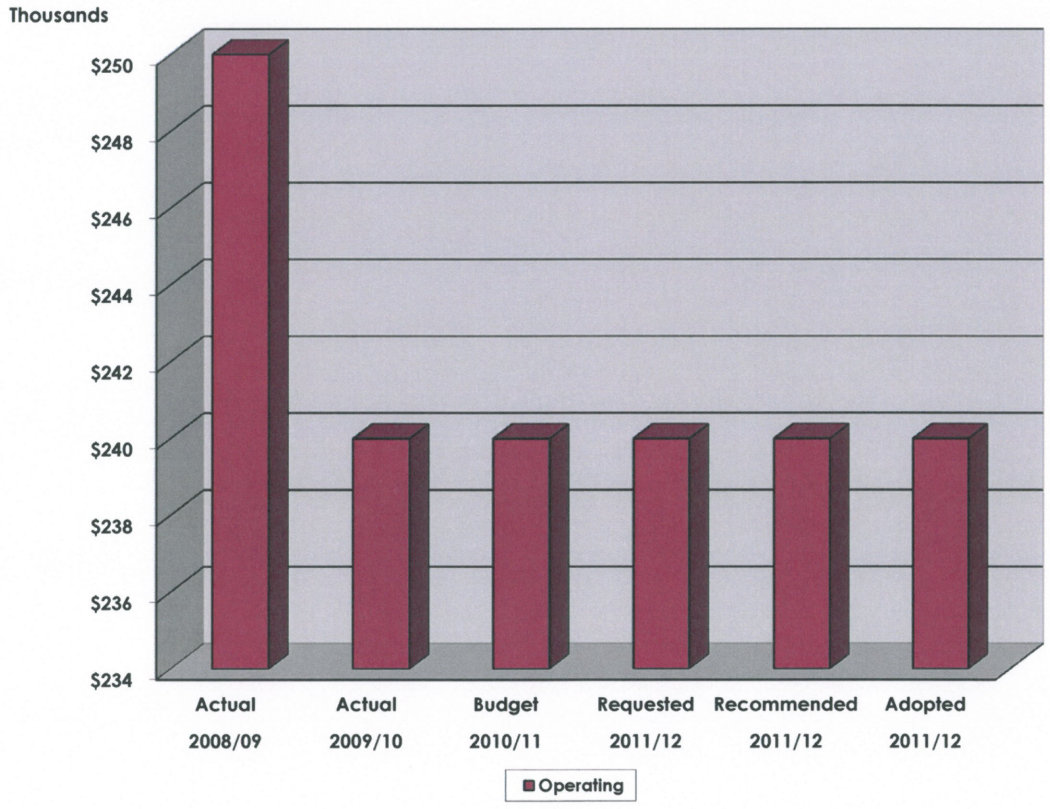


Significant Changes

No significant changes

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Intergovernmental Revenues	$ 15,091	$ 15,087	$ 15,000	$ 15,000	$ 15,000	$ 15,000
General Appropriation	234,909	224,913	225,000	225,000	225,000	225,000
Total	**$ 250,000**	**$ 240,000**	**$ 240,000**	**$ 240,000**	**$ 240,000**	**$ 240,000**
Expenditures						
Operating	$ 250,000	$ 240,000	$ 240,000	$ 240,000	$ 240,000	$ 240,000
Total	**$ 250,000**	**$ 240,000**	**$ 240,000**	**$ 240,000**	**$ 240,000**	**$ 240,000**

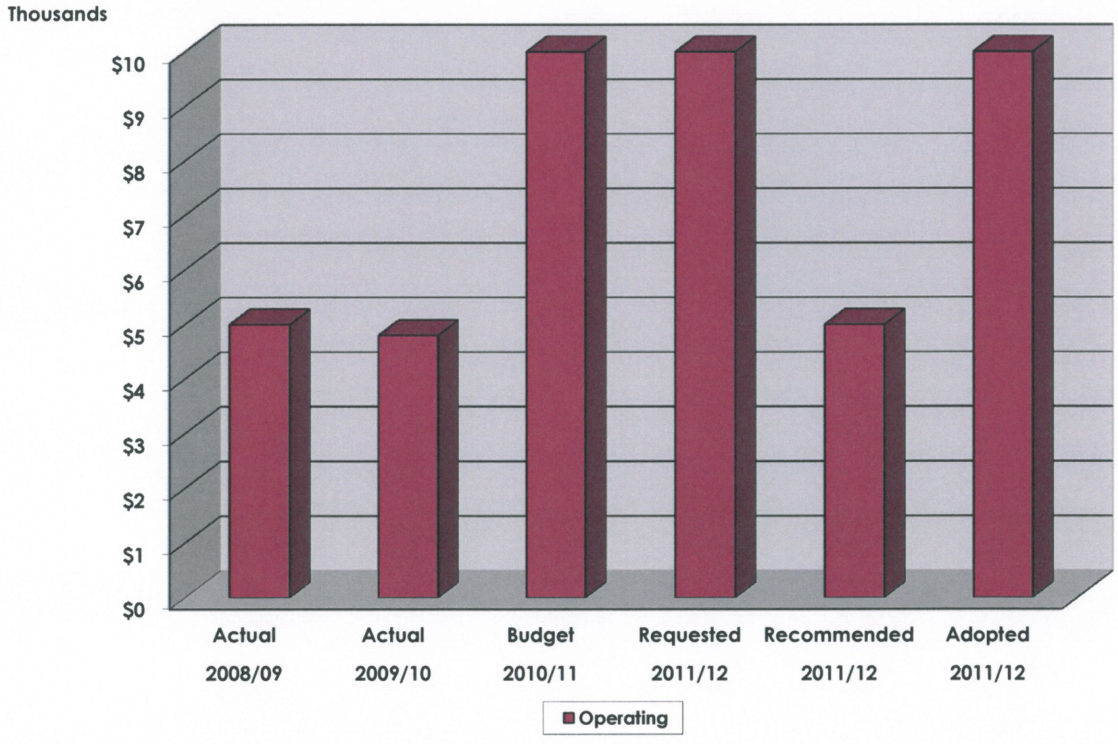


Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 5,000	$ 5,000	$ 10,000	$ 10,000	$ 5,000	$ 10,000
Total	**$ 5,000**	**$ 5,000**	**$ 10,000**	**$ 10,000**	**$ 5,000**	**$ 10,000**
Expenditures						
Operating	$ 5,000	$ 4,800	$ 10,000	$ 10,000	$ 5,000	$ 10,000
Total	**$ 5,000**	**$ 4,800**	**$ 10,000**	**$ 10,000**	**$ 5,000**	**$ 10,000**



Social Services

Mission

The mission of the Lee County Department of Social Services is to improve the quality of life for Lee County citizens by promoting health and well-being, fostering self-sufficiency, and protecting vulnerable populations.

Significant Changes

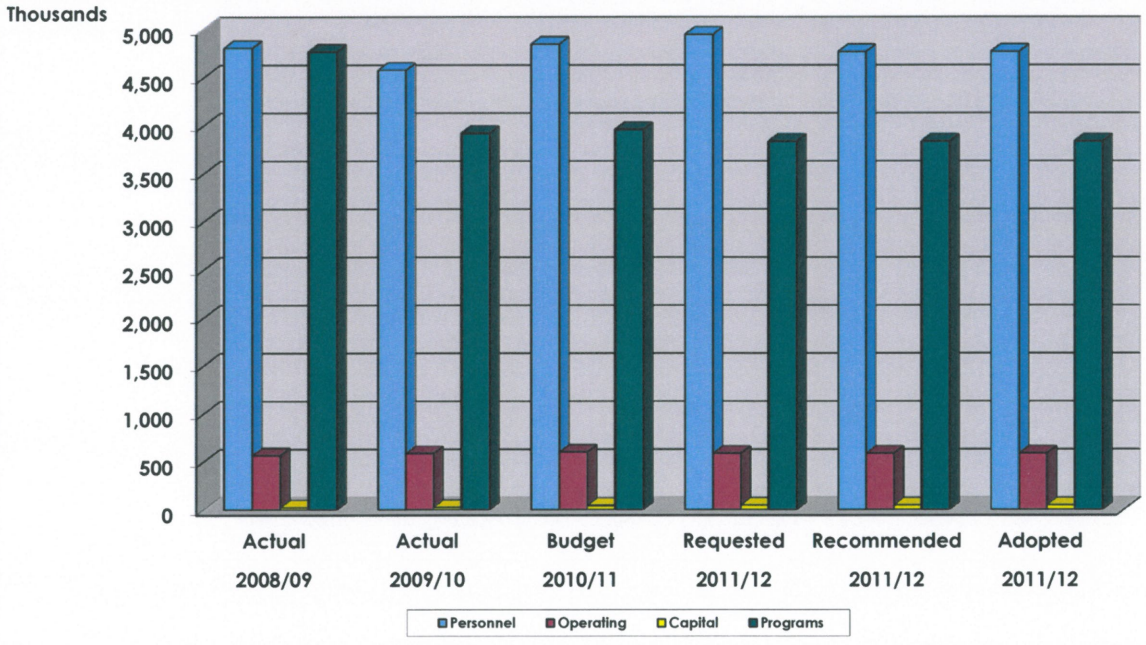
Two of the three requested Income Maintenance Caseworker II's recommended for funding.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	97	97	92	95	93	93

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and state grants	$ 6,755,214	$ 6,802,887	$ 6,682,659	$ 6,650,718	$ 6,555,294	$ 6,555,294
Other sales and services	48,624	47,453	47,952	47,163	47,163	47,163
Miscellaneous	30,137	32,310	7,105	7,105	7,105	7,105
General Appropriation	3,338,886	2,232,507	2,719,627	2,720,069	2,636,086	2,636,086
Total	**$ 10,172,861**	**$ 9,115,157**	**$ 9,457,343**	**$ 9,425,055**	**$ 9,245,648**	**$ 9,245,648**
Expenditures						
Personnel	$ 4,809,800	$ 4,578,237	$ 4,850,310	$ 4,950,425	$ 4,771,018	$ 4,771,018
Operating	567,297	587,849	601,801	588,841	588,841	588,841
Capital	23,844	26,345	43,929	47,090	47,090	47,090
Programs	4,771,920	3,922,726	3,961,303	3,838,699	3,838,699	3,838,699
Total	**$ 10,172,861**	**$ 9,115,157**	**$ 9,457,343**	**$ 9,425,055**	**$ 9,245,648**	**$ 9,245,648**

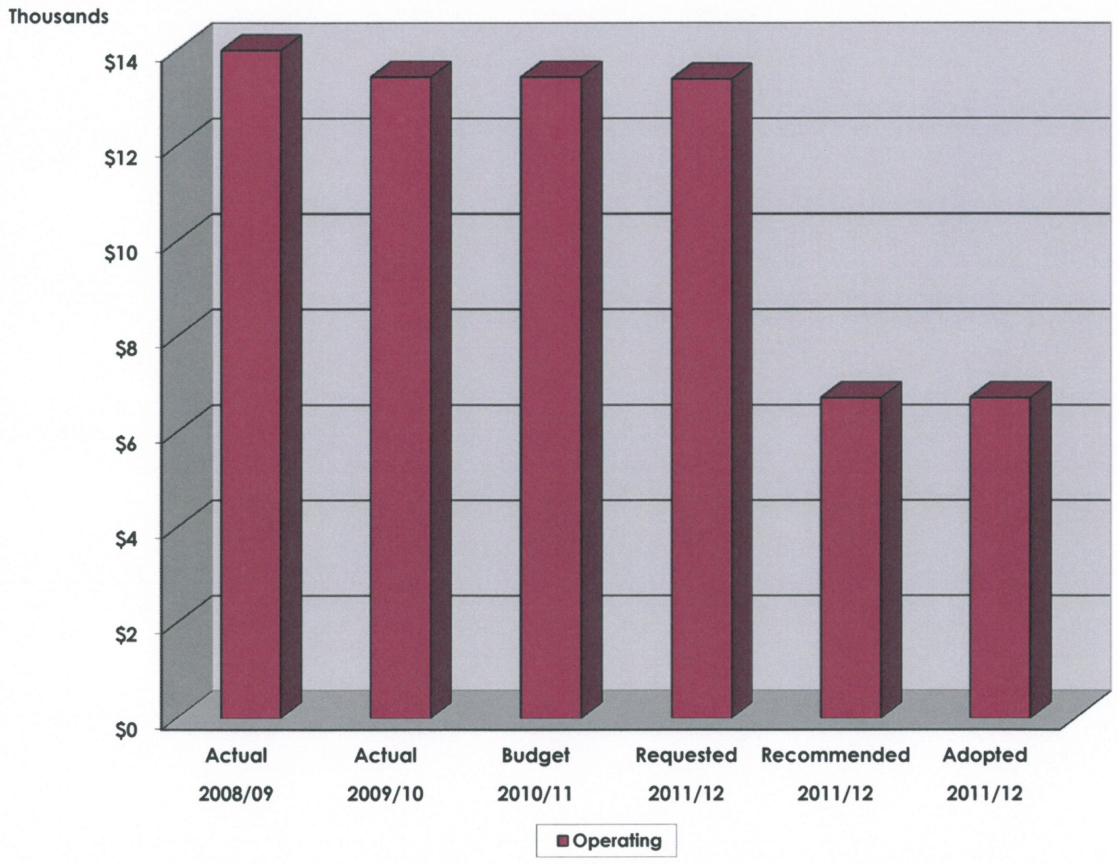


Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 14,000	$ 13,440	$ 13,440	$ 13,400	$ 6,720	$ 6,720
Total	**$ 14,000**	**$ 13,440**	**$ 13,440**	**$ 13,400**	**$ 6,720**	**$ 6,720**
Expenditures						
Operating	$ 14,000	$ 13,440	$ 13,440	$ 13,400	$ 6,720	$ 6,720
Total	**$ 14,000**	**$ 13,440**	**$ 13,440**	**$ 13,400**	**$ 6,720**	**$ 6,720**



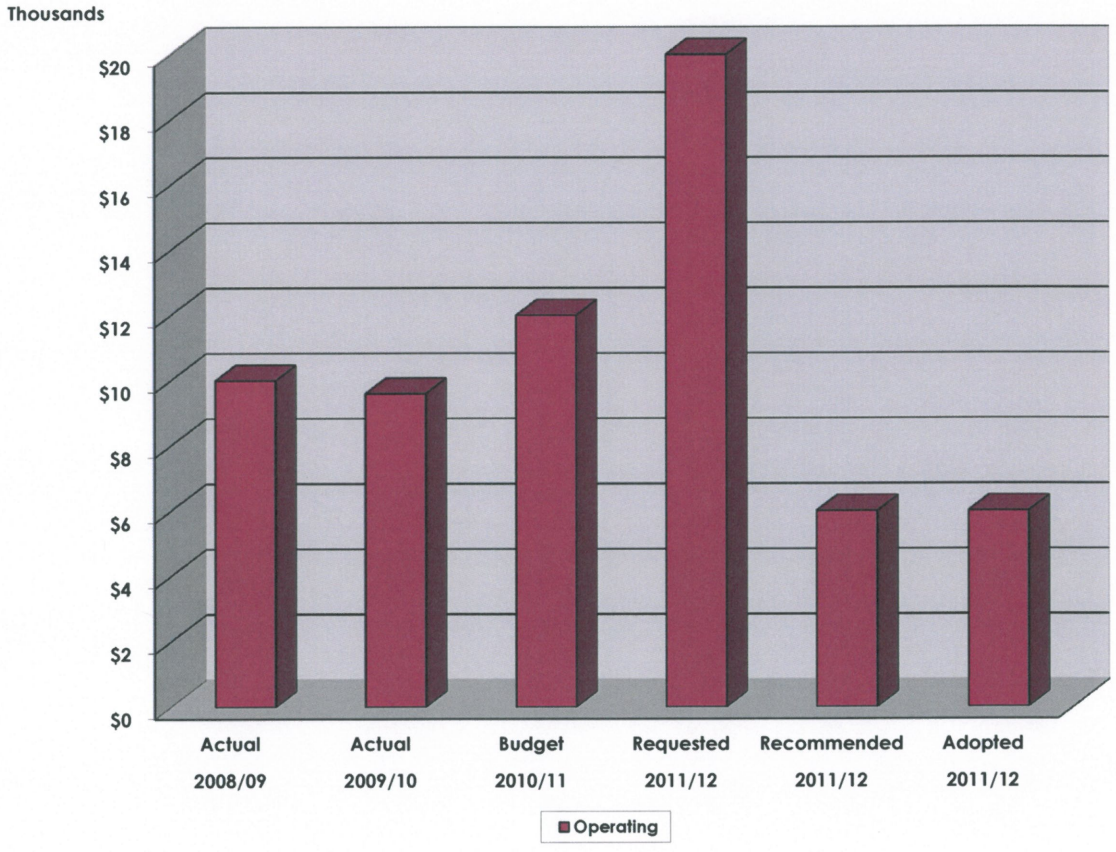
HAVEN

Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 10,000	$ 9,600	$ 12,000	$ 20,000	$ 6,000	$ 6,000
Total	**$ 10,000**	**$ 9,600**	**$ 12,000**	**$ 20,000**	**$ 6,000**	**$ 6,000**
Expenditures						
Operating	$ 10,000	$ 9,600	$ 12,000	$ 20,000	$ 6,000	$ 6,000
Total	**$ 10,000**	**$ 9,600**	**$ 12,000**	**$ 20,000**	**$ 6,000**	**$ 6,000**



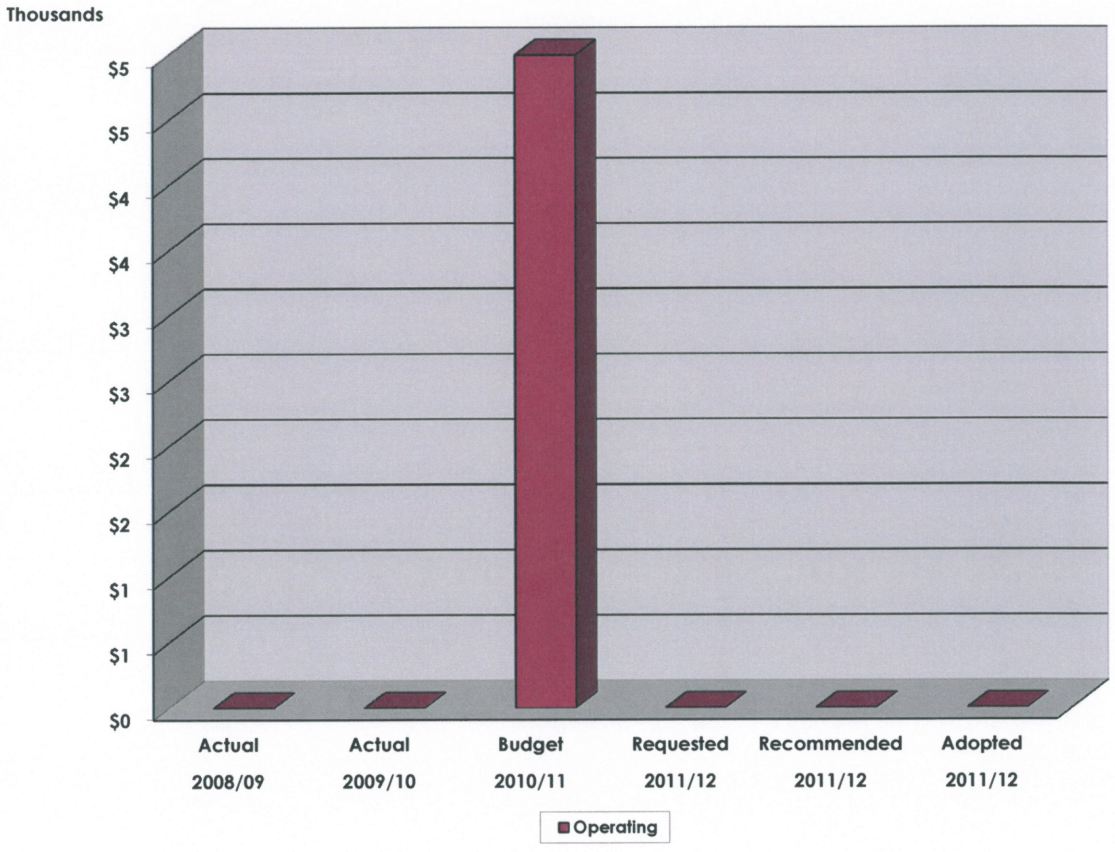
Helping Hand Clinic

Significant Changes

Application for funding not submitted.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ -	$ -	$ 5,000	$ -	$ -	$ -
Total	**$ -**	**$ -**	**$ 5,000**	**$ -**	**$ -**	**$ -**
Expenditures						
Operating	$ -	$ -	$ 5,000	$ -	$ -	$ -
Total	**$ -**	**$ -**	**$ 5,000**	**$ -**	**$ -**	**$ -**



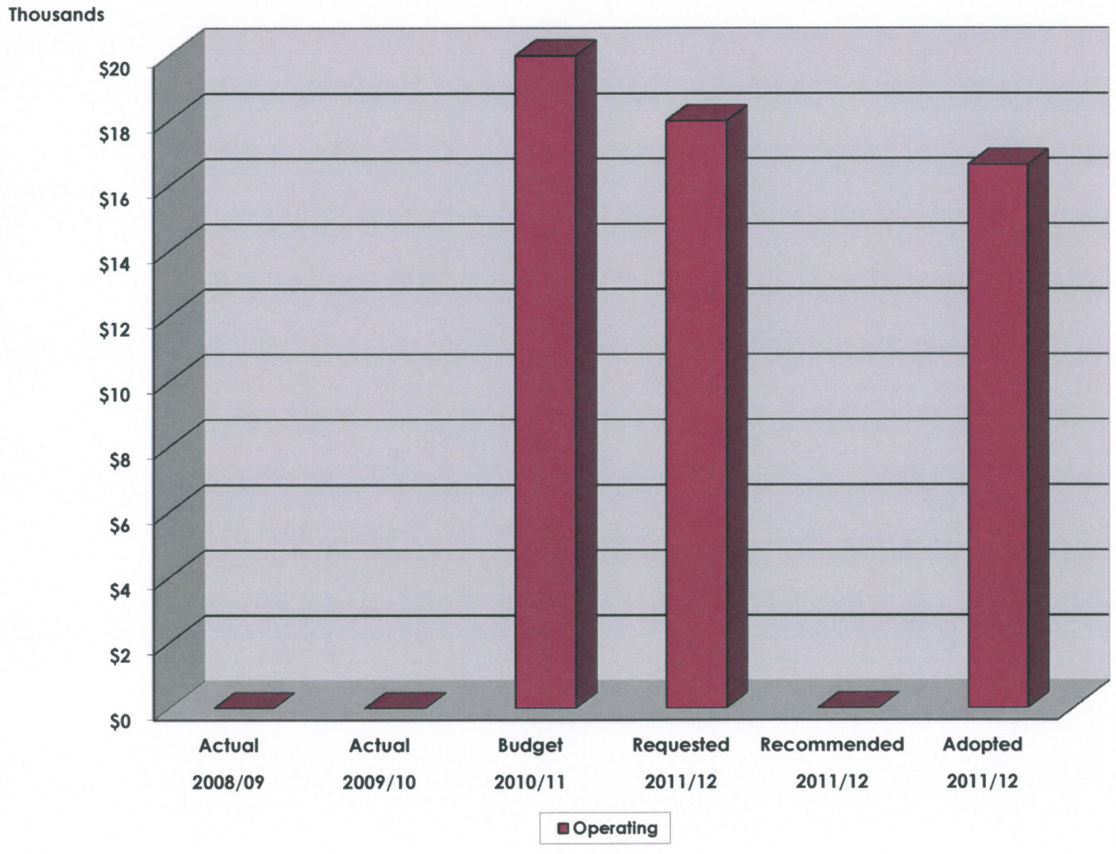
Boys & Girls Club

Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ -	$ -	$ 20,000	$ 18,000	$ -	$ 16,650
Total	**$ -**	**$ -**	**$ 20,000**	**$ 18,000**	**$ -**	**$ 16,650**
Expenditures						
Operating	$ -	$ -	$ 20,000	$ 18,000	$ -	$ 16,650
Total	**$ -**	**$ -**	**$ 20,000**	**$ 18,000**	**$ -**	**$ 16,650**



COLTS

Mission

The mission of the County of Lee Transit System is to provide a timely, safe, efficient means of mobility to the citizens.

Significant Changes

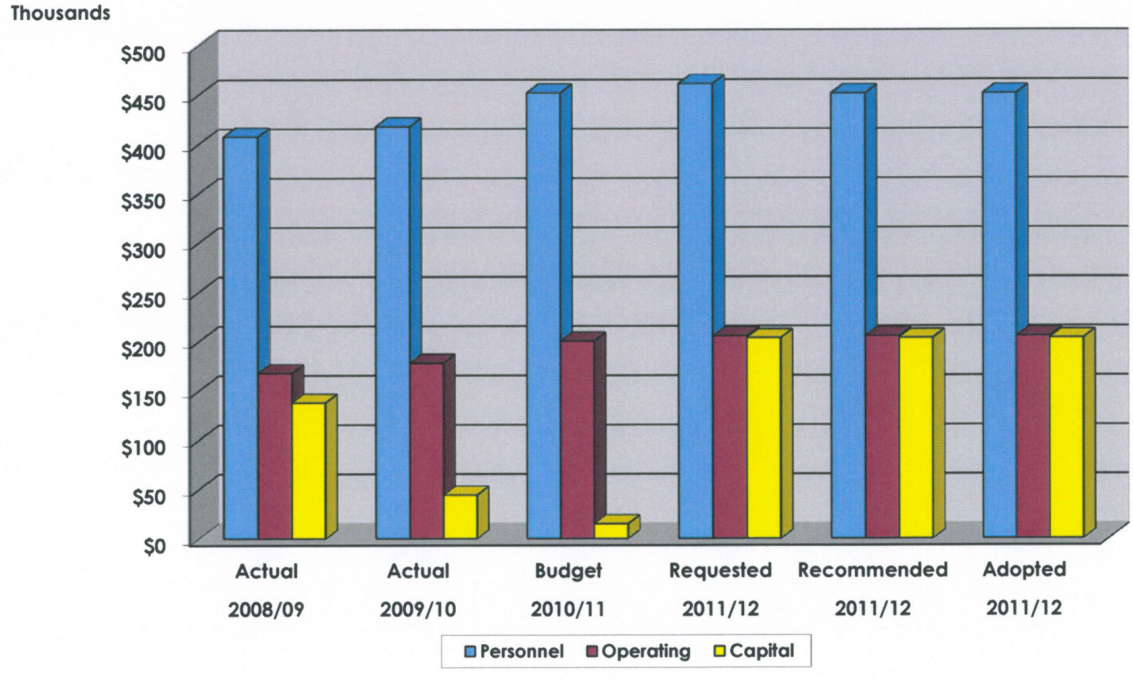
No significant changes

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	3	3	3	3	3	3

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and state grants	$ 435,055	$ 360,495	$ 358,116	$ 502,965	$ 502,965	$ 502,965
Other sales and services	293,273	273,484	275,331	323,462	323,462	323,462
Miscellaneous	361	5,934	-	-	-	-
General Appropriation	(15,244)	287	34,074	43,385	33,640	33,640
Total	**$ 713,445**	**$ 640,200**	**$ 667,521**	**$ 869,812**	**$ 860,067**	**$ 860,067**
Expenditures						
Personnel	$ 407,587	$ 417,769	$ 451,869	$ 461,043	$ 451,298	$ 451,298
Operating	167,994	178,181	200,533	205,344	205,344	205,344
Capital	137,864	44,250	15,119	203,425	203,425	203,425
Total	**$ 713,445**	**$ 640,200**	**$ 667,521**	**$ 869,812**	**$ 860,067**	**$ 860,067**



Senior Services

Mission

The mission of Lee County Senior Services is to provide a comprehensive assessment of the needs and opportunities associated with older adults and to fashion an achievable vision of successful aging in Lee County. Lee County Senior Services' mission statement is facilitated by the Enrichment Center, a building which serves as a focal point in the community where older adults meet to participate in activities and enhance their involvement in the community. The Center was developed for the purpose of providing an activity center for older adults who can function independently. It is a visible reminder in Lee County of the value and contributions of our older citizens.

Significant Changes

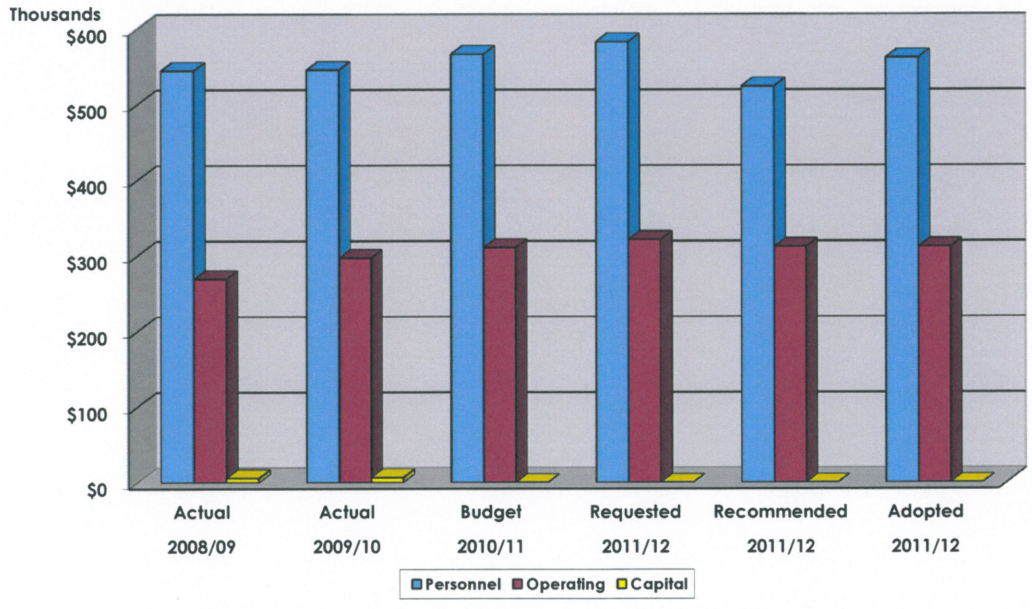
Reduction in hours the Enrichment Center will open to the public and the elimination of two positions.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	10.875	10.875	10.875	10.375	8.5	9

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and state grants	$ 411,849	$ 452,823	$ 406,687	$ 414,790	$ 414,790	$ 414,790
Other sales and services	51,062	60,232	64,000	64,000	64,000	64,000
General Appropriation	356,989	336,720	406,627	425,409	357,210	395,003
Total	**$ 819,900**	**$ 849,775**	**$ 877,314**	**$ 904,199**	**$ 836,000**	**$ 873,793**
Expenditures						
Personnel	$ 544,698	$ 545,846	$ 566,290	$ 582,658	$ 523,959	$ 561,752
Operating	269,436	297,302	311,024	321,541	312,041	312,041
Capital	5,766	6,627	-	-	-	-
Total	**$ 819,900**	**$ 849,775**	**$ 877,314**	**$ 904,199**	**$ 836,000**	**$ 873,793**



Significant Changes

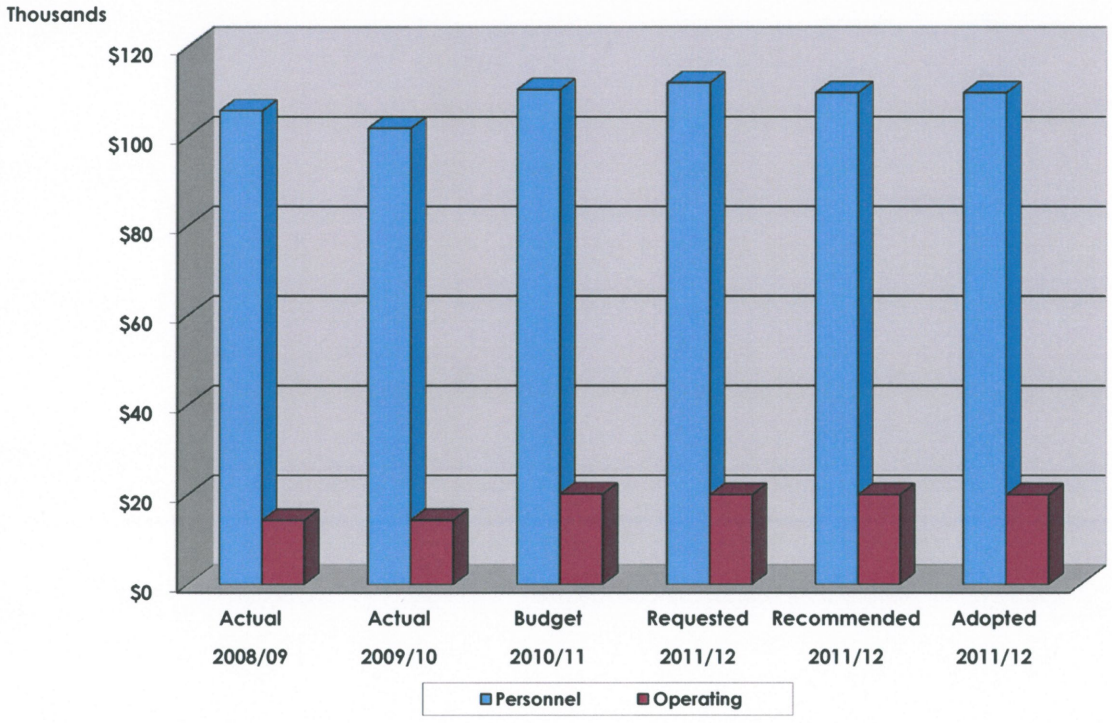
No significant changes.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	1.75	1.75	1.75	1.75	1.75	1.75

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and state grants	$ 81,400	$ 81,272	$ 80,855	$ 64,885	$ 64,885	$ 64,885
Other sales and services	8,890	11,363	9,500	9,500	9,500	9,500
General Appropriation	29,643	23,467	40,192	57,512	55,307	55,307
Total	**$ 119,933**	**$ 116,102**	**$ 130,547**	**$ 131,897**	**$ 129,692**	**$ 129,692**
Expenditures						
Personnel	$ 105,644	$ 101,758	$ 110,364	$ 111,897	$ 109,692	$ 109,692
Operating	14,289	14,344	20,183	20,000	20,000	20,000
Total	**$ 119,933**	**$ 116,102**	**$ 130,547**	**$ 131,897**	**$ 129,692**	**$ 129,692**



THANKS

Significant Changes

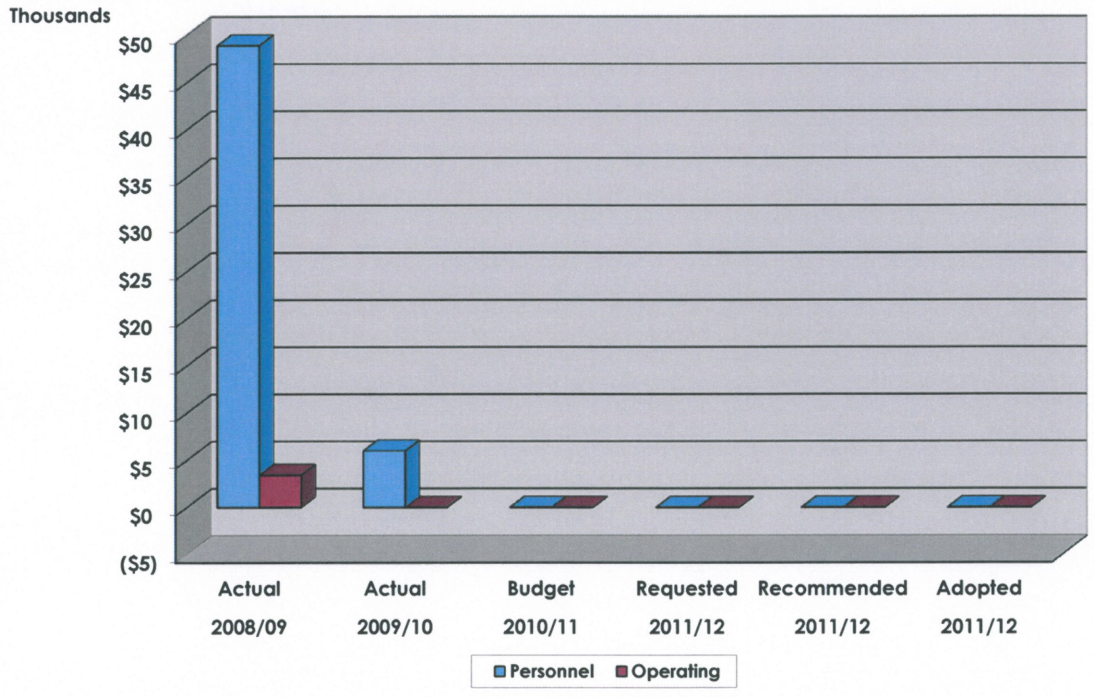
Program eliminated in FY 2009-10 due to a lack of State funding.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	1	1	0	0	0	0

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and state grants	$ 32,837	$ -	$ -	$ -	$ -	$ -
Miscellaneous	3,745	40	-	-	-	-
General Appropriation	15,809	5,933	-	-	-	-
Total	**$ 52,391**	**$ 5,973**	**$ -**	**$ -**	**$ -**	**$ -**
Expenditures						
Personnel	$ 48,944	$ 5,993	$ -	$ -	$ -	$ -
Operating	3,447	(20)	-	-	-	-
Total	**$ 52,391**	**$ 5,973**	**$ -**	**$ -**	**$ -**	**$ -**



Hillcrest

Significant Changes

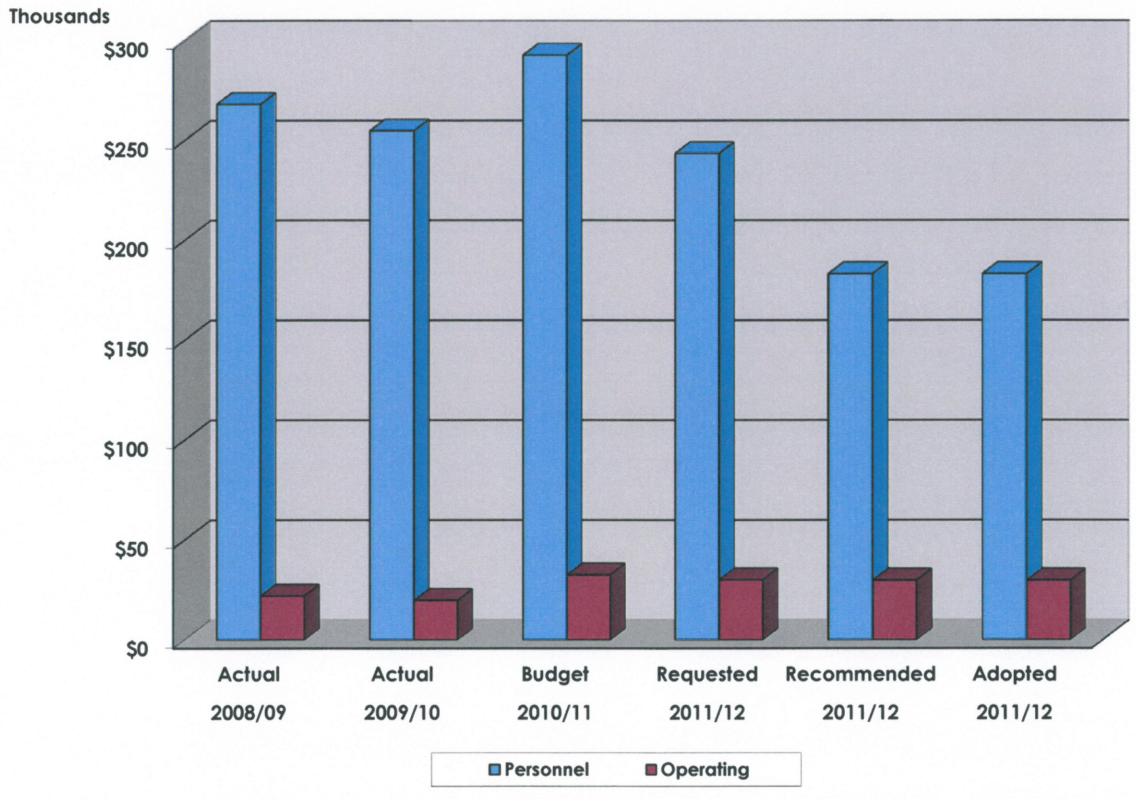
Due to the loss of the grant and contract revenues, staffing at Hillcrest is being reduced by two positions.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	5.5	5.5	6	5	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 172,541	$ 173,054	$ 170,856	$ 69,886	$ 69,886	$ 69,886
Sales and Services	68,896	63,338	63,000	39,000	39,000	39,000
Miscellaneous	11,586	10,306	8,700	8,000	1,500	1,500
General Appropriation	37,130	27,956	82,739	156,658	102,736	102,736
Total	**$ 290,153**	**$ 274,654**	**$ 325,295**	**$ 273,544**	**$ 213,122**	**$ 213,122**
Expenditures						
Personnel	$ 268,158	$ 254,859	$ 292,682	$ 243,460	$ 183,232	$ 183,232
Operating	21,995	19,795	32,613	30,084	29,890	29,890
Total	**$ 290,153**	**$ 274,654**	**$ 325,295**	**$ 273,544**	**$ 213,122**	**$ 213,122**



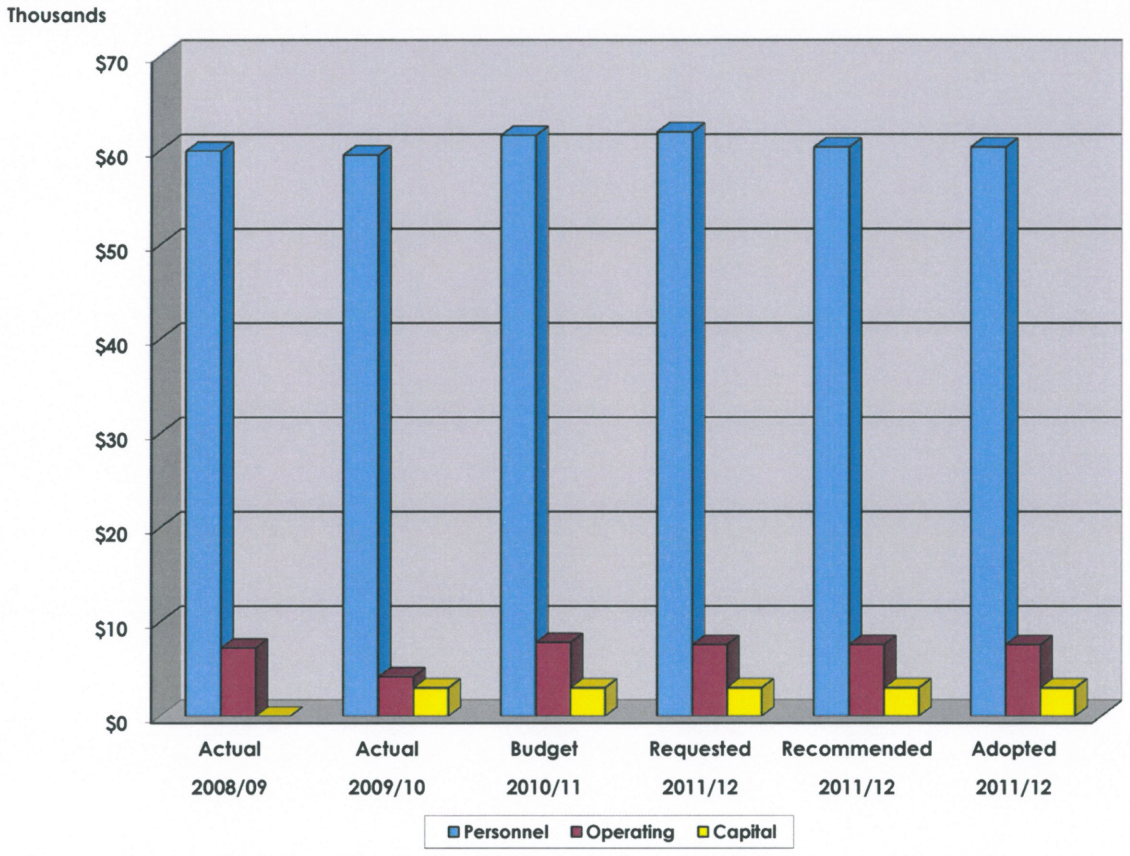
Pretrial Release

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	1	1	1	1	1	1

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 67,139	$ 66,675	$ 72,401	$ 72,519	$ 70,920	$ 70,920
Total	**$ 67,139**	**$ 66,675**	**$ 72,401**	**$ 72,519**	**$ 70,920**	**$ 70,920**
Expenditures						
Personnel	$ 59,909	$ 59,487	$ 61,579	$ 61,933	$ 60,334	$ 60,334
Operating	7,230	4,188	7,822	7,586	7,586	7,586
Capital	-	3,000	3,000	3,000	3,000	3,000
Total	**$ 67,139**	**$ 66,675**	**$ 72,401**	**$ 72,519**	**$ 70,920**	**$ 70,920**



Family Centered Casework

Significant Changes

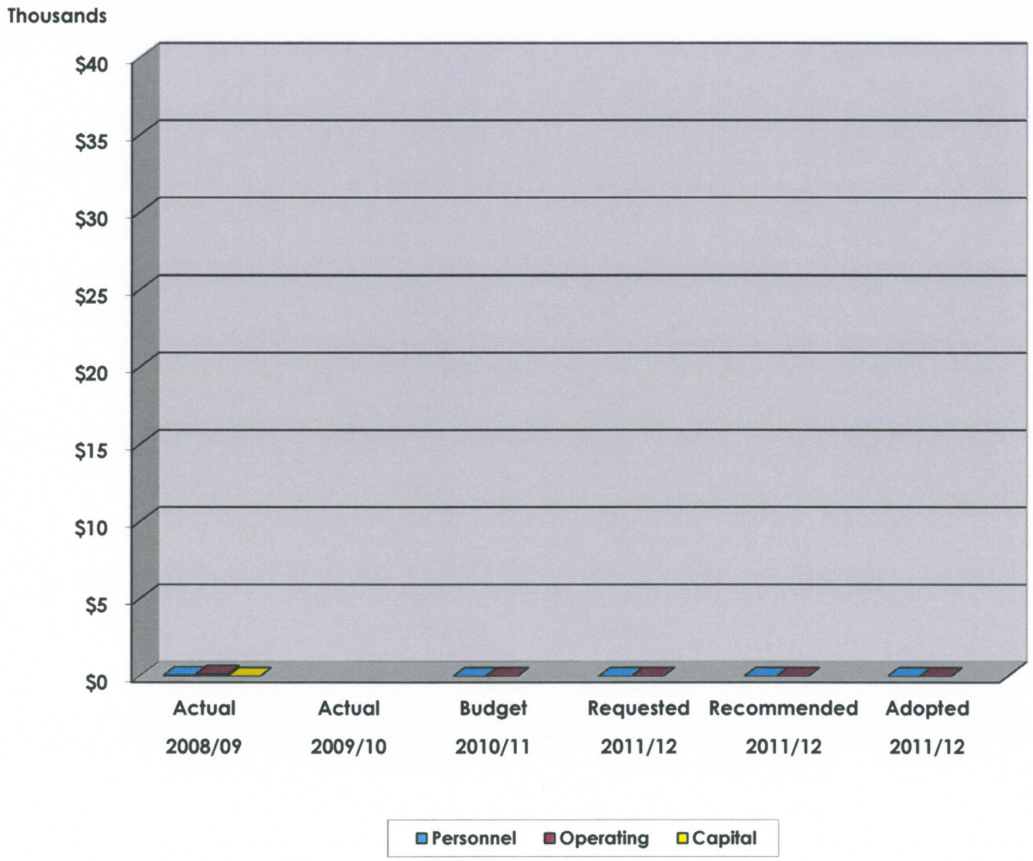
The job duties of the Family Centered Caseworker were assumed by the Hillcrest Coordinator in FY 2008-09 and the budgets have been merged accordingly.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	0	0	0	0	0	0

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 189	$ -	$ -	$ -	$ -	$ -
Total	**$ 189**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Expenditures						
Personnel	$ 50		$ -	$ -	$ -	$ -
Operating	139		-	-	-	-
Total	**$ 189**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**



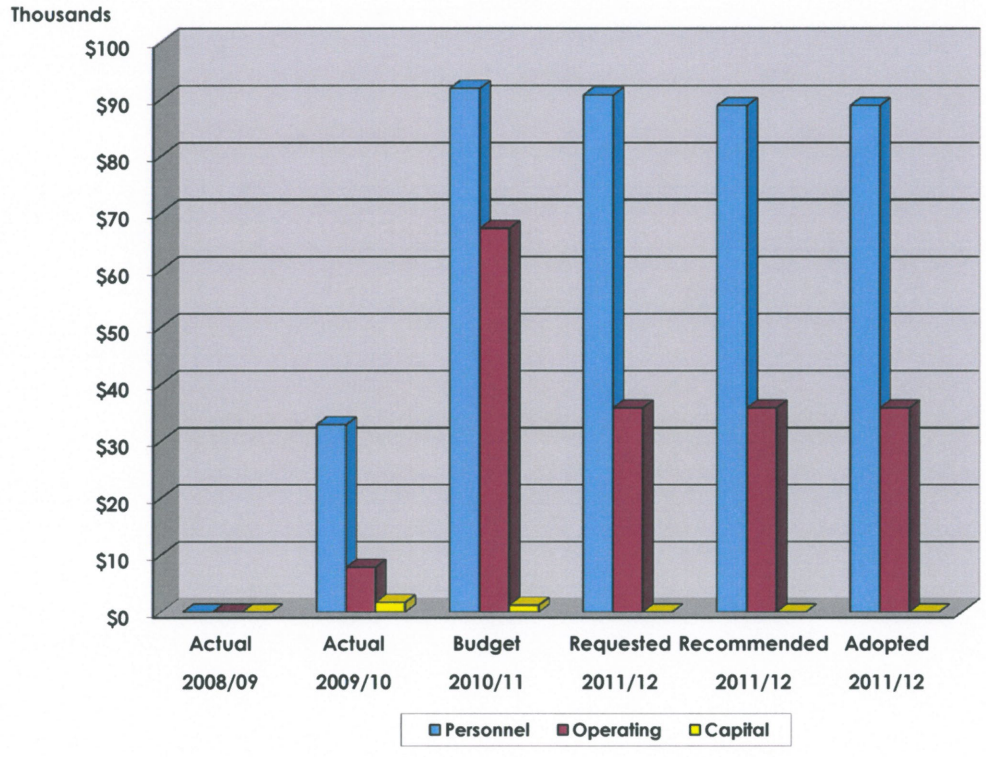
Youth Employment

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	0	1	2	2	2	2

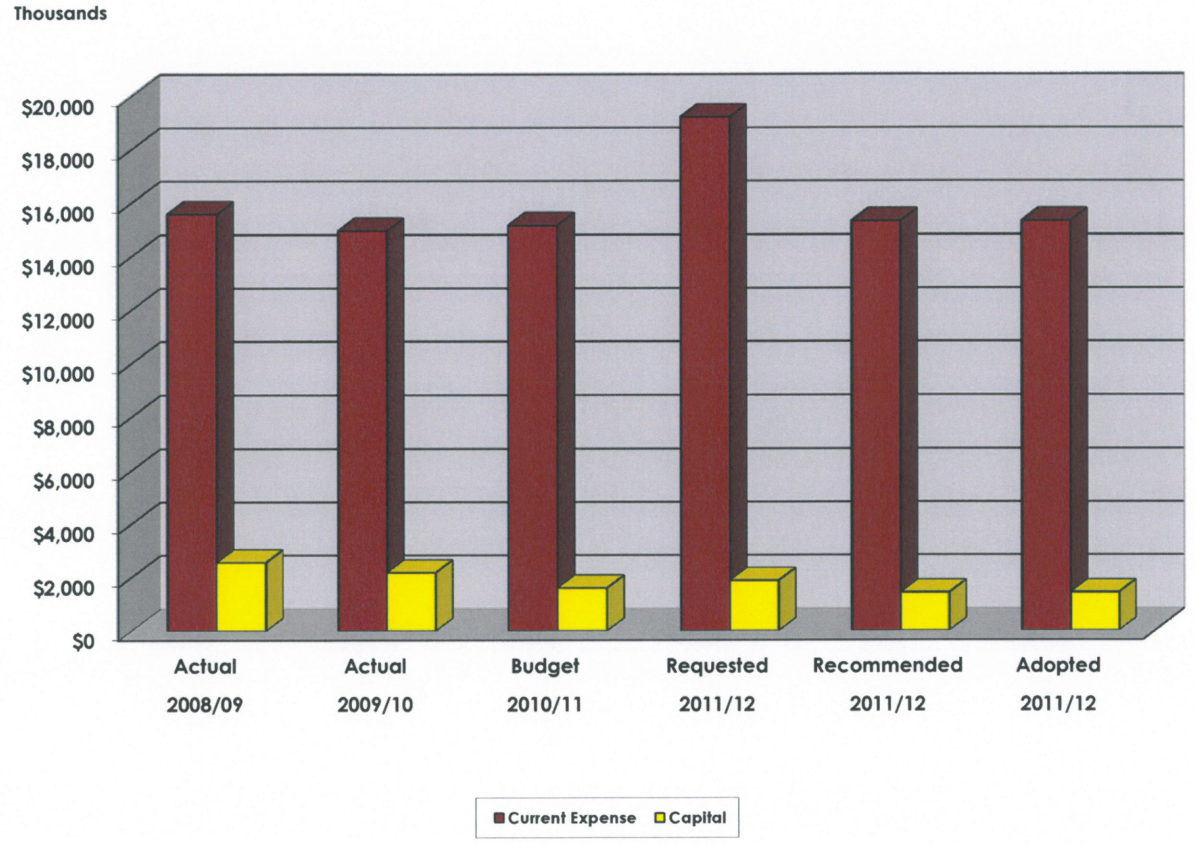
Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ -	$ 41,231	$ 41,231	$ 126,592	$ 124,737	$ 124,737
General Appropriation	-	1,251	119,189	-	-	-
Total	**$ -**	**$ 42,482**	**$ 160,420**	**$ 126,592**	**$ 124,737**	**$ 124,737**
Expenditures						
Personnel	$ -	$ 32,923	$ 91,883	$ 90,721	$ 88,866	$ 88,866
Operating	-	7,879	67,337	35,871	35,871	35,871
Capital	-	1,680	1,200	-	-	-
Total	**$ -**	**$ 42,482**	**$ 160,420**	**$ 126,592**	**$ 124,737**	**$ 124,737**



Budget

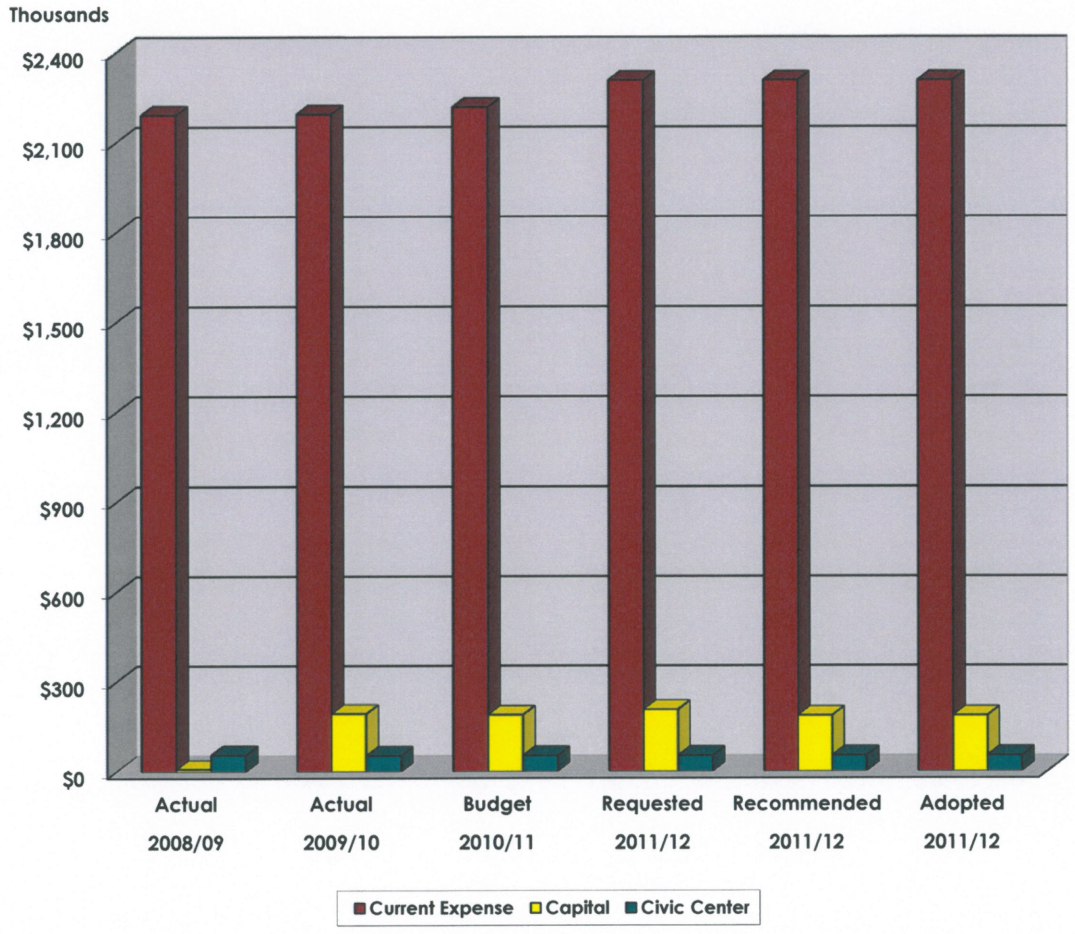
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Intergovernmental Revenues	$ -	$ -	$ 1,000,000	$ 676,500	$ 676,500	$ 676,500
Transfers	1,507,148	1,200,400	-	-	-	-
General Appropriation	16,658,634	15,965,197	15,781,881	21,109,260	16,768,381	17,268,381
Total	**$ 18,165,782**	**$ 17,165,597**	**$ 15,781,881**	**$ 21,109,260**	**$ 16,768,381**	**$ 17,268,381**
Expenditures						
Current Expense-Special	$ -	$ -	$ -	$ -	$ -	$ 500,000
Current Expense	$ 15,602,134	$ 14,978,050	$ 15,178,050	$ 19,228,291	$ 15,338,050	$ 15,338,050
Capital	2,563,648	2,187,547	1,603,831	1,880,969	1,430,331	1,430,331
Total	**$ 18,165,782**	**$ 17,165,597**	**$ 16,781,881**	**$ 21,109,260**	**$ 16,768,381**	**$ 17,268,381**



CCCC

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 2,256,329	$ 2,441,638	$ 2,460,839	$ 2,566,943	$ 2,546,943	$ 2,546,943
Total	**$ 2,256,329**	**$ 2,441,638**	**$ 2,460,839**	**$ 2,566,943**	**$ 2,546,943**	**$ 2,546,943**
Expenditures						
Current Expense	$ 2,192,590	$ 2,195,054	$ 2,218,259	$ 2,306,971	$ 2,306,971	$ 2,306,971
Capital	8,000	193,074	189,070	206,462	186,462	186,462
Civic Center	55,739	53,510	53,510	53,510	53,510	53,510
Total	**$ 2,256,329**	**$ 2,441,638**	**$ 2,460,839**	**$ 2,566,943**	**$ 2,546,943**	**$ 2,546,943**



Library

Mission

The mission of the Lee County Library is to provide materials, services, and programs to support the educational, informational, cultural, and recreational interest of its patrons.

Significant Changes

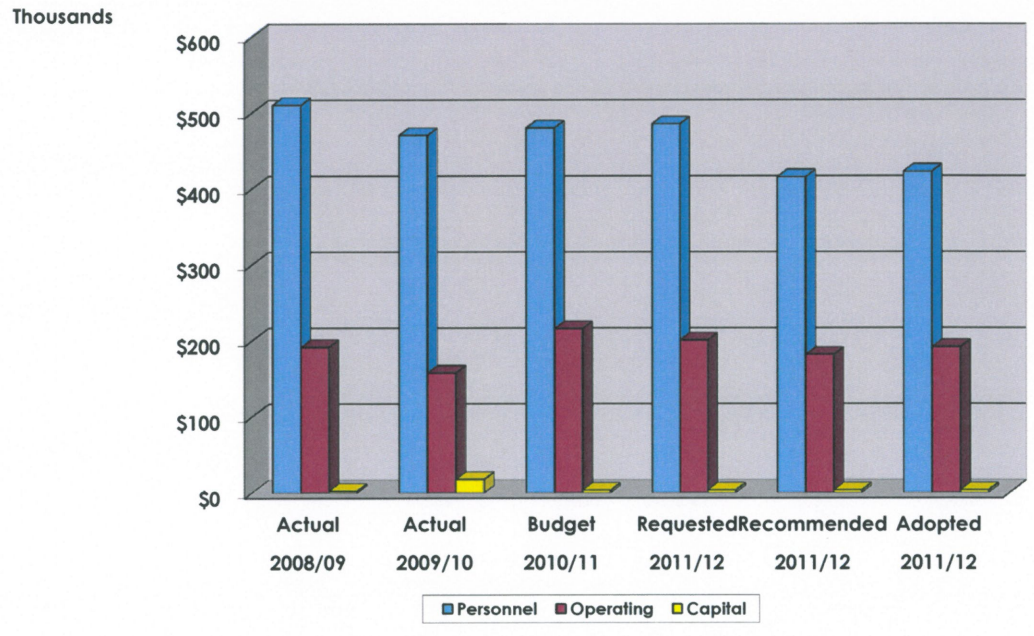
Recommended budget proposes the closure of the Broadway and Jonesboro branches of the library system. It is also proposed that the main library be closed on Sundays. Staffing will be reduced by one position.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	10.8	10.8	10	10	9	9

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Federal and State Grants	$ 128,798	$ 99,872	$ 112,216	$ 106,595	$ 100,995	$ 100,995
Sales and Services	26,727	25,221	24,605	14,850	14,850	14,850
Miscellaneous	3,791	1,135	750	750	750	750
Transfers	5,200	-	-	-	-	-
General Appropriation	563,119	539,532	561,561	567,367	484,019	501,011
Total	**$ 727,635**	**$ 665,760**	**$ 699,132**	**$ 689,562**	**$ 600,614**	**$ 617,606**
Expenditures						
Personnel	$ 510,123	$ 470,243	$ 479,954	$ 485,405	$ 415,538	$ 422,661
Operating	191,607	157,758	215,878	200,857	181,776	191,645
Capital	2,318	17,620	3,300	3,300	3,300	3,300
Total	**$ 704,048**	**$ 645,621**	**$ 699,132**	**$ 689,562**	**$ 600,614**	**$ 617,606**



Mission

The mission of Lee County Parks and Recreation is to enhance the quality of life in Lee County by providing a

Significant Changes

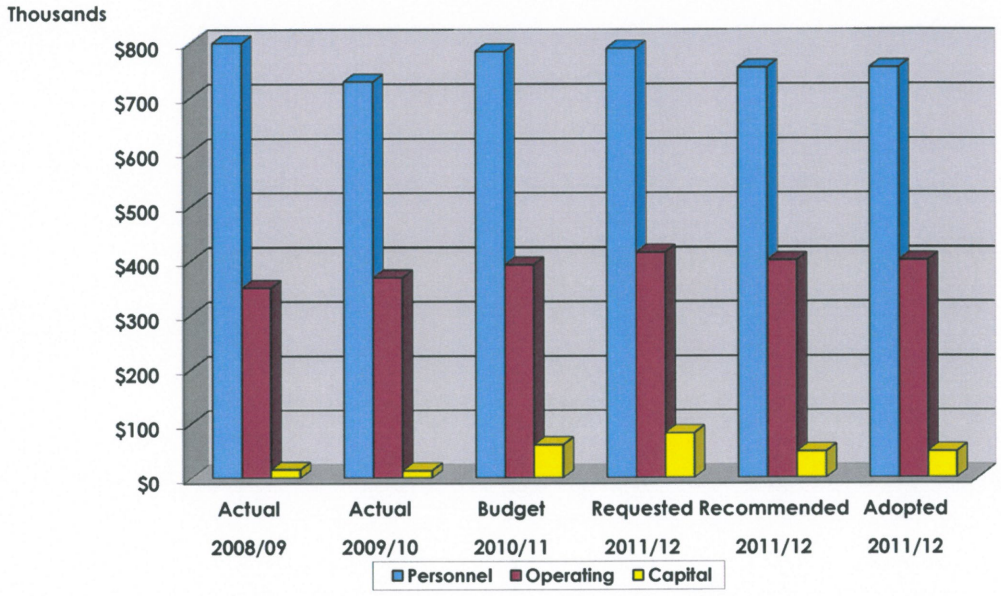
Fee increases are recommended.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Regular Full Time Equivalents	10	10	9	9	9	9

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales and Services	$ 271,731	$ 295,830	$ 276,626	$ 288,547	$ 316,263	$ 316,263
Miscellaneous	45	1,089	500	-	-	-
General Appropriation	892,617	813,664	959,922	998,253	886,465	886,465
Total	**$ 1,164,393**	**$ 1,110,583**	**$ 1,237,048**	**$ 1,286,800**	**$ 1,202,728**	**$ 1,202,728**
Expenditures						
Personnel	$ 799,647	$ 728,534	$ 784,051	$ 789,611	$ 754,239	$ 754,239
Operating	349,736	368,627	392,297	414,789	400,289	400,289
Capital	15,010	13,422	60,700	82,400	48,200	48,200
Total	**$ 1,164,393**	**$ 1,110,583**	**$ 1,237,048**	**$ 1,286,800**	**$ 1,202,728**	**$ 1,202,728**



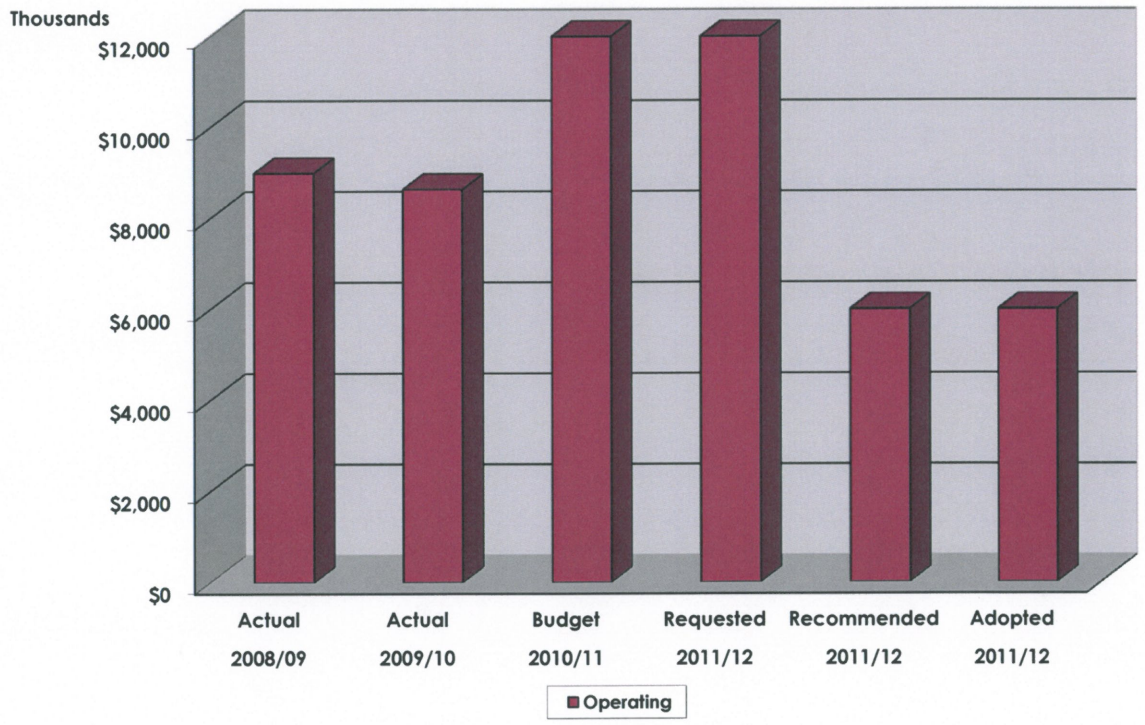
Temple Theater

Significant Changes

Reduction in funding to divert funds to Hillcrest Youth Shelter.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 9,000	$ 8,640	$ 12,000	$ 12,000	$ 6,000	$ 6,000
Total	**$ 9,000**	**$ 8,640**	**$ 12,000**	**$ 12,000**	**$ 6,000**	**$ 6,000**
Expenditures						
Operating	$ 9,000	$ 8,640	$ 12,000	$ 12,000	$ 6,000	$ 6,000
Total	**$ 9,000**	**$ 8,640**	**$ 12,000**	**$ 12,000**	**$ 6,000**	**$ 6,000**



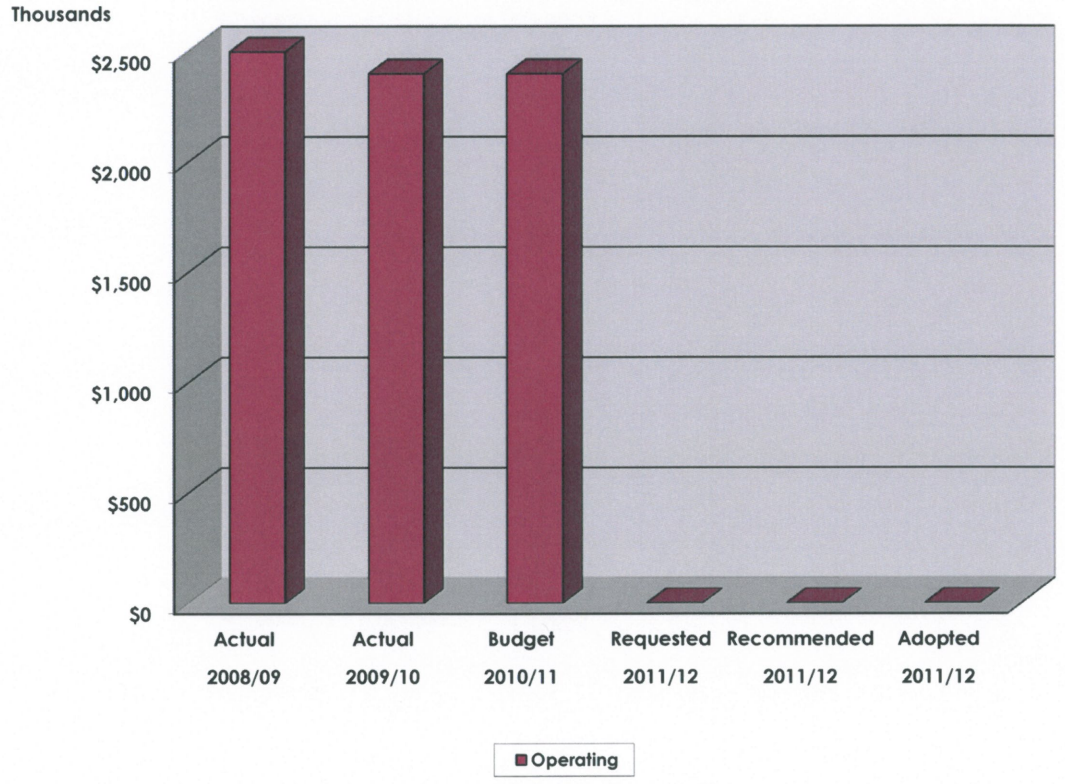
Arts Council

Significant Changes

Application for funding not submitted.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 2,500	$ 2,400	$ 2,400	$ -	$ -	$ -
Total	**$ 2,500**	**$ 2,400**	**$ 2,400**	**$ -**	**$ -**	**$ -**
Expenditures						
Operating	$ 2,500	$ 2,400	$ 2,400	$ -	$ -	$ -
Total	**$ 2,500**	**$ 2,400**	**$ 2,400**	**$ -**	**$ -**	**$ -**



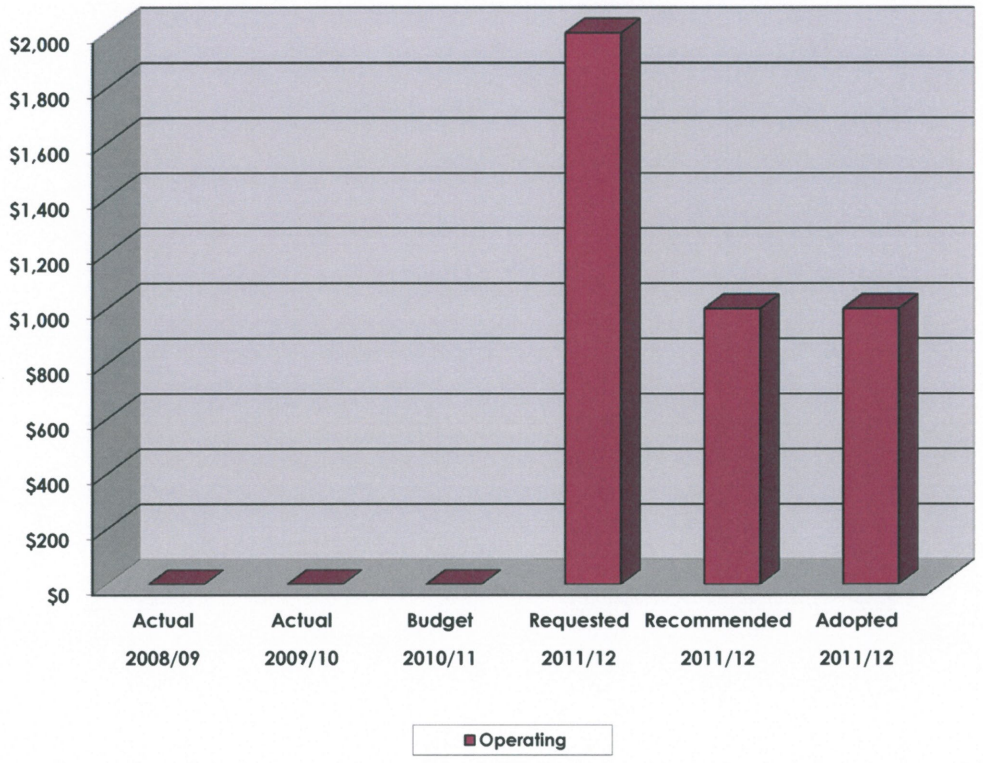
Deep River Park

Significant Changes

The funding of this nonprofit has been included in the parks and recreation budget in prior years. Due to the new nonprofit funding policy, it was determined that it should be listed like other nonprofits.

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation				$ 2,000	$ 1,000	$ 1,000
Total	$ -	$ -	$ -	**$ 2,000**	**$ 1,000**	**$ 1,000**
Expenditures						
Operating	$ -	$ -	$ -	$ 2,000	$ 1,000	$ 1,000
Total	$ -	$ -	$ -	**$ 2,000**	**$ 1,000**	**$ 1,000**

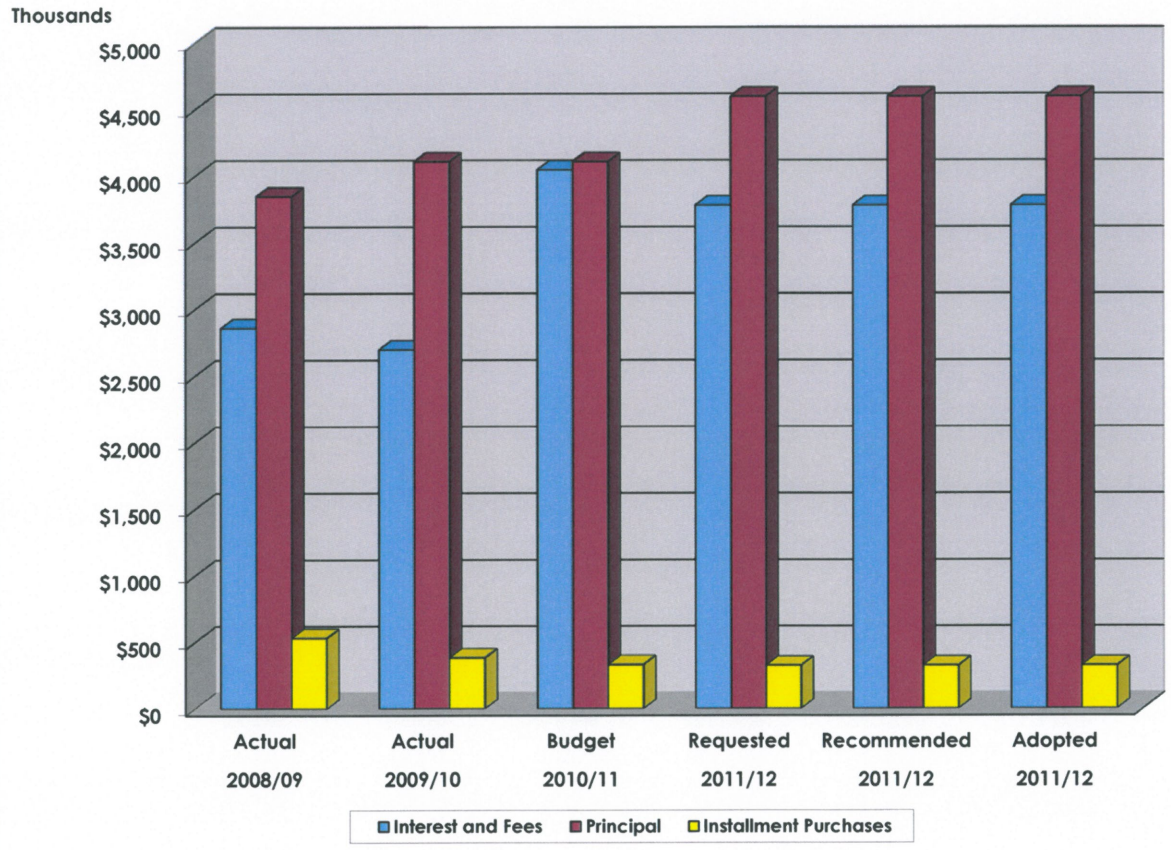


Significant Changes

No significant changes.

Budget

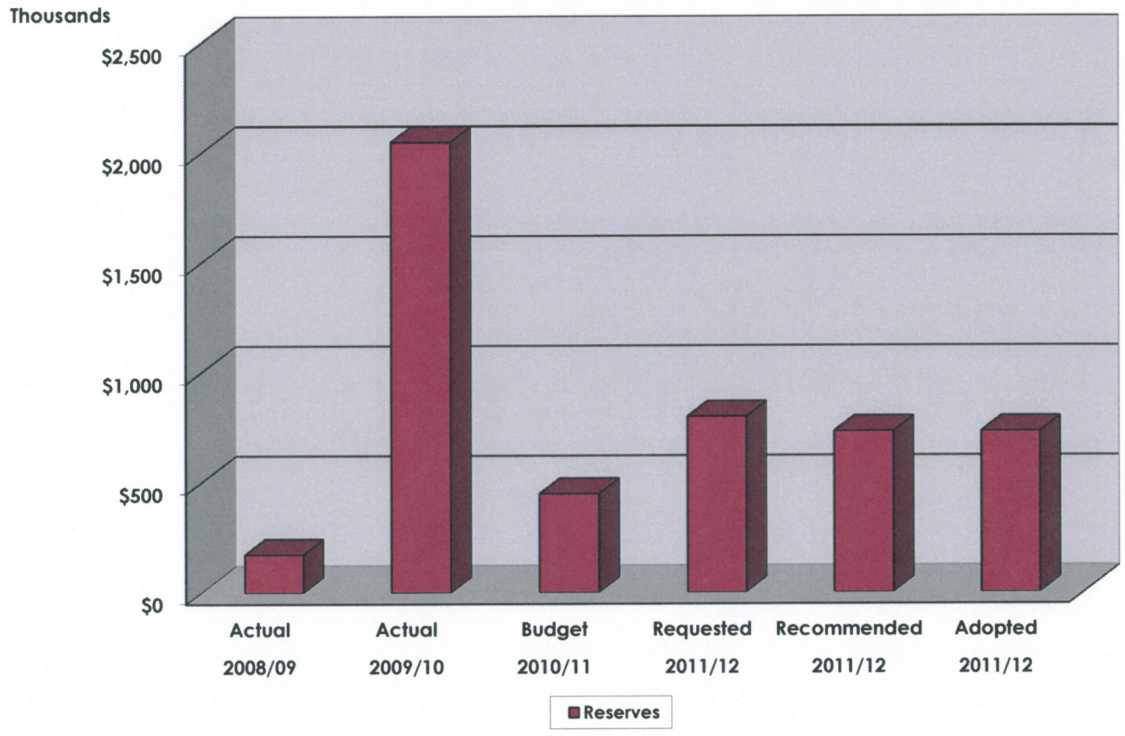
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Local option sales taxes	$ -	$ 445,730	$ 1,787,207	$ 1,857,204	$ 1,857,204	$ 1,857,204
Unrestricted intergovernmental	-	-	976,830	925,418	925,418	925,418
Transfers	4,928,604	5,626,652	1,692,943	899,000	899,000	899,000
General Appropriation	2,312,245	1,117,361	4,029,783	5,022,042	5,022,042	5,022,042
Total	**$ 7,240,849**	**$ 7,189,743**	**$ 8,486,763**	**$ 8,703,664**	**$ 8,703,664**	**$ 8,703,664**
Expenditures						
Interest and Fees	$ 2,859,803	$ 2,697,346	$ 4,046,537	$ 3,781,054	$ 3,781,054	$ 3,781,054
Principal	3,850,000	4,110,000	4,110,000	4,599,000	4,599,000	4,599,000
Installment Purchases	531,046	382,397	330,226	323,610	323,610	323,610
Total	**$ 7,240,849**	**$ 7,189,743**	**$ 8,486,763**	**$ 8,703,664**	**$ 8,703,664**	**$ 8,703,664**



Reserves

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
General Appropriation	$ 173,495	$ 2,050,683	$ 449,429	$ 798,752	$ 731,612	$ 731,612
Total	**$ 173,495**	**$ 2,050,683**	**$ 449,429**	**$ 798,752**	**$ 731,612**	**$ 731,612**
Expenditures						
Reserves	$ 173,495	$ 2,050,683	$ 449,429	$ 798,752	$ 731,612	$ 731,612
Total	**$ 173,495**	**$ 2,050,683**	**$ 449,429**	**$ 798,752**	**$ 731,612**	**$ 731,612**



COUNTY OF LEE
Adopted 2011-2012
Other Funds

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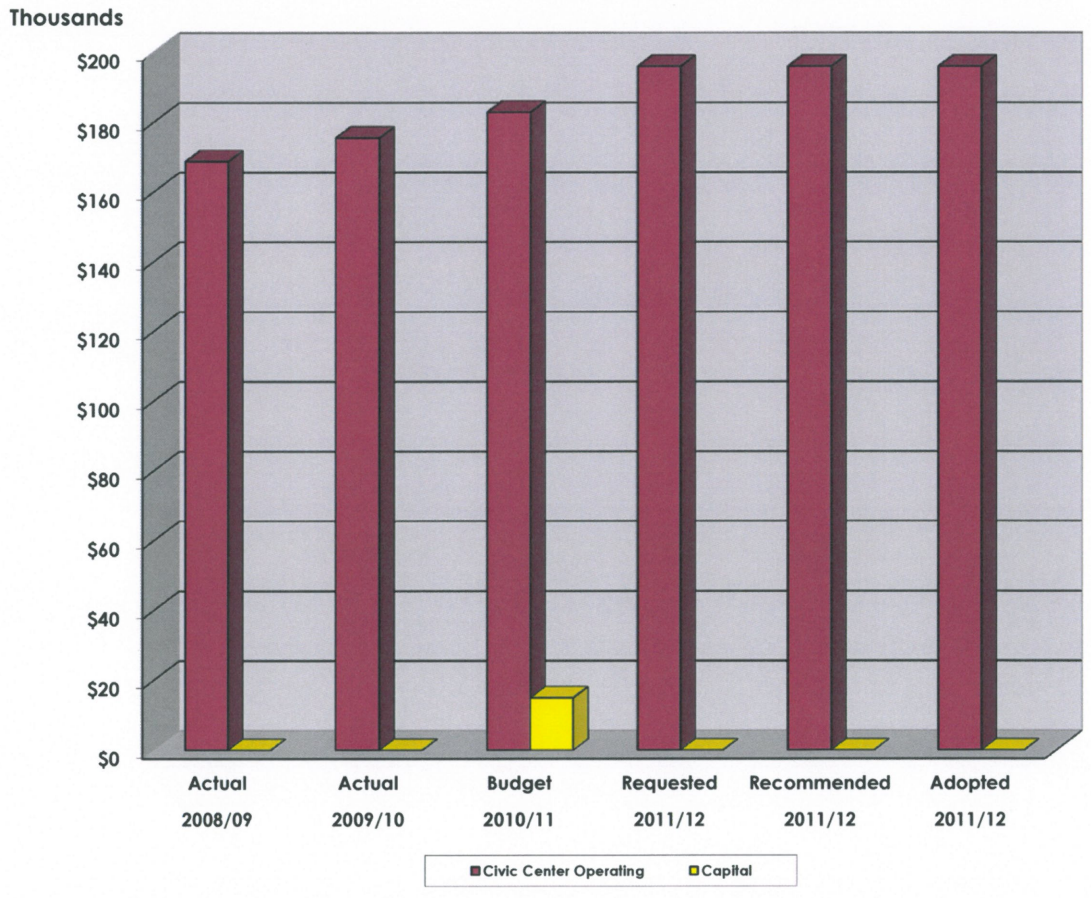
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Room Occupancy Tax Fund

Budget

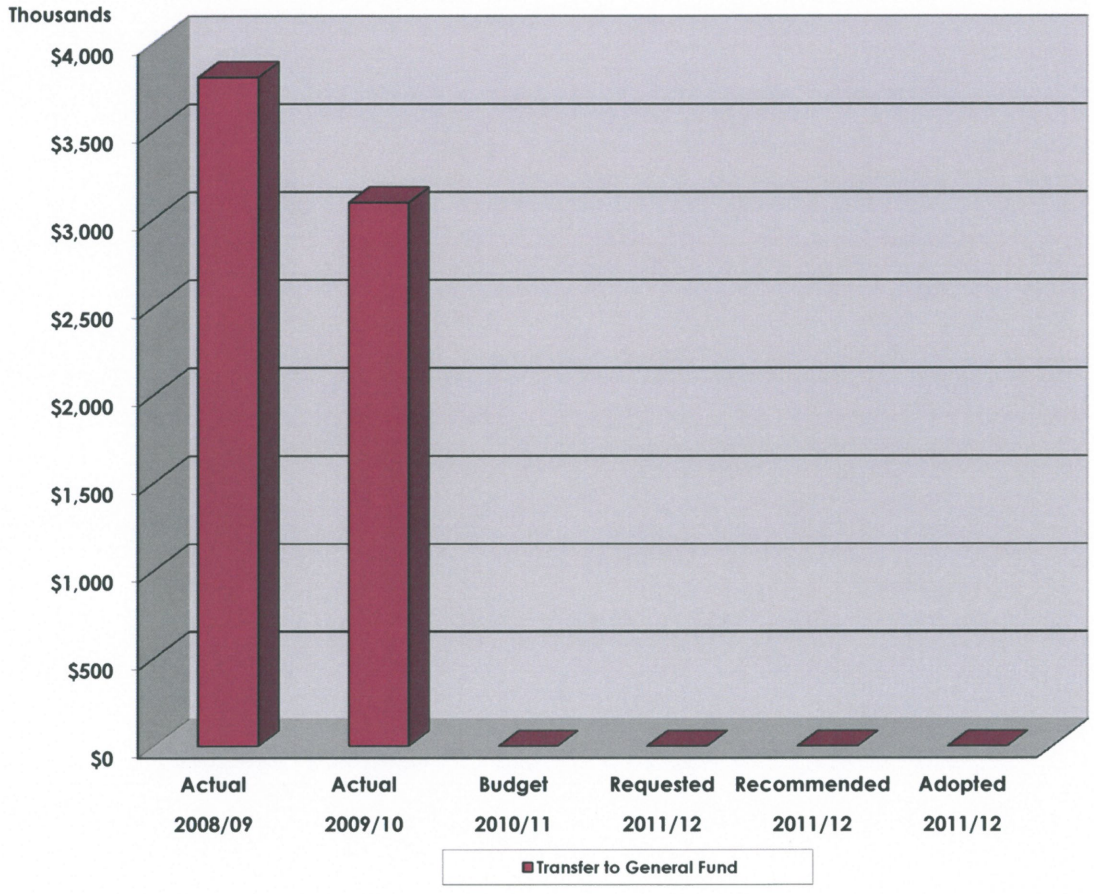
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Other Taxes and Licenses	$ 151,748	$ 158,957	$ 158,000	$ 170,000	$ 170,000	$ 170,000
Investment Earnings	2,593	646	-	-	-	-
Fund Balance Appropriation	14,410	15,905	39,857	25,987	25,987	25,987
Total	**$ 168,751**	**$ 175,508**	**$ 197,857**	**$ 195,987**	**$ 195,987**	**$ 195,987**
Expenditures						
Civic Center Operating	$ 168,751	$ 175,508	$ 182,857	$ 195,987	$ 195,987	$ 195,987
Civic Center Capital	-	-	15,000	-	-	-
Total	**$ 168,751**	**$ 175,508**	**$ 197,857**	**$ 195,987**	**$ 195,987**	**$ 195,987**



Special Revenue Schools Fund

Budget

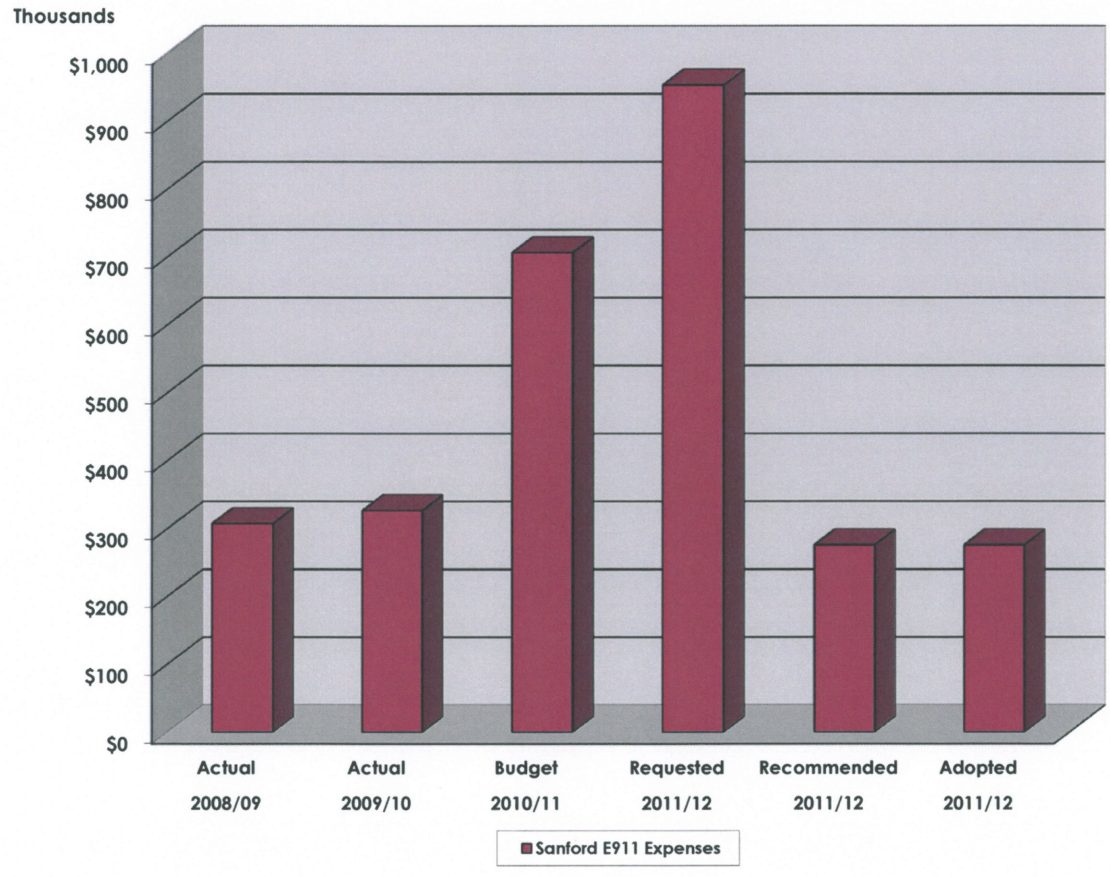
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Sales Taxes	$ 1,809,066	$ 1,315,050	$ -	$ -	$ -	$ -
State Public School Fund	419,461	-	-	-	-	-
Lottery Proceeds	1,190,744	1,200,400	-	-	-	-
Investment Earnings	(1,664)	(572)	-	-	-	-
Transfers	-	-	-	-	-	-
Fund Balance Appropriation	389,867	579,291	-	-	-	-
Total	**$ 3,807,474**	**$ 3,094,169**	**$ -**	**$ -**	**$ -**	**$ -**
Expenditures						
Transfer to General Fund	$ 3,807,474	$ 3,094,169	$ -	$ -	$ -	$ -
Total	**$ 3,807,474**	**$ 3,094,169**	**$ -**	**$ -**	**$ -**	**$ -**



Emergency Telephone System Fund

Budget

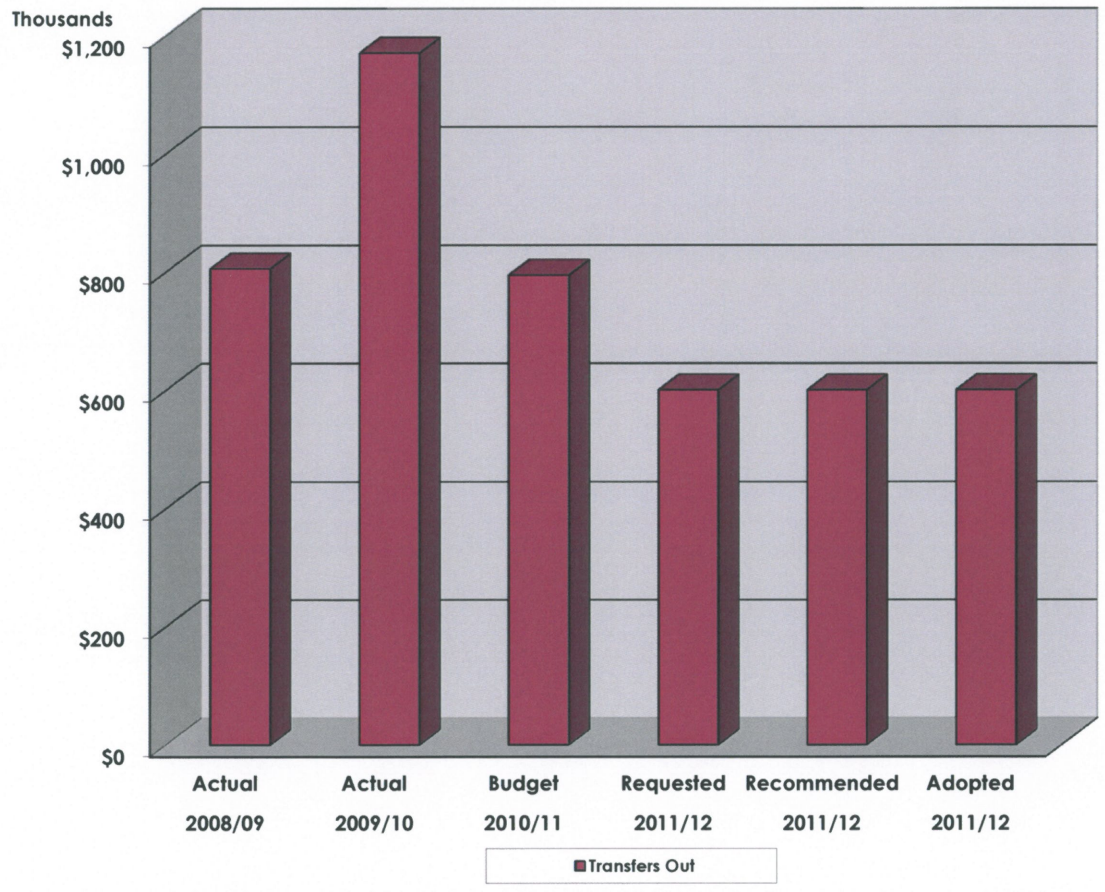
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Other Taxes and Licenses	$ 527,938	$ 476,511	$ 476,511	$ 304,254	$ 303,360	$ 303,360
Investment Earnings	16,153	11,566	3,159	-	-	-
Fund Balance Appropriation	(236,307)	(157,894)	230,000	676,106	-	-
Total	**$ 307,784**	**$ 330,183**	**$ 709,670**	**$ 980,360**	**$ 303,360**	**$ 303,360**
Expenditures						
Sanford E911 Expenses	$ 307,784	$ 327,183	$ 706,670	$ 953,345	$ 276,345	$ 276,345
Lee County E911 Expenses	$ -	$ -	$ -	$ 27,015	$ 27,015	$ 27,015
Transfers	-	3,000	3,000	-	-	-
Total	**$ 307,784**	**$ 330,183**	**$ 709,670**	**$ 980,360**	**$ 303,360**	**$ 303,360**



Capital Reserve Fund

Budget

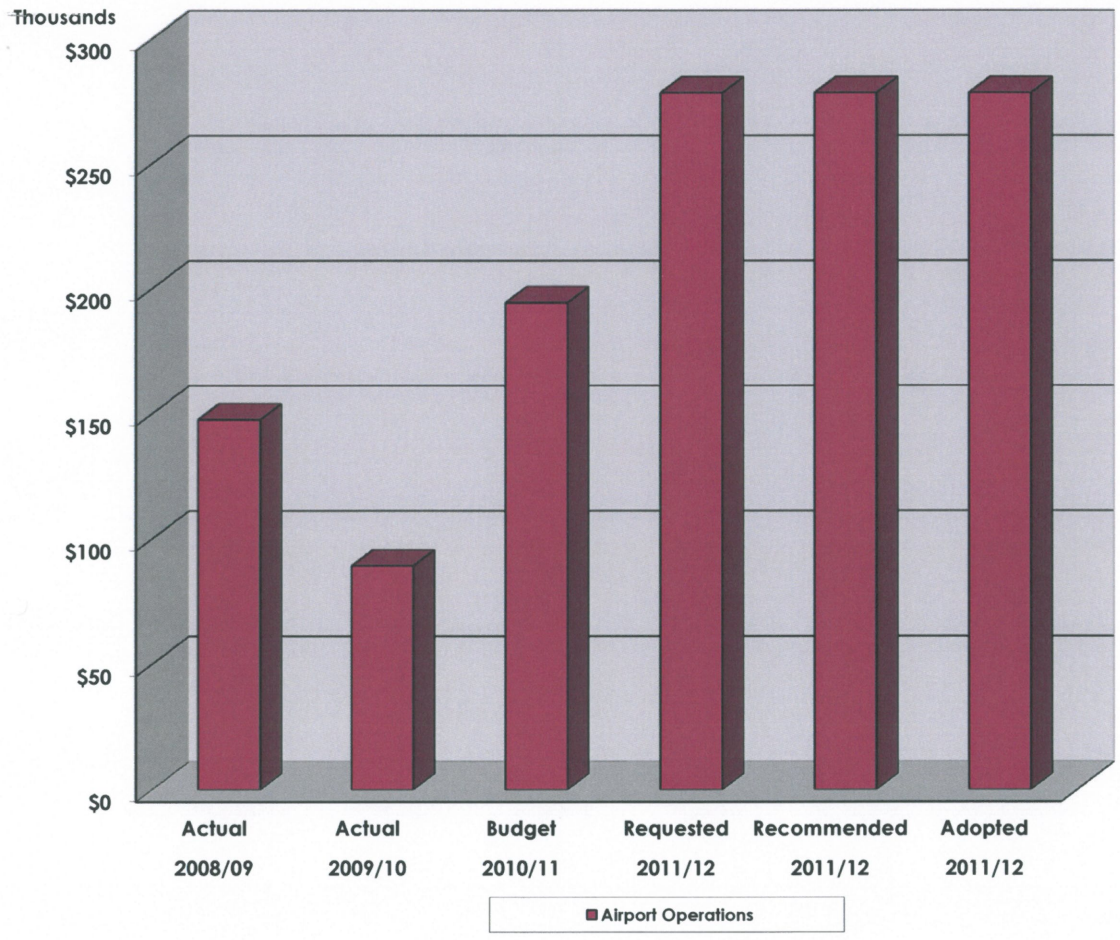
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Investment Earnings	$ 57,900	$ 14,186	$ -	$ -	$ -	$ -
Transfers In	62,014	601,000	350,000	601,000	601,000	601,000
Fund Balance	686,321	555,870	445,116	-	-	-
Total	**$ 806,235**	**$ 1,171,056**	**$ 795,116**	**$ 601,000**	**$ 601,000**	**$ 601,000**
Expenditures						
Transfers Out	$ 806,235	$ 1,171,056	$ 795,116	$ 601,000	$ 601,000	$ 601,000
Total	**$ 806,235**	**$ 1,171,056**	**$ 795,116**	**$ 601,000**	**$ 601,000**	**$ 601,000**



Airport Tax Reserve Fund

Budget

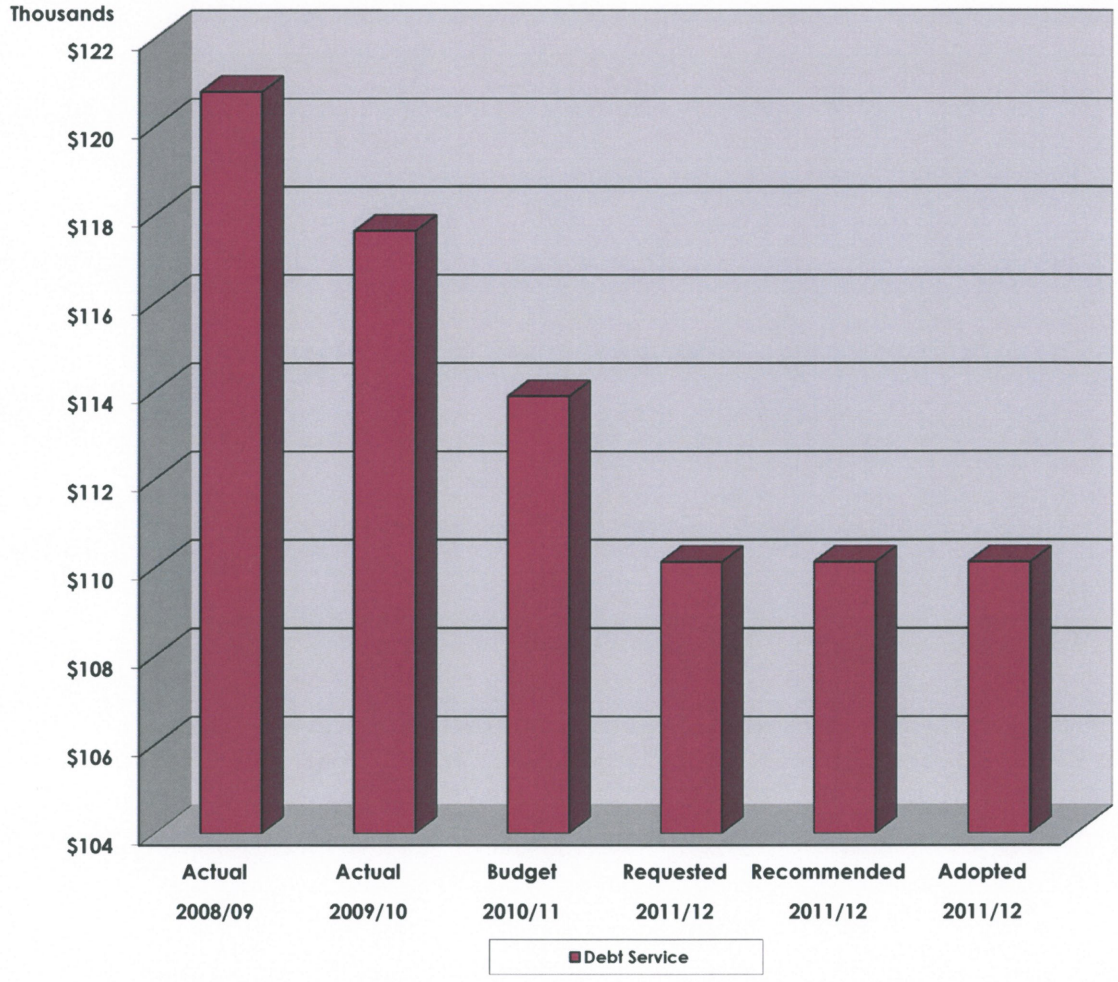
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Ad Valorem Taxes	$ 141,848	$ 233,331	$ 172,520	$ 132,300	$ 132,300	$ 132,300
Investment Earnings	11,900	4,333	-	-	-	-
Fund Balance Appropriation	(6,055)	(148,392)	21,880	146,000	146,000	146,000
Total	**$ 147,693**	**$ 89,272**	**$ 194,400**	**$ 278,300**	**$ 278,300**	**$ 278,300**
Expenditures						
Airport Operations	147,693	89,272	194,400	278,300	278,300	278,300
Total	**$ 147,693**	**$ 89,272**	**$ 194,400**	**$ 278,300**	**$ 278,300**	**$ 278,300**



Water Debt Service Fund

Budget

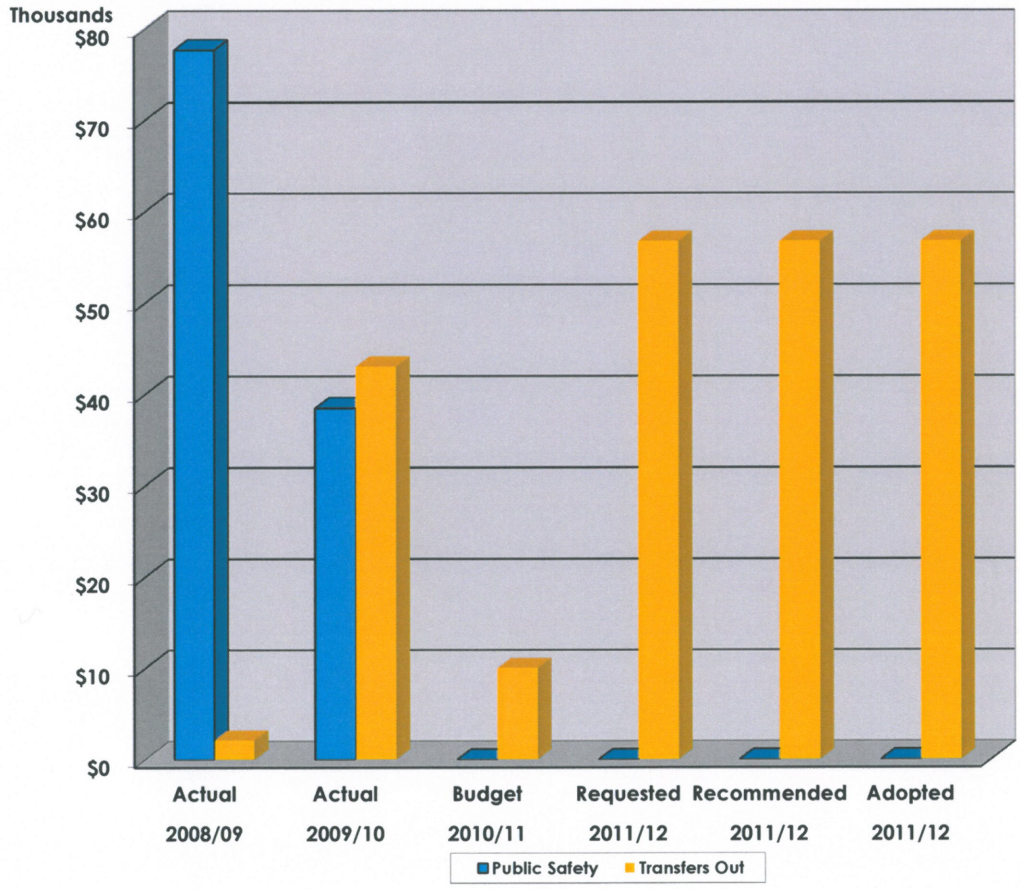
	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Intergovernmental Revenues	$ 120,790	$ 117,630	$ 113,880	$ 110,130	$ 110,130	$ 110,130
Total	**$ 120,790**	**$ 117,630**	**$ 113,880**	**$ 110,130**	**$ 110,130**	**$ 110,130**
Expenditures						
Debt Service	$ 120,790	$ 117,630	$ 113,880	$ 110,130	$ 110,130	$ 110,130
Total	**$ 120,790**	**$ 117,630**	**$ 113,880**	**$ 110,130**	**$ 110,130**	**$ 110,130**



Drug Seizure Fund

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Intergovernmental Revenues	$ 122,639	$ 43,518	$ -	$ -	$ -	$ -
Investment Earnings	2,468	875	-	-	-	-
Fund Balance	(45,291)	37,107	10,000	56,702	56,702	56,702
Total	**$ 79,816**	**$ 81,500**	**$ 10,000**	**$ 56,702**	**$ 56,702**	**$ 56,702**
Expenditures						
Public Safety	$ 77,726	$ 38,500	$ -	$ -	$ -	$ -
Transfers Out	2,090	43,000	10,000	56,702	56,702	56,702
Total	**$ 79,816**	**$ 81,500**	**$ 10,000**	**$ 56,702**	**$ 56,702**	**$ 56,702**



Solid Waste Fund

Significant Changes

No significant changes.

Staffing

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Full Time Equivalents	4	4	4	4	4	4

Budget

	2008/09 Actual	2009/10 Actual	2010/11 Budget	2011/12 Requested	2011/12 Recommended	2011/12 Adopted
Revenue						
Charges for Services	$ 1,068,945	$ 1,069,809	$ 1,050,800	$ 1,049,240	$ 1,049,240	$ 1,049,240
Other Taxes and Licenses	92,886	106,118	293,800	108,710	108,710	108,710
Federal and State Grants	-	-	8,152	9,029	9,029	9,029
Investment Earnings	22,087	6,841	3,750	3,200	3,200	3,200
Miscellaneous	27,843	35,317	27,000	35,000	35,000	35,000
Fund Balance Appropriation	132,781	(14,953)	77,157	213,857	207,862	207,862
Total	**$ 1,344,542**	**$ 1,203,132**	**$ 1,460,659**	**$ 1,419,036**	**$ 1,413,041**	**$ 1,413,041**
Expenditures						
Waste Disposal	$ 235,297	$ 192,440	$ 222,487	$ 204,640	$ 202,666	$ 202,666
Waste Collections	1,109,245	1,010,692	1,238,172	1,214,396	1,210,375	1,210,375
Total	**$ 1,344,542**	**$ 1,203,132**	**$ 1,460,659**	**$ 1,419,036**	**$ 1,413,041**	**$ 1,413,041**

